

<b>AGENCY:</b>	Department of Financial Services	<b>May 2021</b>
<b>PROJECT:</b>	Florida Planning, Accounting, and Ledger Management (PALM)	

**PROJECT DESCRIPTION**  
 The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

<b>SCHEDULE DATA</b>	<b>COST DATA   FY 2020-21</b>	<b>Total Estimated Project Cost</b>
<b>Start Date</b> May 19, 2014	<b>Appropriated Budget <sup>4</sup></b> \$33,154,677	<b>\$294,182,406</b>
<b>Original Finish Date <sup>1</sup></b> August 26, 2026	<b>Planned Project Budget</b> \$31,125,484	<b>Planned Expenditures to Date</b> \$26,621,063
<b>Planned Finish Date <sup>2</sup></b> June 30, 2027		<b>Actual Expenditures to Date</b> \$23,354,703
<b>Forecasted Finish Date <sup>3</sup></b> May 20, 2026		

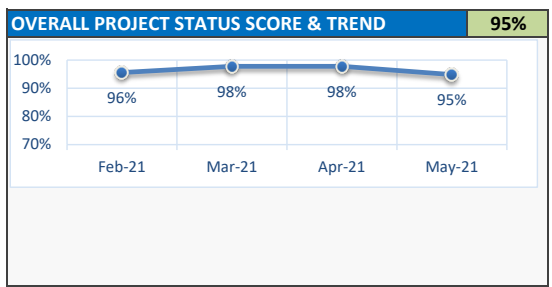
**Schedule / Cost Data Notes**

<sup>1</sup> Original Finish Date is the date the project was originally forecasted to end based on the October 2018 DDI Project Schedule, which was one of the first schedules developed in collaboration with the vendor. This date does not include Production Support, which continues through June 30, 2027.

<sup>2</sup> Planned Finish Date is the project end date listed in the Monthly Status Report from the current reporting period.

<sup>3</sup> Forecasted Finish Date is the project end date reported in the DDI Project Schedule from the current reporting period. This date does not include Production Support, which continues through June 30, 2027.

<sup>4</sup> Appropriated Budget is listed in the Monthly Status Report from the current reporting period.



**KPI SCORING LEGEND**

<b>0 - 71.99%</b>	High Risk	May require escalation
<b>72 - 85.99%</b>	Medium Risk	Needs attention
<b>86 - 100%</b>	Low Risk	Monitor and maintain; continuous process improvement

**NOTES REGARDING OVERALL PROJECT STATUS**

The Florida PALM Project is currently within budget for the fiscal year, and the critical path is on schedule.

**SCOPE MANAGEMENT** **100%**

Scope Management presents low risk.

According to the Monthly Status Report, there were the following approved change requests in the reporting period:

PCR 72 - removes baselines from deliverables and work products from Central and Department Waves to focus on the Cash Management Wave. This may impact a Go/No-Go Decision; however, does not impact the overall project end date. There is no impact to budget or scope.

PCR 77 - relates to deploying a Deal Management solution. There is no impact

**SCHEDULE MANAGEMENT** **65%**

Schedule Management presents high risk.

For this reporting period, the schedule management score is being affected by late critical path tasks, and subtasks showing positive finish variance.

The PALM Project Team provided the following explanation:

As of the end of May, there were 21 tasks marked as critical path items that appeared to be behind schedule. Nearly all these tasks were to review work that had already been completed. Review types included collaborative review, quality review, and acceptance review. The other tasks

**COST MANAGEMENT** **100%**

Cost Management presents low risk.

The project was \$591,825 under budget (20%) for the reporting period.

The project was \$3,266,360 under budget (12%) for the fiscal year to date.

This variance currently does not indicate a negative impact to scope or schedule.

**RISKS & ISSUES MGMT** **100%**

Risk & Issue Management presents low risk.


There were 36 active risks during the reporting period, including two closed risks. There were no new risks.

There was one active issue during the reporting period which was also closed. There were not new issues.

**PROJECT MGMT PRACTICES** **100%**

Project Management Practices present low risk.

The project appears to be utilizing sound project management processes.

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<p>to budget, schedule, or scope.</p> <p>PCR 78 - changes a deliverable submission date but does not affect the overall project end date. There is no impact to budget or scope.</p>	<p>involved testing activities and documentation of production support processes.</p> <p>Upon examination, the reasons for these late tasks include decisions made to extend testing activities to include additional iterations, additional time needed to adjust production support documentation to reflect changes introduced by Proviso, and expanded reviews to support the transition to a new contract manager.</p> <p>Follow-up inquiries determined that all 21 of the tasks originally identified were completed by the middle of June and the schedule was updated to accurately reflect neither the critical path nor first implementation of Florida PALM was in jeopardy.</p>			

<b>SCOPE MANAGEMENT</b> <span style="float: right;">100%</span>	<b>SCHEDULE MANAGEMENT</b> <span style="float: right;">65%</span>	<b>COST MANAGEMENT</b> <span style="float: right;">100%</span>	<b>RISKS &amp; ISSUES MANAGEMENT</b> <span style="float: right;">100%</span>	<b>PM PRACTICES</b> <span style="float: right;">100%</span>
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