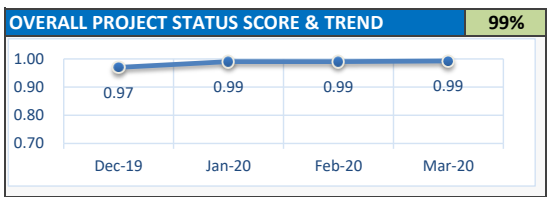


PROJECT DESCRIPTION
 The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

SCHEDULE DATA		COST DATA FY 2019-20		Total Estimated Project Cost	
Start Date May 19, 2014	Appropriated Budget ³ \$31,628,809	Planned Project Budget ⁴ \$29,770,873	Planned Expenditures to Date ⁵ \$19,678,556		Actual Expenditures to Date ⁶ \$17,684,002

Planned Finish Date ¹ June 30, 2027	Schedule / Cost Data Notes				
Forecasted Finish Date ² August 26, 2026	<p>¹ The Planned Finish Date may update as the Project schedule progressively elaborates. ² The Forecasted Finish Date will update as the Project schedule progressively elaborates. ³ Appropriated funds for FY 19-20 are \$31,608,870. ⁴ As of the end of this period, \$23,861,040 of the appropriated funds have been released. ⁵ Planned expenditures to Date reflect planned expenditures incurred to date per the FY Spend Plan. ⁶ Actual Expenditures to Date reflect expenditures incurred to date per the FY Spend Plan.</p>				



KPI SCORING LEGEND

0 - 71.99%	High Risk	May require escalation
72 - 85.99%	Medium Risk	Needs attention
86 - 100%	Low Risk	Monitor and maintain; continuous process improvement

NOTES REGARDING OVERALL PROJECT STATUS
 The Florida PALM Project is re-aligning their project timeline to better support the needs of the State of Florida. These changes will be evaluated as they are integrated into the project. The project is monitoring risks that agencies will not be fully ready for go-live. The changes to the Florida PALM project schedule are not expected to delay the completion date of the project. Contract review is underway to ensure alignment with changes.

SCOPE MANAGEMENT 100%
 Scope Management presents low risk.
 The following change requests were approved in March:
 PCR-43- is reported to have no cost impact, does impact schedule, and impacts scope.
 PCR-46 - impacts cost and scope, has no impact on schedule.

SCHEDULE MANAGEMENT 95%
 Schedule Management presents low risk.
 There are two critical path task items reporting as late.
 There are a small number of tasks with positive finish variance up to 11 days.
 The Florida PALM project is in the process of re-aligning the project timeline to better allow agencies and the state of Florida to make necessary changes to individual systems and to align with LBR schedules.

COST MANAGEMENT 100%
 Cost Management presents low risk.
 The project is \$1,795,539 under budget (39%) for the March 2020 reporting period. The variance between planned and incurred costs for the Fiscal Year to Date is \$1,994,554 under budget (10%).

RISKS & ISSUES MGMT 100%
 Risk & Issue Management presents low risk.
 There were thirty-two (32) active risks during the March 2020 reporting period, none of which were listed as High Probability / High Impact. No risks were closed during the period.
 There were two (2) issue added and one (1) closed in the March reporting period.

PROJECT MGMT PRACTICES 100%
 Project Management Practices present low risk.
 The project appears to be utilizing sound project management processes.

AGENCY: Department of Financial Services **March 2020**
PROJECT: Florida Planning, Accounting, and Ledger Management (PALM)



SCOPE MANAGEMENT **100%**

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SCHEDULE MANAGEMENT **95%**

(This area is intentionally left blank)

COST MANAGEMENT **100%**

(This area is intentionally left blank)

RISKS & ISSUES MANAGEMENT **100%**

(This area is intentionally left blank)

PM PRACTICES **100%**

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