

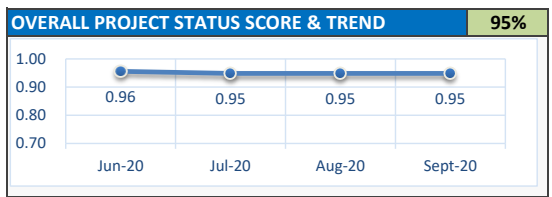
AGENCY:	Department of Financial Services	September 2020
PROJECT:	Florida Planning, Accounting, and Ledger Management (PALM)	



PROJECT DESCRIPTION
 The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

SCHEDULE DATA	COST DATA FY 2020-21	Total Estimated Project Cost		
Start Date	Appropriated Budget ³	Planned Project Budget	Planned Expenditures to Date	Actual Expenditures to Date
May 19, 2014	\$33,119,181	\$32,208,790	\$6,569,100	\$2,754,373

Planned Finish Date ¹	Schedule / Cost Data Notes			
June 30, 2027	1. The Planned Finish Date may update as the Project schedule progressively elaborates. 2. The Forecasted Finish Date as stated in the Departmental Project Schedule. This date could update as the Project schedule progressively elaborates. 3. Appropriated budget as stated in the Monthly Status Report.			
Forecasted Finish Date ²				
June 29, 2026				



KPI SCORING LEGEND

0 - 71.99%	High Risk	May require escalation
72 - 85.99%	Medium Risk	Needs attention
86 - 100%	Low Risk	Monitor and maintain; continuous process improvement

NOTES REGARDING OVERALL PROJECT STATUS
 The Florida PALM Project is re-aligning their project timeline to better support the needs of the State of Florida. These changes will be evaluated as they are integrated into the project. The project is monitoring risks that agencies will not be fully ready for go-live. The changes to the Florida PALM project schedule are not expected to delay the completion date of the project. Contract review is underway to ensure alignment with changes.

SCOPE MANAGEMENT 100%

Scope Management presents low risk.

The following change request was approved in September:

PCR-64: includes revisions to the schedule to accommodate delays in some functional design tasks. This will push back deliverables but will not extend the project end date.

SCHEDULE MANAGEMENT 65%

Schedule Management presents high risk.

For the September reporting period, the project schedules have 5 critical path items showing as late.

There are tasks with positive finish variance up to 84 days.

The Florida PALM project is in the process of re-aligning the project timeline to better allow agencies and the state of Florida to make necessary changes to individual systems and to align with LBR schedules.

COST MANAGEMENT 100%

Cost Management presents low risk.

The project was \$2,416,219 under budget (77%) for the September 2020 reporting period.

The project was \$3,814,727 under budget (58%) for the fiscal year to date.

This variance currently does not indicate a negative impact to scope or schedule.

RISKS & ISSUES MGMT 100%

Risk & Issue Management presents low risk.

There were 25 active risks during the reporting period, including 1 new risk and 1 closed risk. There were 2 risks listed as High Probability / High Impact.

There was 1 active issue during the reporting period. There were no new issues and no closed issues.

PROJECT MGMT PRACTICES 100%

Project Management Practices present low risk.

The project appears to be utilizing sound project management processes.

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SCOPE MANAGEMENT 100%	SCHEDULE MANAGEMENT 65%	COST MANAGEMENT 100%	RISKS & ISSUES MANAGEMENT 100%	PM PRACTICES 100%
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