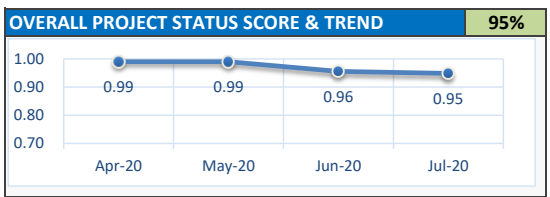


AGENCY: Department of Financial Services **July 2020**
PROJECT: Florida Planning, Accounting, and Ledger Management (PALM) 

PROJECT DESCRIPTION
 The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

SCHEDULE DATA		COST DATA FY 2020-21		Total Estimated Project Cost	
Start Date May 19, 2014	Appropriated Budget \$32,925,838	Planned Project Budget \$32,208,790	Planned Expenditures to Date \$1,986,209	Actual Expenditures to Date \$1,131,653	

Planned Finish Date ¹ June 30, 2027	Schedule / Cost Data Notes 1. The Planned Finish Date may update as the Project schedule progressively elaborates. 2. The Forecasted Finish Date as stated in the Departmental Project Schedule. This date could update as the Project schedule progressively elaborates.
Forecasted Finish Date ² June 29, 2026	



KPI SCORING LEGEND

0 - 71.99%	High Risk	May require escalation
72 - 85.99%	Medium Risk	Needs attention
86 - 100%	Low Risk	Monitor and maintain; continuous process improvement

NOTES REGARDING OVERALL PROJECT STATUS
 The Florida PALM Project is re-aligning their project timeline to better support the needs of the State of Florida. These changes will be evaluated as they are integrated into the project. The project is monitoring risks that agencies will not be fully ready for go-live. The changes to the Florida PALM project schedule are not expected to delay the completion date of the project. Contract review is underway to ensure alignment with changes.

SCOPE MANAGEMENT **100%**
 Scope Management presents low risk.
 The following change requests were approved in July:
 PCR-55: includes revisions to the Communications Plan. The change request is reported to have no impact to scope, overall project schedule, or overall project cost.
 PCR-61: includes pushing back due dates for two deliverables, D103 and D123. The change request is reported to have no impact to scope, overall project schedule, or overall project cost.

SCHEDULE MANAGEMENT **65%**
 Schedule Management presents high risk.
 For the July reporting period, the project schedules have 2 critical path items showing as late.
 There are tasks with positive finish variance up to 32 days.
 The Florida PALM project is in the process of re-aligning the project timeline to better allow agencies and the state of Florida to make necessary changes to individual systems and to align with LBR schedules.

COST MANAGEMENT **100%**
 Cost Management presents low risk.
 The project was \$854,556 under budget (43%) for the reporting period and, therefore, the fiscal year to date.
 This variance currently does not indicate a negative impact to scope or schedule.

RISKS & ISSUES MGMT **100%**
 Risk & Issue Management presents low risk.
 There were 26 active risks during the reporting period, 2 of which were listed as High Probability / High Impact. There were 7 new risks and 3 risks were closed during the period.
 There were 2 active issues including 2 new issues and 1 closed issue in the reporting period.

PROJECT MGMT PRACTICES **100%**
 Project Management Practices present low risk.
 The project appears to be utilizing sound project management processes.

AGENCY: Department of Financial Services July 2020
PROJECT: Florida Planning, Accounting, and Ledger Management (PALM)



SCOPE MANAGEMENT 100%

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SCHEDULE MANAGEMENT 65%

(This area is intentionally left blank)

COST MANAGEMENT 100%

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RISKS & ISSUES MANAGEMENT 100%

(This area is intentionally left blank)

PM PRACTICES 100%

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