

AGENCY: Department of Financial Services (DFS)		January - March 2016																						
PROJECT: Florida Planning, Accounting, and Ledger Management (PALM)																								
<p>PROJECT DESCRIPTION</p> <p>The PALM project is to replace the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project is currently in the Pre-Design, Development and Implementation (Pre-DDI) phase and consists of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project's goal is to procure and contract with a Software and Systems Integrator (SSI) in 2017. The actual date will be determined after re-planning to account for a more thorough procurement process and for appropriated budget. The Pre-DDI phase will be considered complete upon receiving the initial vendor responses to the procurement. Then, a transition period will occur between this phase and the next phase, DDI 1.</p>																								
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<p>(page left intentionally blank)</p>	<p>(continued from previous page)</p> <p>The project schedule is within the acceptable variance range for the reporting period based on the schedule developed by DFS.</p> <p>Schedule Performance Index (SPI) = 0.95, indicating that the amount of work completed from project inception to the end of this reporting period is behind schedule; however, the project is still within the acceptable variance range from the amount of work that was planned for the same time period.</p> <p>Since SDS and OCM procurements for support services are not complete, there are still concerns about on-schedule completion of SDS and OCM deliverables, with the tasks having to be completed solely by DFS staff.</p>	<p>(continued from previous page)</p> <p>Due to issues with the Cost Performance Index (CPI) reporting through the project schedule, an accurate depiction of the CPI can not be obtained at this time. The project team is working to address this issue as part of the schedule update to include the business case effort and ITN date change from proviso language.</p> <p>The project costs exceed the acceptable variance range for the reporting period. Actual expenditures are 16.91 percent less than planned expenditures. This is largely due to the project not incurring planned expenditures as a result of the lack of funding release prior to March 2016.</p>	<p>(page left intentionally blank)</p>	<p>(page left intentionally blank)</p>