

AGENCY: Department of Financial Services **October 2019**
PROJECT: Florida Planning, Accounting, and Ledger Management (PALM) 

PROJECT DESCRIPTION
 The PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

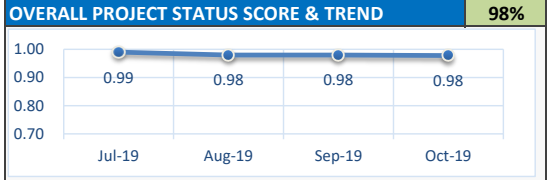
SCHEDULE DATA

Start Date	May 19, 2014
Planned Finish Date ¹	June 30, 2027
Forecasted Finish Date ²	June 30, 2027

COST DATA | FY 2019-20

Appropriated Budget ³	Planned Project Budget ⁴	Planned Expenditures to Date ⁵	Actual Expenditures to Date ⁶
\$31,608,870	\$30,889,462	\$13,042,216	\$5,940,734

Schedule / Cost Data Notes
¹ The Planned Finish Date may update as the Project schedule progressively elaborates.
² The Forecasted Finish Date may update as the Project schedule progressively elaborates.
³ Appropriated funds for FY 19-20 are \$31,608,870.
⁴ As of the end of this period, \$15,171,999 of the appropriated funds have been released.
⁵ Planned expenditures to Date reflect planned expenditures incurred to date per the FY Spend Plan.
⁶ Actual Expenditures to Date reflect expenditures incurred to date per the FY Spend Plan.



KPI SCORING LEGEND

0 - 71.99%	High Risk	May require escalation
72 - 85.99%	Medium Risk	Needs attention
86 - 100%	Low Risk	Monitor and maintain; continuous process improvement

NOTES REGARDING OVERALL PROJECT STATUS
 The project has reported since July 2019 that there is a risk that if agencies do not have sufficient time to identify needed changes and modify their systems, the project may be delayed. This is also impacted by the potential cost that is associated with changes and the need to submit LBRs for funding.

SCOPE MANAGEMENT **100%**
 Scope Management presents low risk.
 There were no new scope change requests reported during the October 2019 reporting period.
 The project reports one change request (PCR-33) which does not impact scope, schedule, or budget.

SCHEDULE MANAGEMENT **85%**
 Schedule Management presents medium risk.
 There were non-critical, non-administrative tasks during the October 2019 reporting period with a positive finish variance of more than 20 days. The project team will be using progressive elaboration techniques with regards to refinement of the project schedule through the course of the project.

COST MANAGEMENT **100%**
 Cost Management presents low risk.
 The project is \$2,103,163 under budget (68%) for the October 2019 reporting period. The variance between planned and incurred costs for the Fiscal Year to Date is \$6,933,598 under budget (53%).
 The project reports that "Incurred amounts were less than anticipated due to the timing of a planned purchase or acceptance of deliverables."

RISKS & ISSUES MGMT **100%**
 Risk & Issue Management presents low risk.
 There were twenty (20) active risks during the October 2019 reporting period, none of which were listed as High Probability / High Impact. No risks were closed during the period.
 There were no active issues during the October 2019 reporting period.

PROJECT MGMT PRACTICES **100%**
 Project Management Practices present low risk.
 The project appears to be utilizing sound project management processes.

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SCOPE MANAGEMENT **100%**

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SCHEDULE MANAGEMENT **85%**

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COST MANAGEMENT **100%**

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RISKS & ISSUES MANAGEMENT **100%**

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PM PRACTICES **100%**

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