

Bimonthly Agency Readiness Status Report

This report is a collection of Bimonthly Agency Readiness Status Reports as provided by agencies on a bimonthly basis, containing the status of the agency and enterprise remediation progress for each business system required for the Florida PALM Financials and Payroll deployment, in accordance with Proviso contained in the 2023/24 General Appropriations Act.

Reporting Period:

September - October 2024

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for AHCA](#)
[Readiness Workplan](#)

AHCA Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.


Reporting Period

September - October 2024

Agency Sponsor

Lynn Smith

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 10
- Duplicate Filled Role = 4
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 89.71%

- Submitted Complete = 27
- Submitted Incomplete = 0
- Completed After Submission = 8

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflects the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 70.45%

- Submitted On Time = 34
- Submitted Late = 27
- Pending Submission = 5

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	75% - Consolidating/Inputting Information for Submission		11/1 - Discussed completion of the tasks and in the process of documentation 8/30 - On-going process for updates. Identifying most important processes to document. 7/12 - Continue to work on the AS-IS and have begun design the To-Be. processes for Disbursement. Assets To-Be Designs are in progress. AR To-Be processes are in progress. Contracts is not impacted as much and internal Agency Business System (CATS) needs to be remediated. 6/28 - Continuing discovery of processes performed by the BFS team 4/30 - New Resources are reviewing as is to identify gaps. 4/12 - Documentation of business processes have not begun due to resource constraints		
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	75% - Consolidating/Inputting Information for Submission		11/1 - Completed remediation for the Chart of Account structure 9/18 - Agency Business System remediation is not in line with Florida PALM remediation requirements. Agency is documenting a remediation plan for Agency Business System remediation to address Florida PALM remediation requirements. 8/30 - Development team is actively involved with the remediation, beginning with the Chart of Accounts.		
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	75% - Consolidating/Inputting Information for Submission		8/30 - Documentation has not been completed for the lack of access to the BFS team that are understaffed. 7/12 - Continue to work on the AS-IS and have begun design the To-Be. Assets To-Be Designs are in progress. AR To-Be processes are in progress. CMIA is being worked. 6/28 - Continuing discovery of processes performed by the BFS team		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	75% - Consolidating/Inputting Information for Submission				
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/04/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/07/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	11/01/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/07/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering		9/18 - Agency Business System remediation is not in line with Florida PALM remediation requirements. Agency is documenting a remediation plan for Agency Business System remediation to address Florida PALM		

								remediation requirements.		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/20/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/21/24	10/15- Completed the Default funding workbook. Team had problems with a locked cell that had incorrect information. 10/07 - Completed (100%) the P-Card portion of the Speedkey workbook and most of the Payroll. About 11% of the payroll position funding needs to be completed. Research needs to be complete with HR to complete the position funding that were created new for this FY as well as a few positions that are questionable. We are planning to have both Smartsheet completed by end of day on 8/9. 10/03 - Awaiting direction from RC on how to complete the task. Cannot check in as directed.	Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	11/01/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/06/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/04/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24	25% - Beginning Initial Internal Meetings and Information Gathering				

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 28</p> <ul style="list-style-type: none"> • Business Process Groupings = 12/13 <p>Identified Subject Matter Experts = 13</p> <ul style="list-style-type: none"> • SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 0 - Accounts Receivable = 4 - Asset Accounting and Mgmt. = 2 - Banking = 0 - Budget Mgmt. and Cash Control = 2 - Contracts Mgmt. = 1 - Disbursements Mgmt. = 2 - Grants Mgmt. = 1 - Inter/IntraUnit Transactions = 1 - Payroll Mgmt. = 1 - Projects Mgmt. = 0 - Revenue Accounting = 1 - System Access and Controls = 1 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 67</p> <ul style="list-style-type: none"> • Related Business Systems = 5 • Related Reports = 31 • Documentation Status: - Complete = 65 Partial = 0 Not Started = 1 <p>Implementation:</p> <p>Impacted Agency Business Processes = 67</p> <ul style="list-style-type: none"> • Related Business Process Groupings = 10 - Planned Spreadsheet Uploads = 4 • Level of Impact: People Changes - High = 10 Medium = 9 Low = 16 None = 1 Uncertain = 0 • Level of Impact: Processes Changes - High = 0 Medium = 20 Low = 15 None = 1 Uncertain = 0 • Level of Impact: Technology Changes - High = 1 Medium = 30 Low = 4 None = 1 Uncertain = 0 • Level of Impact: Data Changes - High = 0 Medium = 31 Low = 4 None = 1 Uncertain = 0 • Segments I & II Documentation Update Status - Not Started = 16 In Progress = 21 Complete = 0 • Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 0 	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 23</p> <ul style="list-style-type: none"> • Criticality: - High = 20 Med = 0 Low = 2 None = 1 • Documentation Status: - Complete = 3 Partial = 15 Not Started = 0 <p>Cataloged Interfaces = 19</p> <ul style="list-style-type: none"> - Inbound Interfaces = 14 - Outbound Interfaces = 5 <p>Implementation:</p> <p>Business Systems Planned for Integration = 23</p> <ul style="list-style-type: none"> • Segment I - Documentation Updates: - Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment II - Documentation Updates: - Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 0 <p>Planned Interfaces = 14</p> <ul style="list-style-type: none"> - Inbound Interfaces = -2 - Outbound Interfaces = 12 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 82</p> <ul style="list-style-type: none"> • Associated Unique Uses = 82 - Continued Use - Yes = 1 - Continued Use - No = 0 • Associated Business Systems = 22 Cataloged Reports = 62 • Criticality: - High = 59 Med = 0 Low = 0 None = 0 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 7/9</p> <ul style="list-style-type: none"> • Accounts Receivable (AR) - Planned Distribution Codes = 13 • Asset Management (AM) - Planned Location Codes = 13 - Planned Associated Area ID's = 50 • Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget • General Ledger (GL) - Planned Budgetary Value Combo Edits = 694 - Planned Local Funds = None - Planned Organization ID's = 192 - Planned OA1's = 632 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0

Conversions & Data Readiness

• Conversions Needed = 9

• Agency Data Outside of Primary Source System(s) = 0

• Data Readiness/Cleansing Status:

- Complete = 5 In Progress = 0 Not Started = 0 Not Applicable 0

Reports = TBD**Agency Reported**

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

AHCA Risks

Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	If Florida PALM project scope increases based upon unidentified agency requirements that were missed, the Agency's current LBR funding requests will be inadequate to complete the Florida PALM transition (schedule, scope and budget).	Open	6 (High/Medium)	Request administrative funding from the Legislature.	On-going	11/02/23	Phyllis Wander
People Processes	Given that Budget resources in the Bureau of Financial Services are involved in the 25/26 Legislative Budget Request Process, if the budget team has not provided a plan for accomplishing Florida PALM YE UAT by 1/25/2025 , AHCA will not provide Agency Readiness for Stage Gate 4 for Agency Readiness.	Open	6 (High/Medium)	Continue to use the resources adding resources from the IT team (Business Consultants) to perform the testing for the Agency		11/12/24	Lynn Smith

AHCA Issues

Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	As of August 2024, BFS had 22 vacant positions. As a result, the Bureau of FS team is challenged with performing operational activities and Florida PALM task requirements. The Florida PALM workload will only increase as the project progresses, where testing will require more of their time during end of year process and will hinder the ability for AHCA to complete task assignments.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Hire additional staff augmented staff to perform more of the Florida PALM related tasks.		03/28/25	Smith, Sonya
People Processes	AHCA Florida PALM team needs at least two additional resources for the remainder of the Florida PALM project. The Agency currently has budget to hire one additional resource, but needs budget to hire the second.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Obtain budget to hire additional staff		11/29/24	Smith, Lynn
People	Matriculation of knowledgeable business process and the SunFocus Application resources' will hinder the progress of the project.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Short term is to ensure documentation is current for jobs roles		12/27/24	Smith, Sonya
Technology	Remediation of the Agency Business System (SunFocus) application is not on the same schedule as the Florida PALM schedule. Some remediation activities will cross Segments, causing the agency timeliness of task to continue to be low.	Open	Low - All impacts not listed as Critical or High	Update the comments of the remediation tasks as they become complete.		05/30/25	Wander, Phyllis

AHCA Assumptions

Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates

AHCA Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Technology	Florida PALM Technical Meeting	09/09/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People Technology	AR Module-Lease Bond/Receipts Walkthrough	09/09/24	Bureau of Financial Services; Vendor Development Team	To review user screens for SunFocus Remediation	
People Processes	Weekly Florida PALM Chat with Ex Sponsor	09/10/24	Executive Sponsor	To review specific issues; processes; questions,budget	
People	Florida PALM-Financial Services Ecosystem Management Status	09/16/24	Bureau of Financial Services / Agency Business System / Agency Financial and Payroll Processes	To review highlights of weekly activities and bring risks and issues for resolution	
People Technology	Florida PALM Technical Meeting	09/16/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People Technology	Florida PALM Technical Meeting	09/23/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People	Florida PALM-Financial Services Ecosystem Management Status	09/23/24	Bureau of Financial Services; BPC	To review highlights of weekly activities and bring risks and issues for resolution	
People Processes	Weekly Florida PALM Chat with Ex Sponsor	09/24/24	Executive Sponsor	To review specific issues; processes; questions,budget	
People Technology	Florida PALM Technical Meeting	09/30/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People	Weekly Project Team Meeting	10/02/24	Bureau of Financial Services; BPC	To review specific issues; processes; questions	
People	Florida PALM Technical Meeting	10/07/24	Vendor development	To provide requirements to the development team	

Technology			team/AHCA BPC/PM		
People	Florida PALM-Financial Services Ecosystem Management Status	10/07/24	Bureau of Financial Services / Agency Business System / Agency Financial and Payroll Processes	To review highlights of weekly activities and bring risks and issues for resolution	
People	Budget Transaction Process Discussion 1	10/09/24	Bureau of Financial Services; BPC	To review impacts of Florida PALM Budget changes to BFS teams	
People Data	Florida PALM Task 541- C SPEEDKEY and PAYROLL	10/13/24	Bureau of Financial Services	Review Instructions for Task 541-C	
People	Florida PALM-Financial Services Ecosystem Management Status	10/14/24	Bureau of Financial Services / Agency Business System / Agency Financial and Payroll Processes	To review highlights of weekly activities and bring risks and issues for resolution	
People Technology	Florida PALM Technical Meeting	10/14/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People Technology	Task 546 Interface Discussion	10/16/24	BPC/PM	To review impacts of Florida PALM interface needs	
People	Budget Transaction Process Discussion 1	10/16/24	Bureau of Financial Services; BPC	To review impacts of Florida PALM Budget changes to BFS teams	
People	SunFocus/SunPALM Chartfield Mapping	10/17/24	Bureau of Financial Services; BPC	To review impacts of Florida PALM Chart of Accounts	
People	Florida PALM-Financial Services Ecosystem Management Status	10/21/24	Bureau of Financial Services / Agency Business System / Agency Financial and Payroll Processes	To review highlights of weekly activities and bring risks and issues for resolution	
People Technology	Florida PALM Technical Meeting	10/21/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People	Budget Transaction Process Discussion 2	10/22/24	Bureau of Financial Services; BPC	To review impacts of Florida PALM Budget changes to BFS	
People	Weekly Project Team Meeting	10/23/24	Bureau of Financial Services; BPC	To review specific issues; processes; questions	
People Technology	Florida PALM Technical Meeting	10/28/24	Vendor development team/AHCA BPC/PM	To provide requirements to the development team	
People	Weekly Project Team Meeting	10/30/24	Bureau of Financial Services; BPC	To review specific issues; processes; questions	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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AHCA Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Lynn Smith	lynn.smith@ahca.myflorida.com	11/12/24
July - August 2024	Lynn Smith	lynn.smith@ahca.myflorida.com	09/10/24
May - June 2024	Lynn Smith	lynn.smith@ahca.myflorida.com	07/03/24
March - April 2024	Lynn Smith	lynn.smith@ahca.myflorida.com	05/09/24
January - February 2024	Sonya Smith	sonya.smith@ahca.myflorida.com	03/11/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for APD](#)
[Readiness Workplan](#)

APD Status Report Dashboard

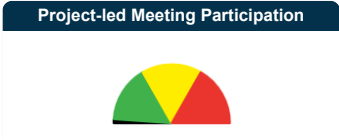
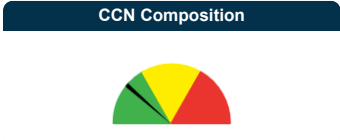
Reporting Period

September - October 2024

Agency Sponsor

Rose Salinas

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.



The Change Champion Network dial reflects the completeness of your CCN makeup.

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Change Champion Network:

- Unique Filled Role = 12
- Duplicate Filled Role = 4
- Vacant Role = 0

RW Task Completeness:

Score = 85.48%

- Submitted Complete = 25
- Submitted Incomplete = 2
- Completed After Submission = 15

RW Task Timeliness:

Score = 98.55%

- Submitted On Time = 65
- Submitted Late = 2
- Pending Submission = 0

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24	7/25 - BA/PM reviewing new TASKS for internal documentation/teams responsibilities 8/19 - BA managing within Internal Tracker for teams updates/reviews and deliverables 9/30 - Team working all 10/16 - reviewed/Hayley finishing up with team participation 10/18 - Submitted! 11/6 - Kristopher/Becky - updating for the documentation based on updates to inventory sheet 11/7 - reviewed for % updates and for documentation IV 11/13 - remains incomplete. See task verification for more information. -dlit	Submission Incomplete	11/07/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24	7/25 - BA/PM reviewing new TASKS for internal documentation/teams responsibilities 8/19 - BA managing within Internal Tracker for teams updates/reviews and deliverables 9/30 - Team working all 10/16 - reviewed/Hayley finishing up with team participation 10/18 - Submitted! 11/4 - Team is working and addressing several critical questions with the PALM Team - to be cleared by Friday 11/8	Submission Incomplete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	75% - Consolidating/Inputting Information for Submission		7/25 - planning IT Team review 8/19 - IT Team in Review and working Data Warehouse - ABS attention 9/30 - Team working all 10/31 - Immediate actions: Finalize materialized views, prepare for UAT Key contacts available for support - PALM project alignment ensures readiness for finance and IT priorities 11/4 - meeting by Core team in review and prepping to post into Smartsheet		
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24	9/4 - meeting scheduled for 1:30 pm est Thursday Sept 5	N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24	9/30 - reviewing 10/3 - IT team reviewing Biz Sys et al 10/17 - review in progress - finished - team call discussion and then submit 10/18 - Submitted! Resubmitted as complete	Submission Complete	10/31/24
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/25/24	9/25 - completed by IT Team - Screenshots attached	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	75% - Consolidating/Inputting Information for Submission		10/16 - in review 11/4 - each team participating with the Core team in review and updates - any corrections to be made in PALM Smartsheet 11/12 - team review and in prep work for the Smartsheet updates		
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24	10/16 - in review	Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24	10/16 - Becky working list in excel and updating for load into Smartsheet 10/21 - getting things into Smartsheet 10/25 - Smartsheet updated for all communications - APD specific - 100%	Submission Complete	10/31/24
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress		11/4 - IT Team is addressing - Business System by Business System		

Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	75% - Consolidating/Inputting Information for Submission		11/4 - BA working with teams to review/update change as needed 11/12 - Team call in review and prep work for sheets		
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24	11/4 - updates to resubmissions in progress - Sponsor to sign off by 11/12	Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 74</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 41</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 3 - Accounts Receivable = 2 - Asset Accounting and Mgmt. = 3 - Banking = 2 - Budget Mgmt. and Cash Control = 2 - Contracts Mgmt. = 2 - Disbursements Mgmt. = 3 - Grants Mgmt. = 2 - Inter/IntraUnit Transactions = 20 - Payroll Mgmt. = 6 - Projects Mgmt. = 4 - Revenue Accounting = 2 - System Access and Controls = 2 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 236</p> <ul style="list-style-type: none"> Related Business Systems = 6 Related Reports = 34 Documentation Status: - Complete = 236 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 236</p> <ul style="list-style-type: none"> Related Business Process Groupings = 10 Planned Spreadsheet Uploads = 2 Level of Impact: People Changes - High = 14 Medium = 6 Low = 47 None = 167 Uncertain = 0 Level of Impact: Processes Changes - High = 13 Medium = 45 Low = 61 None = 115 Uncertain = 0 Level of Impact: Technology Changes - High = 15 Medium = 5 Low = 62 None = 152 Uncertain = 0 Level of Impact: Data Changes - High = 17 Medium = 13 Low = 11 None = 193 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 138 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 138 	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 9</p> <ul style="list-style-type: none"> Criticality: - High = 9 Med = 0 Low = 0 None = 0 Documentation Status: - Complete = 8 Partial = 1 Not Started = 0 <p>Cataloged Interfaces = 78</p> <ul style="list-style-type: none"> Inbound Interfaces = 6 Outbound Interfaces = 1 <p>Implementation:</p> <p>Business Systems Planned for Integration = 8</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7 Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7 Segment III - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7 <p>Planned Interfaces = 29</p> <ul style="list-style-type: none"> Inbound Interfaces = 2 Outbound Interfaces = 25 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 480</p> <ul style="list-style-type: none"> Associated Unique Uses = 1181 - Continued Use - Yes = 1094 - Continued Use - No = 57 Associated Business Systems = 2 <p>Cataloged Reports = 112</p> <ul style="list-style-type: none"> Criticality: - High = 150 Med = 18 Low = 1 None = 0 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 7</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 3 Asset Management (AM) - Planned Location Codes = 368 - Planned Associated Area ID's = None Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 382 - Planned Local Funds = None - Planned Organization ID's = 359 - Planned OA1's = 230 - Planned OA2's = 65 <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 10 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 6 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

APD Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	Data loss during migration	Open	9 (High/High)	Implement robust backup and recovery mechanisms, conduct thorough testing	Measurement: Percentage of data migrated successfully noted: Migration Phase	12/08/23	APD Finance Team
Processes	Downtime during the transition	Open	9 (High/High)	Develop a detailed migration plan with scheduled downtime, parallel run for testing	Measurement: Duration of downtime noted: Migration Phase	12/08/23	PALM Team/APD Project Team
People Processes Technology Data	Data breach or unauthorized access in the cloud	Open	9 (High/High)	Implement strong encryption, access controls, and security protocols	Measurement: Number of security incidents - ongoing security effort	10/24/23	PALM Team/APD Project Team
People Processes	Training - Resistance to Change	Open	9 (High/High)	- Implement a robust change management plan. - Communicate the benefits of the new system. - Involve team members in decision-making.	- Teams will be attending focus group meetings 1st qtr 2024 - focus on how to	12/27/23	APD CCN

					embrace training to adjust to change		
People Processes Technology Data	Training - Skill Gaps in the Legacy Team	Open	9 (High/High)	- Identify and prioritize training needs. - Create custom training modules. - Encourage knowledge transfer among team members.	-APD teams will continue with focus groups for team participation and understand as a whole	12/27/23	APD Teams
People Processes Technology Data	COA - Update accounting business system software or system with the new chart of accounts.	Open	9 (High/High)	- This includes modifying the account structure and assigning codes as needed. within the APD Business Systems so that the alignment flows thru upon migration and that all accounting is correctly the same	IT Team will align to update and make required changes in the Business System arena	12/27/23	IT Team and APD Teams
People Processes Technology Data	COA - Testing old to new and establishing a valid testing exercise	Open	9 (High/High)	- Establish testing to ensure that transactions are posted correctly to the new chart of accounts. Verify that financial reports generate accurate results.	Testing scenarios and plan to be defined	12/27/23	ALL APD Finance and IT Teams
Technology Data	Use of API technologies to create Data Tables not available in timely manner to begin the Agency Build	Open	9 (High/High)	KB/Tech Analyst is driving the request with the PALM IT team to get schema provided	With Task 519 - the updates required to ABS does not have all information required to start the effort Ideal would be to have an API Schema that is pushed by PALM to update and execute all the requirements 6/26 - IT Team will work with strategy to build parallel data base with PALM parameters that will be set up with all the correct fields/requirements/etc	04/24/24	ALL APD Finance and IT Teams
Technology Data	Compatibility issues between old and new systems	Open	9 (High/High)	APD is in a re-write mode with several ABS - this will be a double effort and therefore use of old systems to adapt will be an issue	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
Technology Data	Integration challenges with existing accounting software on ABS	Open	9 (High/High)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
People Processes Technology Data	Training - Lack of Familiarity with New System Features	Open	6 (Medium/High)	- Provide comprehensive training. - Offer hands-on practice and simulations. - Encourage knowledge sharing.	- noting that the "sandbox" will be open and provided with PALM team roll out of training phase(s)	12/27/23	APD Teams
Data	Training - Data Migration Errors	Open	6 (Medium/High)	- Conduct thorough data validation and testing. - Have backup plans for data recovery.	- Organizing Data Review Teams and timeline	12/27/23	APD Teams
People Processes	Training - Time Constraints with routine business	Open	6 (Medium/High)	- Plan training schedules to minimize disruption. - Allocate extra time for learning and transition.	- teams will be in review of scheduling and clean up in 2024	12/27/23	APD Teams
People Processes Technology Data	Training - Inaccurate Financial Reporting	Open	6 (Medium/High)	- Verify and validate financial data during and after migration. - Have contingency plans for reporting errors.	- clean preparation prior to and then checking team after - APD is in clean up mode going forward.	12/27/23	APD Financial Accounting Team
Processes Technology Data	Data Security Breach	Open	6 (High/Medium)	- Implement strict access controls and encryption measures.	- Conduct quarterly security audits and address any vulnerabilities immediately. - PALM Team to engage thru Technical reviews the security support and activities with PALM	12/27/23	APD IT Team
People	Lack of Training and Awareness	Open	6 (High/Medium)	- Provide regular training sessions for team members on documentation best practices.	- Maintain a record of training attendance and monitor improvements in documentation quality. October 2023 - bringing awareness to the PALM Team activities with participation in the design and build sessions hosted by the PALM Team. -ongoing	10/24/23	PALM TEAM and APD Teams
People Processes Technology Data	Technology Failures	Open	6 (High/Medium)	- Implement data backup and recovery procedures	- Regularly test technology systems and document results in monthly IT reports. - roll out with IT team in 2024	10/24/23	APD IT Team
People Processes	Timing in Financial accounting arena - Loss of Productivity During Transition	Open	6 (High/Medium)	- Plan for a gradual transition with overlapping systems if possible.	-Teams will be attending focus group meetings 1st qtr 2024 and will participate in designing a workable schedule	12/27/23	APD TEams
People Processes Technology Data	COA - Archive old Data	Open	6 (High/Medium)	- archiving or retaining old chart of accounts data for historical reference and compliance purposes.Where/When/How	Plan to establish archive process to be determined or updated from present archive responsibilities within the agencies processes and policies	12/27/23	ALL APD Finance and IT Teams
People Processes Technology Data	Payroll - Severe Data Loss or Corruption during Migration of data	Open	6 (High/Medium)	Severe data loss or corruption during migration, leading to incorrect payroll processing and legal compliance issues. Implement robust backup and recovery procedures, conduct extensive testing, involve experts in data migration, and have a rollback plan in case of failures. Conversion Plan is Critical for detail and review/testing and acceptance.	Conversion PLAN critical to success with PALM and APD Teams 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams

People Processes Technology Data	Payroll -Integration issues between the new accounting system and other HR or finance software, causing delays in payroll processing.	Open	6 (High/Medium)	. APD will conduct thorough integration testing, involve IT specialists, and ensure seamless data exchange protocols thru a detailed conversion plan.	Ongoing teams meetings to mitigate 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams
Technology Data	Data Integrity issues during schema migration	Open	6 (High/Medium)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
Technology Data	Lack of scalability in new API architecture	Open	6 (High/Medium)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
Technology Data	Data Breach	Open	6 (High/Medium)	Implement multi-factor authentication, encrypt sensitive data, and regularly audit access logs	Ensure compliance with industry standards such as GDPR, SOC 2	10/31/24	ALL APD Finance and IT Teams
Technology Data	Unauthorized Access (Insider Threat)	Open	6 (High/Medium)	Apply role-based access controls, monitor user activities, and conduct regular training for employees on data security	Conduct periodic internal audits and monitor for suspicious activity	10/31/24	ALL APD Finance and IT Teams
Technology Data	Lack of Incident Response Plan	Open	6 (High/Medium)	Develop and test an incident response plan, train staff on incident protocols, and document response steps	Establish a clear communication plan for users during incidents	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT - Incomplete Test Coverage	Open	6 (High/Medium)	Define comprehensive test cases based on requirements, prioritize critical features, conduct test case reviews	Ensure requirements traceability to avoid missed scenarios	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT - Data Security in Test Environment	Open	6 (High/Medium)	Mask or anonymize sensitive data, limit access to test environment, and encrypt data at rest and in transit	Use dummy data where possible to minimize risks	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	Defects Missed in UAT	Open	6 (High/Medium)	Implement multiple testing stages (functional, integration, regression), train testers on critical business flows, and conduct defect reviews	Encourage detailed documentation and communication for defect reporting	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	Unclear Exit Criteria for UAT	Open	6 (High/Medium)	Define clear pass/fail criteria, set quality benchmarks, and ensure all criteria are met before exiting UAT	Review exit criteria with stakeholders before starting UAT	10/31/24	ALL APD Finance and IT Teams
Processes Data	Time lag/Plan for AR and conversion accounts	Open	4 (Medium/Medium)	Review date impact with review of GL accounts and establish conversion accounts for time element affect - 2/6 - Team working to map COA	Measurement: Reconciliation issue noted: Migration Phase	02/06/24	APD Finance Team
People Processes	Resistance to change among employees	Open	4 (Medium/Medium)	Conduct change management training, communicate benefits of the new system - 2/6 - continue with awareness/participation/information sharing	Measurement: Employee feedback and adoption rate - ongoing	02/06/24	PALM Team/APD Project Team
Processes Technology Data	Incompatibility with existing systems	Open	4 (Medium/Medium)	Perform compatibility testing, ensure seamless integration with other systems - 2/6 - IT Team reviewing Tasks/Strategy	Measurement: Number of integration issues noted: Business system's activities to be defined by IT team	02/06/24	PALM Team/APD Project Team
People Technology Data	Training - Insufficient Training Resources - needing a variety	Open	4 (Medium/Medium)	- Secure necessary training materials and resources. - Engage vendor-provided training and support.	- looking to PALM for direction and scheduling when it becomes available	12/27/23	APD and PALM
People Processes	Inadequate Post-Training Support	Open	4 (Medium/Medium)	- Establish a helpdesk or support team. - Provide ongoing access to resources.	- PALM Team to define	12/27/23	PALM and APD IT Team
People Processes Technology Data	Payroll - Insufficient training for payroll staff on the new system, resulting in errors and productivity loss.	Open	4 (Medium/Medium)	APD will work with PALM to develop comprehensive training programs, provide user manuals, and offer ongoing support during the transition.	Ongoing teams meetings to mitigate 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams
Technology Data	Insufficient documentation for new API interfaces	Open	4 (Medium/Medium)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
Technology Data	Ineffective communication between IT and accounting teams	Open	4 (Medium/Medium)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS 6/26 - improvement in the PALM team presence with IT Readiness team building	04/24/24	ALL APD Finance and IT Teams
Technology Data	Service Downtime/Disruptions	Open	4 (Medium/Medium)	Implement failover and disaster recovery protocols, choose a provider with SLAs for high availability, monitor system uptime	Inform users in case of downtime and provide transparent communication	10/31/24	ALL APD Finance and IT Teams
Technology Data	Poor User Access Management	Open	4 (Medium/Medium)	Require strong passwords, apply principles of least privilege, and establish periodic access reviews	Ensure proper training on access management and change protocols	10/31/24	ALL APD Finance and IT Teams
Technology Data	Inadequate Vendor Security Controls	Open	4 (Medium/Medium)	Conduct vendor security assessments, require providers to comply with certifications (e.g., ISO 27001), and monitor third-party risks	Evaluate vendor SLAs and security protocols	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT Environment Downtime	Open	4 (Medium/Medium)	Plan for backup environments, perform load testing on UAT, and have an incident response plan for UAT	Inform stakeholders of potential downtime impacts	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT - Lack of Stakeholder Engagement	Open	4 (Medium/Medium)	Involve stakeholders early, provide clear UAT objectives, and conduct regular status meetings	Allocate roles and responsibilities for stakeholder engagement	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT - Incorrect Test Data Use	Open	4 (Medium/Medium)	Set up accurate and relevant test data, train testers on data setup, and maintain a standardized test data set	Establish guidelines for creating and using test data	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	Inadequate UAT Documentation	Open	4 (Medium/Medium)	Maintain detailed test plans, cases, and results, and set documentation standards; conduct reviews to ensure clarity	Ensure all stakeholders have access to up-to-date UAT documentation	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	UAT Poor Test Case Prioritization	Open	4 (Medium/Medium)	Identify high-risk areas for prioritization, work with stakeholders to prioritize based on business impact	Focus on areas with high impact on the application's functionality	10/31/24	ALL APD Finance and IT Teams
People Processes	Regression Issues in UAT	Open	4 (Medium/Medium)	Conduct automated regression testing, establish a baseline of critical functionalities, and perform	Regularly update regression test cases	10/31/24	ALL APD Finance and IT Teams

Technology Data				continuous integration tests	to match recent changes		
People Processes Technology Data	Changes in Regulations	Open	3 (High/Low)	- Establish a regulatory monitoring system and update documentation accordingly.	- Provide updates on regulatory changes in real-time and include them in monthly compliance reports. - ongoing	10/24/23	APD Core Team
People Processes Technology Data	Documentation Errors	Open	3 (High/Low)	- Implement a peer review process for critical documentation.	- Monitor error rates and track corrective actions in weekly status reports. -effort to b initiated with COA review	12/27/23	APD Core Team
Technology Data	Security vulnerabilities in new API interfaces	Open	3 (High/Low)	APT TA to work with PALM IT to gain best updates and data	Running re-writes in the parallel with IT side of mitigation with ABS	04/24/24	ALL APD Finance and IT Teams
People Processes Technology Data	Roll Back Plan to be included in the Conversion Plan	Open	3 (High/Low)	APT to incorporate the parallel effort with current business processes and also with the strategy process with PALM Data and ABS alignment.	Prepare for unexpected issues that cause risk during migration causing significant problems that will stop progress forward into PALM	08/27/24	ALL APD Finance and IT Teams
Technology Data	Data Loss due to Cloud Provider Failure	Open	3 (High/Low)	Enable regular automated backups, store backups in geographically separate regions, test data restoration	Partner with reputable providers with a history of reliability	10/31/24	ALL APD Finance and IT Teams
Technology Data	Regulatory Non-Compliance	Open	3 (High/Low)	Regularly update application in line with regulatory changes, engage compliance experts, and conduct annual compliance reviews	Stay informed on global regulatory requirements (e.g., GDPR, SOX)	10/31/24	ALL APD Finance and IT Teams
Technology Data	Inaccurate Financial Data	Open	3 (High/Low)	Implement input validation checks, automate data reconciliation, perform regular audits on financial data	Include error reporting mechanisms and alerts for users	10/31/24	ALL APD Finance and IT Teams
Technology Data	Malware or Ransomware Attack	Open	3 (High/Low)	Utilize advanced threat detection, conduct regular penetration testing, educate users on phishing and ransomware	Regularly update security protocols and anti-malware solutions	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	Unauthorized Access to UAT Environment	Open	3 (High/Low)	Use role-based access controls, monitor access logs, and enforce MFA for test environment access	Regularly review UAT environment access rights	10/31/24	ALL APD Finance and IT Teams
People Processes Technology Data	Payroll - Inaccurate employee data migration leading to payroll discrepancies and employee dissatisfaction.	Open	2 (Medium/Low)	Validate data migration processes, cross-reference data, and conduct reconciliation checks to ensure accuracy. UAT required.	Ongoing teams meetings to mitigate - IT included 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams
People Technology Data	Training - set up with current IT Platform and making available the training online requirements for the user experience - Software Compatibility Issues	Open	2 (Low/Medium)	- Ensure that the new system is compatible with existing hardware and software.	- IT Team engagement is strong within APD so this will be part of the IT agenda	12/27/23	IT Team
People Processes	Non-compliance with data privacy regulations/APD Client	Open	1 (Low/Low)	Conduct thorough legal review, ensure adherence to applicable regulations	Measurement: Compliance audit results - ongoing	10/24/23	PALM Team/APD Project Team
People Processes Technology Data	Insufficient user training and support	Open	1 (Low/Low)	Develop comprehensive training materials, provide ongoing user support	Measurement: User feedback and help desk tickets note: Training phase	10/24/23	PALM Team/APD Project Team
People Processes Technology Data	Payroll - Minor delays in the migration timeline due to unexpected technical issues or resource constraints	Open	1 (Low/Low)	Develop contingency plans for minor delays, allocate extra resources if needed, and maintain clear communication with stakeholders- PALM Team Centric and APD IT engaged.	Ongoing teams meetings to mitigate - IT included 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams
People Processes Technology Data	Payroll - Minimal impact documentation discrepancies that have no significant effect on payroll processing	Open	1 (Low/Low)	Continuously monitor and address documentation issues as part of routine maintenance. HR and Finance Teams will be collaborating for all reviews/training/queries to pass success.	Ongoing teams meetings to mitigate - IT included 6/26 - Seg IV	01/26/24	ALL APD Finance and IT Teams

APD Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes Technology Data	APD Grant Field	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	APD does NOT have Grants - however the grant field in FLAIR is used as an indicator - and the data in this field needs to be converted to PALM but needs to be corrected/mapped/correctly for PALM so that it does not land in the grant field. Fix before migration. Determined to use OA2 and team is focused on corrections in FLAIR at this time.	2/29 - Revenue Team is in review and walk thru exercises are in progress to determine fix prior to data migration 4/22 - remains a critical consideration as this will be a mapping and scripting issue due to: APD Does NOT have Grants - use of the field in FLAIR caused this to be "called" a grant - this will become OCA2 8/27 - still reviewin g- as this is a unique field to APD - we will incorporate the conversion with a plan to make certain this is mapped correctly	12/31/24	APD finance Team/APD Revenue Team/BA/PM
People Processes Technology Data	APD IT TEAM Collaboration with the PALM IT Team	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	APD will continue with the Excel Spreadsheet listing of IT questions that will be shared to the Readiness Coordinator for APD and filter to the relevant PALM team members for answers and acknowledgement - this is a solution that was proposed by the PALM Team - APD would like to work more collaboratively in the IT effort - as we have begun work to establish efforts for business as usual and develop PALM spec initiatives that are currently known.	This is going to be an ongoing challenge as timing is of the essence and with a delay in responses - the pace is slowed and falls back to last minute activities for completion	09/26/25	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	APD Location Identifier - Asset Mgmt Team	Open	High - Impacts the ability of the agency to meet deadlines or milestones	APD uses the Location Identifier for purposes that are tied to Warrants and the delivery of warrants to the correct site location. There is a need to clean this up and a better understanding of the use in PALM is being reviewed with questions and support from the PALM team	2/29 - meetings to discuss planned for 2/29 - so that the worksheet updates can be supported by the Asset Management	07/01/24	APD AM Team - BA - PM - Core Team

					Team 4/22 - the inventory clean up and alignment with G/L cleanse is in progress - not yet closed 8/27 - still open and will review by 9/30		
People	APD Organizational changes will change the alignment of the personnel within the agency - but no approvals are final and there remain accounting adjustments to support until the accounting structure can be corrected	Open	High - Impacts the ability of the agency to meet deadlines or milestones	The teams are working to get DMS approvals thru based on the Director's changes to organizational structure and chart - currently a draft	4/24 - APD accounting is keeping the org codes in place that are currently in use based on FLAIR and will change as needed (approvals come thru) but there is no date when this will be accomplished. No changes to existing orgs at this time - and that is imposed on the PALM project activity. 6/26 - update to close in July 31 - organizational changes are pending DMS updates/Approval	07/31/24	APD Agency as a whole
People Processes Technology Data	APD Asset Inventories - Locations physical address alignment across systems to include Solaris	Open	High - Impacts the ability of the agency to meet deadlines or milestones	The teams are working to get FLAIR and Solaris Data corrected/updated/changed/added/deleted for all Physical locations associated with APD either HQ/Regions/Facilities/Regions	4/24 - APD accounting is keeping the org codes in place that are currently in use based on FLAIR and will change as needed (approvals come thru) but there is no date when this will be accomplished. No changes to existing orgs at this time - and that is imposed on the PALM project activity. 6/26 - update to close in July 31 - organizational changes are pending DMS updates/Approval - re-write of procedures and documentation to correct processes - aligning with the asset module workflow within PALM 8/27 - still in process with IT team - PALM specs being used and PALM CORE Team working with IT teams to support the changes expected	12/20/24	APD Agency as a whole
People Processes Technology Data	Custom development and Thorough Testing	Open	High - Impacts the ability of the agency to meet deadlines or milestones	work in a sprint IP effort to write - test - move forward with the data base effort being built for PALM -	8/27 - creating the testing effort to make certain the APD strategy for PAL database within APD to support the data from PALM will be fully tested and a test plan will be vetted by the teams	09/26/25	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT - Incorrect Financial Calculations	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Identify source of calculation errors, debug relevant code, and retest with correct data	Testing of calculations delayed until fix is applied	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	Missing User Permissions in UAT Environment	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Adjust role-based access settings, review permissions with security team, and re-test access levels	Certain roles still unable to access key features	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT Delays in Report Generation	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Optimize report generation code, test under various load conditions, and monitor performance	Issue impacts reporting functionality; delays are unacceptable for go-live	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT Data Sync Errors with External Systems	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Troubleshoot sync protocol, verify external API configurations, and conduct integration testing	Sync errors intermittent, but testing will resume once fix is confirmed	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT User Login Failures	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Resolve MFA configuration, update security protocols, and verify login flows post-fix	Issue resolved with updated MFA configurations	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT Poor Load Performance During Peak Hours	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Identify bottlenecks, perform load testing, and adjust resource allocation	Performance tests show improvement, retesting required to confirm	09/27/24	APD IT Teams/APD PALM Team and Core Team
Processes Data	Data Quality issue	Open	Low - All impacts not listed as Critical or High	Ongoing efforts with all teams to cleanse data in FLAIR	8/27 - ongoing issue and ongoing cleanse in progress	02/28/25	PM/BA/Finance Teams
People Processes Technology Data	UI Display Issues on Different Devices	Open	Low - All impacts not listed as Critical or High	Implement responsive design fixes, test across multiple device types, and validate display	Display issues noted on specific mobile devices, testing ongoing	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT Unclear Error Messages	Open	Low - All impacts not listed as Critical or High	Update error messages to provide clear guidance, review with UX team, and retest	Review of error message clarity and usefulness is in progress	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT Test Data Inconsistencies	Open	Low - All impacts not listed as Critical or High	Refresh test data, standardize setup procedures, and train UAT team on data use guidelines	Data inconsistencies affecting test results; awaiting data refresh	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	Missing or Incomplete UAT Documentation	Open	Low - All impacts not listed as Critical or High	Create additional documentation, update test cases, and assign responsible team for updates	Review meeting scheduled to confirm updated documentation adequacy	09/27/24	APD IT Teams/APD PALM Team and Core Team
People Processes Technology Data	UAT - Defect Logging Issues in Tracking Tool	Open	Low - All impacts not listed as Critical or High	Work with tool vendor to resolve logging issue, and conduct training for testers	Logging tool updated and functioning correctly after fix	09/27/24	APD IT Teams/APD PALM Team and Core Team

APD Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
People Processes Technology Data	The vendor-directed project plan aligns with the requirements and objectives outlined in the state government regulations and legislative directives specific to APD.	Logged	09/06/23	PALM Project Team/APD Project Team	On-Going with PALM Team Readiness Plan
People Processes Technology Data	Sufficient resources, including personnel and infrastructure, will be available to support the implementation by APD and will require additional resources as defined by the PALM project Plan for Conversion	Logged	09/06/23	PALM Project Team/APD Project Team	Working on Task 503 - In progress 4/24 - noted that the PALM Project Personnel for APD has been Hired: HB for Business Analyst/KB for Sr. Technical Analyst
People	The state government will continue to provide the necessary cooperation and support for the project's success along with our APD Sponsor support.	Logged	09/06/23	PALM Project Team/APD Project Team	On-going
People Processes Technology Data	The PALM vendor has expertise in implementing cloud-based financial systems and complying with state government regulations with APD looking to gain information and support from the PALM teams as needed or required.	Logged	09/06/23	PALM Project Team/APD Project Team	On-going with Amendment 8 approved - move forward with PALM Directives as defined
People Processes Technology Data	Financials, Payroll, and Data Warehouse will be implemented at one time in January 2026	Logged	09/06/23	PALM Project Team/APD Project Team	To be focused at conversion timeframe at 4th qtr. of project 4/24 - Conversion Plan is not yet created by the PALM Team and is a significant requirement for the IT and Finance Teams at APD
People Processes Technology Data	All agencies will transition together.	Logged	09/06/23	PALM Project Team/APD Project Team	To be focused at conversion timeframe at 4th qtr. of project
People Processes Technology Data	Agencies/APD will have significant time to test and practice specific transactions before go-live in a dedicated testing environment (UAT)	Logged	09/06/23	PALM Project Team/APD Project Team	second half and then ongoing as the project readiness plan is outlined by PALM
People Processes Technology Data	The Florida PALM production sandbox will continue to be a copy of the current production environment and will be updated in January 2026 for this major implementation	Logged	09/06/23	PALM Project Team/APD Project Team	second half and then ongoing as the project readiness plan is outlined by PALM
People Processes Technology Data	Dedicated hyper care and post-implementation support will be available following implementation to ensure stabilization of business operations within APD	Logged	09/06/23	PALM Project Team/APD Project Team	Post implementation - At Live
People Processes Technology Data	APD Business Systems will continue to be used within APD and be supported with gateway/interface connectivity to the PALM Database for data capture as needed by APD - stay in the same effort as currently supported with FLAIR	Logged	12/27/23	PALM Project Team/APD Project Team/APD IT Team	Technology alignment 4/24 - noted that APD will initiate review of Business Systems for retention after the conversion to PALM Platform - there will be a timeframe to review and consider PALM capabilities/reports/access that will aide in this determination sponsored by the APD IT Team.
People Processes Technology Data	APD COA will be aligned and designed based on new PALM parameters	Logged	02/28/24	APD Project Team/APD IT Team	Accounting Alignment 4/24 - In process with Task 513 - also in data cleanse effort
People	APD Organizational Structure is fully defined and corelated to the correct org code by personnel alignment - updated by HR	Logged	02/28/24	APD Project Team/APD IT Team	Organizational Alignment 4/24 - APD faces a reorganization over the next 9 months - thru Dec. 2024. Approvals remain outstanding. The PALM requirements will be "as is" for the agency and updates will occur when approvals move thru. There will be no wait time or hold to update. Following the Task requirements of 513 toward the May due date.
Data	APD is able to identify the data within the Grant field in FLAIR and get it out of there prior to conversion/map it to the correct OCA2 - because this is not a true Grant and will not be a part of FCTS system - getting it identified and readied for conversion is a big must have and with it correctly supported will not cause issues.	Logged	02/28/24	APD Project Team/APD IT Team	4/24 - this remains a big concern on the handling of this data prior to conversion. The data pull for the conversion must be aligned correctly so that the PALM load places the data into the OA2 field in support of the accounting requirements for APD. Planning within APD is on-going as understanding of the data requirements becomes available. APD has discussed in several Touchpoint meetings and also reviewed with the PALM IT RC Lead Chris. 6/25 - Consideration into the conversion plan and how data will map. Need to review all possibilities
Data	APD is assuming responsibility thru Task requirements to perform data cleansing activities and that any data transformation or cleansing processes required during the pre-migration timeframe will be successfully implemented in the best captured data at time of migration.	Logged	04/24/24	APD Finance Teams	4/24 - there is still no defined conversion plan so that data input and accounting activities are not frozen and unaffected at time of conversion - this is critical to accounting reconciliation after conversion - cleansing data is ongoing and APD will face 2 Fiscal year ends prior to the conversion to PALM. The assumption is that data will be pulled at the last possible time with imposed moratoriums on activities while data is loaded into PALM for use in past conversion. 6/26 - data cleansing continues and will continue thru the next 18 months. Updates will be made in FLAIR as required by the accounting daily/weekly/monthly
People Processes Technology Data	APD assumes that the security matrix for Module Use is fully in place at migration to PALM so that all teams can reconcile and work to validate data transfer	Logged	04/24/24	APD Finance Teams	4/24 - understanding team business process vs PALM Module accessibility has been identified and the teams overlap must be tailored to their work activity.
People Processes Technology Data	Data Security Compliance	Logged	08/27/24	APD Finance Teams	The cloud-based system will comply with all state and federal regulations regarding data privacy and security, such as CJIS, HIPAA, or IRS 1075, as applicable
People Processes Technology Data	No Major Changes to Existing Workflows,	Logged	08/27/24	APD Finance Teams	Assumes minimal disruption to existing business processes or workflows, and that the new system can adapt to existing operational requirements.
Processes Technology Data	High Availability and Reliability	Logged	08/27/24	APD Finance Teams	The cloud-based system will be more reliable than the legacy mainframe, with a guaranteed uptime and robust disaster recovery capabilities.
Technology Data	Scalability	Logged	08/27/24	APD Finance Teams	The new system can handle future growth in terms of users, transactions, and data volume without requiring significant reconfiguration or additional infrastructure
People Processes Technology Data	Realistic Timeline.	Logged	08/27/24	APD Finance Teams	The project will follow a realistic timeline with adequate buffers for unforeseen delays, ensuring that all milestones are met without excessive pressure
People Processes Technology Data	Auditability	Logged	08/27/24	APD Finance Teams	The new system will provide sufficient audit trails and logs to satisfy internal and external audit requirements.
People Processes Technology Data	UAT Environment Mirrors Production Environment	Logged	10/31/24	UAT Team, IT	Confirm that configurations and settings match production before UAT begins
People Processes Technology Data	UAT -Test Data Accurately Reflects Real User Data Scenarios	Logged	10/31/24	UAT Team, QA	Test data generation in progress; validation with real user scenarios needed

People Processes Technology Data	All Key Stakeholders are Available for UAT Feedback	Logged	10/31/24	Business Users, Project Lead	Stakeholders have confirmed availability, but final schedule pending
People Processes Technology Data	All Major Functionalities are Developed and Deployed in UAT	Logged	10/31/24	UAT Team, Development	90% of functionalities are ready; remaining features are expected by the end of this week
People Processes Technology Data	UAT Test Cases Cover All Critical Business Requirements	Logged	10/31/24	UAT Team, Business Analyst	Initial review complete; updates to test cases in progress based on new requirements

APD Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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APD Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Rose Salinas	rose.salinas@apdcares.org	11/08/24
July - August 2024	Rose Salinas	rose.salinas@apdcares.org	09/09/24
May - June 2024	Rose Salinas	rose.salinas@apdcares.org	07/01/24
March - April 2024	Rose Salinas	rose.salinas@apdcares.org	05/09/24
January - February 2024	Rose Salinas	rose.salinas@apdcares.org	03/08/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for CITRUS](#)
[Readiness Workplan](#)

CITRUS Status Report Dashboard

Reporting Period


September - October 2024

Agency Sponsor

Christine Marion

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 7
- Duplicate Filled Role = 9
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 82.42%

- Submitted Complete = 23
- Submitted Incomplete = 3
- Completed After Submission = 7

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 93.69%

- Submitted On Time = 45
- Submitted Late = 16
- Pending Submission = 2

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/23/24	After a review and comparison of Segment II requirements and our ABS, it was determined that no remediations will be necessary for this segment. As such, Citrus has closed this task as "Complete".	Submission Complete	
N/A	People	535	Update Workforce Readiness Plan	06/17/24	08/02/24	75% - Consolidating/Inputting Information for Submission				
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/11/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/23/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/23/24		Submission Incomplete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/23/24		Submission Incomplete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/23/24		Submission Complete	10/24/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/29/24	Citrus is delaying final interface selections pending the outcome of the Data Warehouse designs. Our final inventory will be submitted as part of RW Task 557.	Submission Incomplete	11/07/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24			Due to budget constraints, Citrus is delaying starting remediation efforts until January 2025.		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/19/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	75% - Consolidating/Inputting Information for Submission				
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/23/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/06/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	11/07/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/12/24		N/A	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	11/07/24	Updates are shared by the Agency Sponsor with both Citrus leadership and the Florida Citrus Commission as part of routine weekly and monthly briefings. No written materials are produced.		
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25			Due to budget constraints, Citrus is delaying starting remediation efforts until January 2025.		
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	

N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 9 <ul style="list-style-type: none">Business Process Groupings = 11/13 Identified Subject Matter Experts = 6 <ul style="list-style-type: none">SMEs by Business Process Grouping<ul style="list-style-type: none">Account Mgmt. and Financial Reporting = 5Accounts Receivable = 5Asset Accounting and Mgmt. = 2Banking = 5Budget Mgmt. and Cash Control = 5Contracts Mgmt. = 2Disbursements Mgmt. = 4Grants Mgmt. = 3Inter/IntraUnit Transactions = 4Payroll Mgmt. = 2Projects Mgmt. = 0Revenue Accounting = 3System Access and Controls = 1 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 32 <ul style="list-style-type: none">Related Business Systems = 4Related Reports = 42 Documentation Status: <ul style="list-style-type: none">Complete = 0 Partial = 1 Not Started = 31 Implementation: Impacted Agency Business Processes = 32 <ul style="list-style-type: none">Related Business Process Groupings = 9Planned Spreadsheet Uploads = 0 <ul style="list-style-type: none">Level of Impact: People Changes<ul style="list-style-type: none">High = 0 Medium = 11 Low = 21 None = 0 Uncertain = 0Level of Impact: Processes Changes<ul style="list-style-type: none">High = 31 Medium = 0 Low = 1 None = 0 Uncertain = 0Level of Impact: Technology Changes<ul style="list-style-type: none">High = 2 Medium = 9 Low = 16 None = 5 Uncertain = 0Level of Impact: Data Changes<ul style="list-style-type: none">High = 1 Medium = 2 Low = 28 None = 1 Uncertain = 0Segments I & II Documentation Update Status<ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 32Segment III Documentation Update Status<ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 32	Current-State: Cataloged Business Systems = 4 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 4 Med = 0 Low = 0 None = 0Documentation Status:<ul style="list-style-type: none">Complete = 4 Partial = 0 Not Started = 0 Cataloged Interfaces = 2 <ul style="list-style-type: none">Inbound Interfaces = 2Outbound Interfaces = 0 Implementation: Business Systems Planned for Integration = 2 <ul style="list-style-type: none">Segment I - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0Segment II - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 2 Not Started = 0 Not Needed = 0Segment III - Documentation Updates:<ul style="list-style-type: none">Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 0 <ul style="list-style-type: none">Inbound Interfaces = 0Outbound Interfaces = 0	Current-State: Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">Associated Unique Uses = 70<ul style="list-style-type: none">Continued Use - Yes = 21Continued Use - No = 3Associated Business Systems = 0 Cataloged Reports = 62 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 32 Med = 12 Low = 5 None = 0 Implementation: Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">Accounts Receivable (AR)<ul style="list-style-type: none">Planned Distribution Codes = 1Asset Management (AM)<ul style="list-style-type: none">Planned Location Codes = 7Planned Associated Area ID's = 2Commitment Control (KK)<ul style="list-style-type: none">Planned Option = NoneGeneral Ledger (GL)<ul style="list-style-type: none">Planned Budgetary Value Combo Edits = 84Planned Local Funds = NonePlanned Organization ID's = 40Planned OA1's = 101Planned OAA's = None Segment IV Planned Configurations <ul style="list-style-type: none">Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">Conversions Needed = 9Agency Data Outside of Primary Source System(s) = 0 <ul style="list-style-type: none">Data Readiness/Cleansing Status:<ul style="list-style-type: none">Complete = 5 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

CITRUS Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes	Citrus currently purchases foreign currency to pay overseas vendors. We use a SPIA account, and transfer funds as needed to wire payments overseas. Foreign vendors are transitioning away from accepting paper check, which is the only way the state will allow us to pay with USD (Treasury will not wire funds to a foreign bank).	Open	6 (Medium/High)	We have made the project manager aware of the issue, and he has informed PALM that we need to determine how foreign currency payments will be handled through PALM.		04/29/24	Matthew Christovich
Technology Data	The quality of audio on webinars and recordings is low. Our team does not feel it is receiving much needed information presented during these workshops	Open	6 (High/Medium)	Please see what you can do to upgrade the quality of webinars.	The quality of the audio recording has improved but remains inconsistent.	04/30/24	Matthew Christovich
People	The legislature has provided funding for this fiscal year, but there is a misalignment between the timing of project schedule, the availability of funds, and the timeframe staffing resources are needed.	Open	6 (High/Medium)	We will have to carefully adjust our implementation schedule to ensure that there is no delay or gaps in services during UAT.	Risk opened per our June PALM touchpoint.	06/06/24	Matthew Christovich
People	New IT staff with no knowledge of PALM	Open	2 (Low/Medium)	We have one IT support staff member, and he was not here for the CMS Wave of PALM, and has no knowledge of PALM.	We remain unsure of the role our technical support person will play in PALM. Currently, the technical staff has very little to do with FLAIR, but we're awaiting the final roles.	09/19/23	Matthew Christovich

CITRUS Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Technology Data	The PALM team presents some workshops as webinars, but the technology is not very good. Audio is either choppy with echoes, or completely nonexistent.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	It is not possible for us to travel to Tallahassee for every meeting. The quality of the webinars is so low that it is not productive for our team to participate	PALM has improved the quality of some recordings, but not all. We are moving the resolution date out to the end of July to see how the Design meetings go.	07/31/24	PALM

CITRUS Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes	The DFS Florida PALM project team will provide a PALM UAT environment to all CCN members, SMEs, and End Users prior to go-live. The Department will be given sufficient time to test and practice critical transactions before go-live in this dedicated testing environment.	Logged	11/14/23	PALM Project Team, Citrus Accounting Dept, CCN's	It was clarified by Jimmie Cox during the Design Segment meetings that PALM will have two environments: Sandbox, which is a copy of Production, and Test, which is intended to test future functionality.	
People Processes Technology	The Legislature will appropriate and timely release General Revenue funding for contracted services for Agency support of the PALM project and those resources are available to perform the work assigned to them as scheduled.	Logged	11/14/23	Citrus Accounting Dept and all Admin staff, CCN's PALM project team	Language updated to reflect the necessity of both appropriation and timely release of General Revenue funds.	
Processes Technology Data	The DFS Florida PALM project team will provide a reporting solution at go-live to support the business needs of the Department.	Logged	11/14/23	Citrus Accounting Dept and all Admin staff, CCN's PALM project team	Design Segment IV for Data Warehouse is currently pending. Language updated for standardization.	
People Processes Data	The DFS Florida PALM project team will provide information regarding the data fields to support all Chart of Accounts values Citrus currently uses (such as OCA's).	Logged	11/14/23	Citrus Accounting Dept and all Admin staff, CCN's PALM project team	Language updated for standardization.	
Processes Technology Data	The DFS Florida PALM project team will provide solutions and integration for Enterprise applications - WORKS, STMS, People First, Etc.	Logged	11/14/23	Citrus Accounting Dept and all Admin staff, CCN's PALM project team	Language updated for standardization.	
People Processes Technology	The DFS Florida PALM project team will provide both in-person, on-line, and recorded training for CCN's, SMEs, and all accounting staff.	Logged	11/14/23	Citrus Accounting Dept and all Admin staff, CCN's PALM project team	Language updated for standardization.	
People Processes Data	Key tasks, such as user maintenance, vendor maintenance, vendor payment registration, etc. will be done outside of PALM in their respective enterprise systems, e.g. AOD, STMS, VIP, etc.	Logged	02/09/24	Citrus Admin Staff, CCN's PALM project team	Language updated for standardization.	
People Processes Technology Data	The leadership of the Department of Citrus will support the project by providing resources, access to systems and stakeholders, and by supporting the organizational change management strategy created by the project team.	Logged	08/30/24	Citrus Admin Staff, CCN's PALM project team	Assumption added to reflect the need for Department buy-in as a Critical Success Factor.	
People Processes Technology Data	The DFS Florida PALM project will provide key information identifying the functionality, business processes, and timeline of the larger project in a timely manner to facilitate planning and execution.	Logged	08/30/24	Citrus Admin Staff, CCN's PALM project team	Assumption added to reflect the dependency of the Department on Florida PALM to provide timely and complete information as a Critical Success Factor.	

CITRUS Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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CITRUS Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Christine Marion	cmarion@citrus.myflorida.com	11/08/24
July - August 2024	Christine C Marion	cmarion@citrus.myflorida.com	09/06/24
May - June 2024	Christine Marion	cmarion@citrus.myflorida.com	07/09/24
March - April 2024	Christine Marion	cmarion@citrus.myflorida.com	05/02/24
January - February 2024	Christine Marion	cmarion@citrus.myflorida.com	03/08/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for COM](#)
[Readiness Workplan](#)

COM Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

Reporting Period

September - October 2024

Agency Sponsor

Tisha Womack

CCN Composition

The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0

RW Task Completeness

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 95.61%

- Submitted Complete = 34
- Submitted Incomplete = 0
- Completed After Submission = 7

RW Task Timeliness

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 96.67%

- Submitted On Time = 61
- Submitted Late = 6
- Pending Submission = 0

Project-led Meeting Participation

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/29/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/29/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Segment IV meetings are currently ongoing. Teams will review and provide necessary information after all information is received.	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Segment IV meetings are currently ongoing. Teams will review and provide necessary information after all information is received.	Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Segment IV meetings are currently ongoing. Teams will review and provide necessary information after all information is received.	Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	NOTE: The following agencies do not have active Project records in FLAIR and therefore a conversion workbook has not been provided: AHCA, Citrus, DBPR, COM, DOAH, DOL, DOR, FCOR, LEG, JAC, PSC.	Submission Complete	10/31/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/31/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/19/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	10/24/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/03/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/31/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/22/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/11/24		Submission Complete	

N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	75% - Consolidating/Inputting Information for Submission				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 43</p> <ul style="list-style-type: none"> • Business Process Groupings = 12/13 <p>Identified Subject Matter Experts = 22</p> <ul style="list-style-type: none"> • SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 2 - Accounts Receivable = 3 - Asset Accounting and Mgmt. = 2 - Banking = 2 - Budget Mgmt. and Cash Control = 2 - Contracts Mgmt. = 4 - Disbursements Mgmt. = 3 - Grants Mgmt. = 6 - Inter/IntraUnit Transactions = 1 - Payroll Mgmt. = 3 - Projects Mgmt. = 2 - Revenue Accounting = 2 - System Access and Controls = 3 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 103</p> <ul style="list-style-type: none"> • Related Business Systems = 15 • Related Reports = 32 • Documentation Status: - Complete = 64 Partial = 36 Not Started = 3 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 103</p> <ul style="list-style-type: none"> • Related Business Process Groupings = 9 - Planned Spreadsheet Uploads = 10 • Level of Impact: People Changes - High = 4 Medium = 71 Low = 21 None = 7 Uncertain = 0 • Level of Impact: Processes Changes - High = 52 Medium = 33 Low = 16 None = 2 Uncertain = 0 • Level of Impact: Technology Changes - High = 57 Medium = 30 Low = 15 None = 1 Uncertain = 0 • Level of Impact: Data Changes - High = 55 Medium = 34 Low = 12 None = 2 Uncertain = 0 • Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 103 • Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 103 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 26</p> <ul style="list-style-type: none"> • Criticality: - High = 6 Med = 18 Low = 0 None = 2 • Documentation Status: - Complete = 24 Partial = 1 Not Started = 1 <p>Cataloged Interfaces = 15</p> <ul style="list-style-type: none"> - Inbound Interfaces = 15 - Outbound Interfaces = 0 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 22</p> <ul style="list-style-type: none"> • Segment I - Documentation Updates: - Complete = 22 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment II - Documentation Updates: - Complete = 22 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment III - Documentation Updates: - Complete = 22 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 12</p> <ul style="list-style-type: none"> - Inbound Interfaces = -7 - Outbound Interfaces = 9 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 71</p> <ul style="list-style-type: none"> • Associated Unique Uses = 84 - Continued Use - Yes = 2 - Continued Use - No = 12 • Associated Business Systems = 2 <p>Cataloged Reports = 374</p> <ul style="list-style-type: none"> • Criticality: - High = 2 Med = 0 Low = 0 None = 0 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none"> • Accounts Receivable (AR) - Planned Distribution Codes = 6 • Asset Management (AM) - Planned Location Codes = 21 - Planned Associated Area ID's = None • Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget • General Ledger (GL) - Planned Budgetary Value Combo Edits = 6/93 - Planned Local Funds = None - Planned Organization ID's = 163 - Planned OA1's = 49 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> • Conversions Needed = 9 • Agency Data Outside of Primary Source System(s) = 0 • Data Readiness/Cleansing Status: - Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 1 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

COM Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes	SME Workload	Open	9 (High/High)	Currently we are awaiting legislative budget amendment approval to procure support resources	Delegated some day-to-day activities to staff members not directly involved with PALM. This change allows CCN team members some time to work on PALM each week. UPDATE as of 4/29/2024: Lead SMEs currently training new resources to be independent. UPDATE as of 6/5/2024: Agency Sponsor and Agency Liaison have procured a project manager and are currently finalizing procurement of business analyst/change manager for technical support. UPDATE AS OF 8/26/2024: Commerce currently has a full CCN with	06/24/24	Caroline (Tisha) Womack / Ken Heim

					new Change Management Liaison. Commerce has also procured Technical to assist SMEs, however, this risk remains as is. UPDATE AS OF 10/17/2024: Agency is currently seeking procurement of contracted resources to bridge the gap. This risk has been accepted.		
People Processes Technology Data	Lack of support for Life-to-Date Accounting and Reporting	Open	9 (High/High)	Create internal life-to-date reporting system	Commerce needs LTD balances for federal grant reporting, which is a predominant portion of funding for this department. PALM will make available a Project Costing module that has some type of LTD capability but details are not known to agencies at this time. Contingency plans have been identified and Commerce is currently working to determine best response if Project Costing module will not provide needed support. UPDATE as of 6/5/2024: Risk reviewed by CCN. Risk remains in place until Commerce has more information on how PALM will handle or is able to assist in LTD reporting. UPDATE AS OF 8/26/2024: Commerce will not be using PALM Project Costing module to address LTD needs. Risk remains as is.	06/05/24	Caroline (Tisha) Womack / Dean Modling / Ken Heim

COM Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

COM Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates

COM Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

COM Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Tisha Womack	caroline.womack@commerce.fl.gov	11/11/24
July - August 2024	Tisha Womack	caroline.womack@commerce.fl.gov	09/09/24
July - August 2024	Tisha Womack	caroline.womack@commerce.fl.gov	08/26/24
May - June 2024	Tisha Womack	caroline.womack@commerce.fl.gov	07/08/24
March - April 2024	Tisha Womack	caroline.womack@commerce.fl.gov	05/11/24
January - February 2024	Caroline (Tisha) Womack	tulani.honablew@commerce.fl.gov	03/08/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DACS](#)
[Readiness Workplan](#)

DACS Status Report Dashboard

Reporting Period

September - October 2024

Agency Sponsor

Alan Edwards

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 99.75%

- Submitted Complete = 39
- Submitted Incomplete = 0
- Completed After Submission = 1

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 97.68%

- Submitted On Time = 65
- Submitted Late = 0
- Pending Submission = 2

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	75% - Consolidating/Inputting Information for Submission		11/01/2024 - Remediation efforts for Segment I - IV designs are in progress. We continue to monitor this task for completion in order to align with the Florida PALM Project's timeline to participate in future testing activities. 10/02/2024 - Remediation efforts for Segment I - IV designs are in progress. We continue to monitor this task for completion in order to align with the Florida PALM Project's timeline to participate in future testing activities. 09/01/2024 - Remediation efforts for Segment I (and all segment) designs are in progress. We continue to monitor this task for completion in order to align with the Florida PALM Project's timeline to participate in future testing activities. 08/02/24 - Remediation efforts for Segment I designs are still in progress. We continue to monitor this task for completion in order to align with the Florida PALM Project's timeline to participate in future testing activities. 06/28/24 - Our agency is actively working on ABS remediation based on Segment I designs, ensuring alignment with our own agency specific project management approach. The FDACS remediation approach is to complete all required changes for each application function following our internal project schedule, that cannot be defined by segment design timing. Agency remediation efforts are ongoing and will continue in order to meet the overall Florida PALM Project's timeline for remediation completion to participate in future testing activities. We will continue to monitor our progress and provide status updates to the Florida PALM project through our Readiness Coordinator and as part of our Agency Status Reporting.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	75% - Consolidating/Inputting Information for Submission		11/01/2024 - Remediation efforts for Segment I - IV designs are in progress. We continue to monitor this task for completion in order to align with the Florida PALM Project's timeline to participate in future testing activities. 10/02/2024: Our agency is actively working on ABS remediation based on Segment I - IV designs, ensuring alignment with our own agency specific project management approach. The FDACS remediation approach is to complete all required changes for each application function following our internal project schedule, that could not be defined by segment design timing. Agency remediation efforts are ongoing and will continue in order to meet the overall Florida PALM Project's timeline for remediation completion to participate in future testing activities. We will continue to monitor our progress and provide status updates to the Florida PALM		

								project through our Readiness Coordinator and as part of our Agency Status Reporting.		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/05/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/28/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/21/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/05/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	10/31/24
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/09/24	Meeting scheduled for 09/09	N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24	09/24 - Agency Completed Connectivity Testing	Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/22/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	75% - Consolidating/Inputting Information for Submission		Also includes Data Cleansing for ARC001		
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/05/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People

The staff and stakeholders affected by your agency's transition to Florida PALM.

Implementation:

Planned Florida PALM End Users = 73

• Business Process Groupings = 13/13

Identified Subject Matter Experts = 25

• SMEs by Business Process Grouping

- Account Mgmt. and Financial Reporting = 4

- Accounts Receivable = 4

- Asset Accounting and Mgmt. = 5

- Banking = 4

- Budget Mgmt. and Cash Control = 5

- Contracts Mgmt. = 3

- Disbursements Mgmt. = 7

- Grants Mgmt. = 4

- Inter/IntraUnit Transactions = 10

- Payroll Mgmt. = 5

- Projects Mgmt. = 7

- Revenue Accounting = 4

- System Access and Controls = 4

Role Mapping = TBD

Training = TBD

Processes

The sequence of procedures to accomplish a business objective.

Current-State:

Cataloged Business Processes = 109

• Related Business Systems = 6

• Related Reports = 7

• Documentation Status:

- Complete = 109 Partial = 0 Not Started = 0

Implementation:

Impacted Agency Business Processes = 109

• Related Business Process Groupings = 11

- Planned Spreadsheet Uploads = 11

• Level of Impact: People Changes

- High = 7 Medium = 31 Low = 71 None = 0 Uncertain = 0

• Level of Impact: Processes Changes

- High = 11 Medium = 39 Low = 59 None = 0 Uncertain = 0

• Level of Impact: Technology Changes

- High = 11 Medium = 54 Low = 44 None = 0 Uncertain = 0

• Level of Impact: Data Changes

- High = 11 Medium = 34 Low = 64 None = 0 Uncertain = 0

• Segments I & II Documentation Update Status

- Not Started = 0 In Progress = 0 Complete =

Technology

The applications or tools used to process, track, or report on financial operations.

Current-State:

Cataloged Business Systems = 49

• Criticality:

- High = 27 Med = 13 Low = 6 None = 3

• Documentation Status:

- Complete = 48 Partial = 0 Not Started = 0

Cataloged Interfaces = 42

- Inbound Interfaces = 28

- Outbound Interfaces = 14

Implementation:

Business Systems Planned for Integration = 15

• Segment I - Documentation Updates:

- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 11

• Segment II - Documentation Updates:

- Complete = 5 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 9

• Segment III - Documentation Updates:

- Complete = 6 Updating = 1 Evaluating = 0 Not Started = 0 Not Needed = 7

Planned Interfaces = 28

- Inbound Interfaces = -2

- Outbound Interfaces = 19

Data

Information used in or produced from an agency's financial business operations.

Current-State:

Unique FLAIR Data Elements = 70

• Associated Unique Uses = 70

- Continued Use - Yes = 50

- Continued Use - No = 19

• Associated Business Systems = 6

Cataloged Reports = 221

• Criticality:

- High = 85 Med = 56 Low = 17 None = 51

Implementation:

Segments I & II Planned Configurations = 6/9

• Accounts Receivable (AR)

- Planned Distribution Codes = 50

• Asset Management (AM)

- Planned Location Codes = 488

- Planned Associated Area ID's = None

• Commitment Control (KK)

- Planned Option = Option # 1 - Track with Budget

• General Ledger (GL)

- Planned Budgetary Value Combo Edits = 1949

- Planned Local Funds = None

- Planned Organization ID's = 1095

• **Segment III Documentation Update Status**

- Not Started = 0 In Progress = 0 Complete = 29

- Planned OA1's = 768

- Planned OA2's =

None

Segment IV Planned Configurations

- Started = 2 Not Started = 0

Conversions & Data Readiness

• Conversions Needed = 13

• Agency Data Outside of Primary Source System(s) = 0

• **Data Readiness/Cleansing Status:**

- Complete = 9 In Progress = 0 Not Started = 0 Not Applicable 0

Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities table below display only items that were opened/logged, closed/resolved or active during the reporting period.

DACS Risks

Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	There is a mismatch between the Interface Layout and sample data files provided by the PALM team. It means that the sample data files are inconsistent with the interface layout. As the result, many times it's not possible to develop and test the interfaces.	Open	9 (High/High)	For the purposes of testing the interface, the sample data file is manually modified to fit the interface layout so the interface process could be tested. However, it means this is no longer a true test.	Information is shared with Agency Readiness Coordinator as they are encountered. 10/31/2024 - No additional interface sample data files have been provided. 8/28/2024 - No additional interface sample data files have been provided. 6/25/2024 - Error Log for the sample data files for Interfaces PCIO01 and IUI003 was reviewed to send to the Florida PALM Team.	06/28/24	Rosemarie Zubler
Technology	Division of FL PALM information by Segments may result in timing differences between what is needed for remediation and task due date.	Closed	9 (High/High)	Our agency is actively working on ABS remediation based on Segment designs, ensuring alignment with our own agency specific project management approach. The FDACS remediation approach is to complete all required changes for each application function following our internal project schedule, that cannot be defined by segment design timing. Agency remediation efforts are ongoing and will continue in order to meet the overall Florida PALM Project's timeline for remediation completion to participate in future testing activities. Regular monitoring of the interface catalog is occurring to stay up to date on any changes made to interface layouts or sample data files.	8/28/2024 - New information is consumed as it becomes available. This also includes information resulting from design meeting discussions. 6/21/2024 - Discussion with agency Readiness Coordinator at monthly Touchpoint Meeting. 10/31/2024 - Updated to Issue.	10/31/24	Rosemarie Zubler
Technology Data	FL PALM Project UAT Plan details unknown at this time. FL PALM must be running regular batch processing during UAT to allow FDACS to interface Agency Business System test scenario data (API002, ARI007, ARI009, ARI011, IUI002, POI002, POI006, SDI009) to PALM during the testing window.	Open	3 (High/Low)	The Department is waiting on more information from PALM regarding their testing plans. We plan to attend PALM's test preparation workshop in mid-November where these topics will be discussed and where the PALM team is expected to provide more insight. Information about UAT testing details will impact our internal management of this risk.	10/31/2024 - New Risk Logged	10/31/24	Rosemarie Zubler
Technology Data	FL PALM Project UAT Plan details unknown at this time. FDACS must receive outbound interface file data from PALM (AMI003, API020, API031, ARI002, ARI020, ARI024, ARI034, GLI001, GLI017, IUI003, KRI009, POI001, POI007, SDI008) that will contain records associated with the agency test data and foundational data such as the chart of account values, chartfield combinations, and budget information.	Open	3 (High/Low)	The Department is waiting on more information from PALM regarding their testing plans. We plan to attend PALM's test preparation workshop in mid-November where these topics will be discussed and where the PALM team is expected to provide more insight. Information about UAT testing details will impact our internal management of this risk.	10/31/2024 - New Risk Logged	10/31/24	Rosemarie Zubler

DACS Issues

Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Processes Technology Data	Division of FL PALM information by Segments may result in timing differences between what is needed for remediation and task due date.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Our agency is actively working on ABS remediation based on Segment designs, ensuring alignment with our own agency specific project management approach. The FDACS remediation approach is to complete all required changes for each application function following our internal project schedule, that cannot be defined by segment design timing. Agency remediation efforts are ongoing and will continue in order to meet the overall Florida PALM Project's timeline for remediation completion to participate in future testing activities. Regular monitoring of the interface catalog is occurring to stay up to date on any changes made to interface layouts or sample data files.	10/31/2024 - Updated to Issue. Previously listed as Risk #15.	03/01/25	Rosemarie Zubler

DACS Assumptions

Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
Technology	Funding for staff augmentation and services will continue through implementation and Hypercare.	Logged	08/31/23	Software remediation and Chart of Accounts crosswalk transitioning from FLAIR to PALM.	08/29/2024 - Continuing to monitor 7/01/2024 - Continuing to monitor 10/22/2024 - Will continue to monitor.
Data	Division reporting needs currently handled by Data Warehouse will be taken care of by user roles for Information Warehouse or PALM reports.	Logged	12/19/23	Division fiscals, Finance and Accounting, OPB, Purchasing, Payroll	08/29/2024 - Continuing to monitor 07/01/2024 - Will monitor as FL PALM releases additional information. 10/22/2024 - Will continue to monitor.
People	The Florida PALM team will be able to provide timely and complete requirements for the transition to Florida PALM with sufficient detail and time to implement the changes according	Logged	11/13/23	FDACS PALM Readiness Team, CCN, all FDACS key stakeholders PALM/impacted	08/29/2024 - Continuing to monitor 07/01/2024 - Will monitor as FL PALM releases additional information

	to the Florida PALM schedule			Agency Business System end users	10/22/2024 - Will continue to monitor.
Processes	Work efforts of staff augmentation resources are undertaken to collectively achieve a broader understanding of the totality of work that must be accomplished to meet all Critical Success Factors. As such, the deliverables outlined in the Operational Work Plan are critical, and the FDACS PALM Transition Readiness Team assumes that the deliverables are accurately and thoroughly defined and reflect the necessary Level of Effort to achieve all transition tasks and activities. Work efforts under the deliverables may adjust to accommodate operational variances, but the deliverables are fixed.	Logged	11/13/23	Staff Augmentation; FDACS PALM Readiness Team, CCN	08/29/2024 - Continuing to monitor 07/01/2024 - Will continue to monitor. 10/22/2024 - Will continue to monitor.
Technology Data	FDACS is assuming that interface testing between PALM and enterprise partners/third parties will be completed on schedule and that suitable batch scheduling between PALM and enterprise partners/third parties will be established. Deviation from those outcomes might impact downstream project activities including agency interface testing and user acceptance testing.	Logged	10/22/24	FDACS PALM Readiness Team, PALM/impacted Agency Business System end users.	10/22/2024 - New assumption added

DACs Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
Technology	Sprint Retro, Planning, and Tasking	09/03/24	PRT, OATS, Finance and Accounting	Conduct retrospective of ending sprint and plan for next sprint.	Occurs biweekly. Date entered reflects start of reporting period.
Data	FLAIR Data Cleanup	09/03/24	Enterprise Wide	To ensure clean records for current use and for conversion to PALM.	Ongoing. Date entered reflects start of reporting period.
Processes	Process Review	09/03/24	Enterprise Wide	Ensure processes are as effective and efficient as possible for translation to PALM as appropriate.	Ongoing. Date entered reflects start of reporting period.
People	Change Management Meeting	09/03/24	Finance and Accounting, Training and Research Team	Follow-up meeting for F&A to discuss training needs and potential opportunities for job aids. Review information and brainstorm other paths for change management as we move forward with the PALM transition.	No other comments or updates.
Technology	Daily PRT Standups	09/04/24	PRT, OATS, Finance and Accounting, Admin IT	Conduct daily standups to provide update on technology tasks and deliverables, address risks, issues, assumptions, time exceptions, and blockers.	Work breakdown structure and deliverable progress monitoring; Project Management Liaison, Change Management Liaison. Occurs daily
Technology	Contracts Amendments Requirements Review	09/04/24	PALM Project Manager, PRT Analyst and Developers	The purpose of this meeting is to discuss and review the changes needed on the Contracts Amendments page within the AIMS application.	Meet as needed.
Technology	Weekly Touchpoint with CCN Technical Liaison	09/05/24	OATS, Admin, Finance and Accounting, FDACS PALM Remediation Team	The purpose of this weekly meeting is to discuss any PALM technical updates, answer any questions from the PALM Remediation Team, and review any assistance needed.	Occurs weekly on Wednesdays. This meeting occurred on a Thursday due scheduling conflicts.
People Data	PALM Activities Status Meeting	09/05/24	PALM Director and PALM Project Manager	The of this meeting is to discuss and PALM related risks, issues, and decisions. The status of PALM agency tasks is also discussed.	Occurs weekly on Thursdays.
Processes Technology Data	FCO Project Costing Module Discussion	09/05/24	Finance and Accounting, Forestry	Discuss Forestry needs within Project Costing Module.	No other comments or updates.
Technology	FANS PALM Remediation Status Meeting	09/05/24	OATS, Admin, Finance and Accounting, FDACS PALM Remediation Team, Admin IT	The purpose of this weekly meeting is (1) FANS PALM Remediation status update (What has been accomplished) (2) Any blockers, issues, or assistance needed, (3) Next steps (Goals for the next week).	Occurs weekly on Thursdays.
Technology	Weekly Summary Reporting	09/06/24	PRT, OATS, Finance & Accounting, Admin IT	Provide status of completed and ongoing PRT deliverables/agency tasks; analyze implementation schedule progress; plan for next week.	Report is compiled and sent weekly on Fridays.
Technology	Weekly PALM AIMS & REV Remediation Tasks Review	09/06/24	PALM Project Manager and PRT Analyst	The purpose of this meeting is to review the status and percentage completion for remediation tasks, review of the weeks activities, and next week's goals.	Occurs weekly on Fridays.
Technology	PALM PRT Mid Sprint Planning	09/06/24	PRT, OATS, Finance & Accounting	A review of the current sprint's work and preview the next sprint's work items and activities.	Occurs biweekly.
Technology	Deliverables and Fund Set Meeting	09/06/24	PALM Project Manager, PRT Analyst and Developers	The purpose of this meeting is to discuss and review the Deliverables and Fund Set new screen design and mockup.	No other comments or updates.
Technology	Amendment Screen Mockup Review	09/09/24	PALM Project Manager, PRT Analyst and Developers	The purpose of this meeting is to review the Amendment screen mockup.	No other comments or updates.
Technology	Contracts and Contracts Amendment Demo Meeting	09/16/24	OATS, Admin, Finance and Accounting, FDACS PALM Remediation Team, Admin IT, Purchasing, Administration	The purpose of this meeting is to demo the required and requested changes to the Contracts and Contracts Amendments screens within AIMS.	No other comments or updates.
People Processes Technology Data	Florida PALM Payroll Design Discussion	09/17/24	Administration, Payroll, Finance and Accounting, Admin IT	Follow-up discussion of Florida PALM Payroll designs and department approach for use of payroll SpeedKeys.	No other comments or updates.
Processes Data	Project Life to Date Balances	09/17/24	Finance and Accounting	Discuss departments' Project Life to Date data conversion needs and approach.	No other comments or updates.
People Processes Technology Data	Florida PALM Meeting	09/18/24	Finance and Accounting, Office of Policy and Budget, Admin IT	Discuss recent Segment IV Design Sessions.	No other comments or updates.
People Data	Interface Selection PALM Task 546 Discussion	09/19/24	Palm Director, PALM Project Manager, and PALM Technical Liaison	The intent of this meeting is to review the department's interface selections and required information for task 546.	No other comments or updates.
Processes Technology	Interface Selection Review	09/19/24	Finance and Accounting, Admin IT	Discuss and review Preparing for Interface Testing tasks and upcoming activities.	No other comments or updates.
People Data	PALM AIMS & REV Remediation Tasks Review	09/20/24	PALM Project Manager and PRT Analyst	The purpose of this meeting is to review the AIMS and REV PALM Remediation tasks completed for the week.	This meeting occurs weekly on Fridays.
Technology	Disbursements Screen Redesign Analysis Meeting	09/24/24	PRT, Finance & Accounting, Admin IT	The purpose of this meeting is to discuss PALM Inbound Voucher Load Interface API002.	No other comments or updates.
Technology Data	SpeedKey planning and review	09/24/24	Finance and Accounting, Admin IT	Review and prepare final SpeedKey configurations.	No other comments or updates.
Technology	CATS 1020Q FACTS Meeting	09/25/24	PRT, Finance & Accounting, Admin IT	The purpose of this meeting is to discuss FACTS to PALM.	No other comments or updates.
Processes Technology	Disbursements Screen Redesign Analysis Meeting- Part 2	09/25/24	PRT, Finance & Accounting, Admin IT	he purpose of this meeting is to discuss PALM Inter-IntraUnit Interface UI002	No other comments or updates.
Processes Technology	Disbursements Screen Redesign Analysis Meeting- Part 3	09/30/24	PRT, Finance & Accounting, Admin IT	he purpose of this meeting is to discuss PALM Inbound Carry Forward Payable Interface POI006.	No other comments or updates.
Technology	CATS 1020Q FACTS Meeting Review	09/30/24	PALM Project Manager, PRT Analyst and Developers	The purpose of this meeting is to review the requirements presented by SMEs for Analysis and Development.	No other comments or updates.
Processes Technology	Contracts Amendments Requirements Demo	10/03/24	PRT, Finance & Accounting, Admin IT, Purchasing, Admin, OATS Management	The purpose of this meeting is confirmation on Amendment changes and review of the CATS1020Q_FACTS screen mockup	No other comments or updates.
People Processes	PALM Task 536-B Meeting	10/04/24	Palm Director, PALM Project Manager, PALM Technical	The purpose of this meeting is to review the task instructions and make any needed changes to the draft FDACS PALM UAT	No other comments or updates.

Technology Data			Liaison, and PRT Technical Lead	Plan.	
Processes Technology	Disbursements Screen Redesign Analysis Meeting- Part 4	10/04/24	PRT, Finance & Accounting, Admin IT	he purpose of this meeting is to discuss data elements for the Disbursements screen and FDACS Voucher impacts.	No other comments or updates.
Processes Technology	Disbursements & Assets Meeting	10/07/24	PRT, Finance & Accounting, Admin IT, PALM Director, and PALM Project Manager.	The purpose of this meeting is to discuss Disbursements Asset Components, what type of disbursements/vouchers require asset details to be entered by the user, and what type of assets are available for selection by the user.	No other comments or updates.
Technology	NIC File Processing - Point-of-Sale at Farmers Markets	10/07/24	PRT, PALM Project Manager, and PALM Technical Liaison	The purpose of this meeting is for the PRT Analyst and Developers to get an overview and discuss the enhancement to REV for processing NIC file with details about the point-of-sale transactions at the Farmers Markets.	No other comments or updates.
Processes Technology	Inter/IntraUnit Disbursements/Vouchers Meeting	10/08/24	PRT, Finance & Accounting, Admin IT, PALM Director, and PALM Project Manager.	The purpose of this meeting is to discuss an overview of the Inter/IntraUnit and the Transactions/Vouchers process. This meeting also discusses the feasibility of using the Disbursements screen for Inter/IntraUnit Transactions.	No other comments or updates.
People Data	PALM Task 536-B Meeting	10/10/24	PALM Director, PALM Project Manager, PALM Technical Liaison, and PRT Technical Lead	This meeting is a continuation of the prior week's meeting to further discuss any needed changes to the draft FDACS UAT Plan.	No other comments or updates.
People Data	PALM Task 536-B Meeting	10/10/24	PALM Director, PALM Project Manager, PALM Technical Liaison, and PRT Technical Lead	This meeting is a continuation of the prior week's meeting to further discuss any needed changes to the draft FDACS UAT Plan.	No other comments or updates.
Technology	Creation of Budget Year Function Working Session	10/11/24	PRT Developers, PRT Analyst, PALM Director, PRT Technical Lead, Admin IT, Finance & Accounting	The purpose of this working session is for PRT to work with Rosemarie in the creation of a function for Budget Year validation.	No other comments or updates.
Technology	FANS-AIMS-FLAIR Process Meeting	10/14/24	PALM Project Manager ,PRT Analyst, PALM Technical Liaison, and FANS Technical Team	The purpose of this meeting is to identify Admin staff that is needed for the FANS-AIMS-FLAIR Process.	No other comments or updates.
People	Change Management (Segment IV)	10/15/24	Finance and Accounting SMEs, Administration	Discuss change impacts and review process updates to align with Segment IV Florida PALM designs	No other comments or updates.
Processes Data	Mock 1 Conversion Review	10/16/24	Finance and Accounting SMEs	Review of PCC001 conversion results; discuss data cleansing needs to prepare for Mock 2	No other comments or updates.
Technology Data	Spreadsheet Upload Discussion	10/17/24	Finance and Accounting, Admin IT	Review final selections for Segment IV Spreadsheet uploads needs for the department	No other comments or updates.
People Processes	F&A Supervisors Meeting	10/18/24	Finance and Accounting Supervisors and SMEs	Discuss department updates, F&A topics and PALM activities	No other comments or updates.
Data	General Ledger Configuration Working Session	10/22/24	Finance and Accounting and SMEs	Working session to review and complete department GL Configuration needs	No other comments or updates.
Processes Data	Mock 1 Conversion Review	10/29/24	Finance and Accounting SMEs	Working sessions to review ARC001 conversion data	No other comments or updates.

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

Submit

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DACs Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Alan Edwards	alan.edwards@fdacs.gov	11/05/24
July - August 2024	Alan Edwards	alan.edwards@fdacs.gov	09/05/24
May - June 2024	Alan Edwards	alan.edwards@fdacs.gov	07/09/24
March - April 2024	Alan Edwards	alan.edwards@fdacs.gov	05/08/24
January - February 2024	Alan Edwards	alan.edwards@fdacs.gov	03/11/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 12
- Duplicate Filled Role = 6
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 99.00%

- Submitted Complete = 38
- Submitted Incomplete = 0
- Completed After Submission = 2

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 92.88%

- Submitted On Time = 51
- Submitted Late = 13
- Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	08/20/24	Versa Regulation (ABS) remediation is being tracked under Task 547	Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/02/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/26/24	Have 2 rows with multiple organizations.	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	08/20/24	Cleansing plans for 4 remaining required conversions were confirmed.	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24	Current-State Business Process 7.01 will be handled by DFS going forward. INTER/INTRAUNIT processes have been added.	Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	08/22/24	No updates identified and required at this time and have confirmed with Versa even though there will be remediation.	Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/20/24	Confirmed 4 conversions identified as needed (Conversion Inventory & Data Readiness Smartsheet).	Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/29/24	No interfaces being developed at this time. Completed meeting with new Accounting Systems Analyst to review all ABSs and confirm information provided (removed all "Uncertains")	Submission Complete	09/24/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress		FLAIR Object Codes to be configured in PALM OA2 and Versa will be remediated to do the same. Specifications to produce ARI010 out of Versa Regulation have been drafted, reviewed, and turned over to DBPR IT. Specifications for spreadsheet uploads UII001 and API041 still to be developed and are being managed under PALM Task 561. Revenue Codes Crosswalk - COA Lookup Table has been provided to DBPR IT for DBPR entries only.		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/30/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	09/24/24	Draft reviewed internally by DBPR.	Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24	All Payroll and PCard SpeedKeys have been defined and entered into Secure File Share. Some Positional Funding Workbook entries are outdated so a placeholder SpeedKey (PYPLACEHLD) was entered. One position was Deactivated (see the Comments Column). New appropriations are not present but will be added later under Task 567. Resubmitted on 10/23/24.	Submission Complete	10/16/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24	All of September and October updates are posted to Smartsheet(s)	N/A	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24	Revolving Funds need resolved; review complete	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	11/05/24	Reviewed Conversions with Accounting Systems Analyst	Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24	All updates have been posted	Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering				

Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/05/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering		November and December 2024		
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 32</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 23</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 7 - Accounts Receivable = 7 - Asset Accounting and Mgmt. = 8 - Banking = 7 - Budget Mgmt. and Cash Control = 7 - Contracts Mgmt. = 2 - Disbursements Mgmt. = 7 - Grants Mgmt. = 1 - Inter/IntraUnit Transactions = 5 - Payroll Mgmt. = 1 - Projects Mgmt. = 1 - Revenue Accounting = 9 - System Access and Controls = 4 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 98</p> <ul style="list-style-type: none"> Related Business Systems = 11 Related Reports = 25 Documentation Status: - Complete = 85 Partial = 13 Not Started = 0 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 98</p> <ul style="list-style-type: none"> Related Business Process Groupings = 9 Planned Spreadsheet Uploads = 0 Level of Impact: People Changes - High = 0 Medium = 0 Low = 0 None = 98 Uncertain = 0 Level of Impact: Processes Changes - High = 80 Medium = 0 Low = 0 None = 18 Uncertain = 0 Level of Impact: Technology Changes - High = 80 Medium = 0 Low = 0 None = 18 Uncertain = 0 Level of Impact: Data Changes - High = 0 Medium = 80 Low = 0 None = 18 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 52 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 30 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 11</p> <ul style="list-style-type: none"> Criticality: - High = 6 Med = 2 Low = 1 None = 2 Documentation Status: - Complete = 9 Partial = 0 Not Started = 1 <p>Cataloged Interfaces = 1</p> <ul style="list-style-type: none"> Inbound Interfaces = 1 Outbound Interfaces = 0 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 2</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment III - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 0</p> <ul style="list-style-type: none"> Inbound Interfaces = 0 Outbound Interfaces = 0 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 84</p> <ul style="list-style-type: none"> Associated Unique Uses = 85 - Continued Use - Yes = 48 - Continued Use - No = 32 Associated Business Systems = 37 <p>Cataloged Reports = 55</p> <ul style="list-style-type: none"> Criticality: - High = 20 Med = 19 Low = 15 None = 0 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 52 Asset Management (AM) - Planned Location Codes = 9 - Planned Associated Area ID's = None Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 661 - Planned Local Funds = None - Planned Organization ID's = 368 - Planned OA1's = 31 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 8 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DBPR Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes Technology Data	If all various Future-State Business Process scenarios (including anomalies and non-happy path conditions) are not identified and accounted for in test scripts, then testing will not be comprehensive and could negatively impact DBPR PALM readiness	Open	6 (High/Medium)	Mitigation - Work with DBPR SMEs and identify all possible scenarios. Account for these scenarios in UAT test scripts in advance of scheduled UAT.	Non-happy path scenarios for Bank Deposits have been identified by the Project Manager. All SpeedKeys will need to be tested during UAT. Will be covered at Future-State review sessions. Increased Probability from 2 to 3 given likelihood some scenarios could be overlooked.	07/03/24	Thomas Richardson
People	If DBPR process owners are not prepared from an Organizational Change perspective (training, documentation, understanding, and emotional), then PALM readiness could be negatively impacted	Open	3 (High/Low)	Mitigation - Analyze DBPR future Process Flows to identify new process steps, document them, and communicate with Process Owners Create visual aids, mapping documents, and other PALM educational tools.	PALM education, UAT training, and Florida PALM training is being planned. Anomalies and various scenarios are being identified so they can be tested.	04/08/24	Gary Townsend

Processes	If all new Future-State Business Requirements are not captured, communicated, and reviewed by the DFS PALM technical team for feasibility, then DBPR future-state processes may not be properly addressed (developed, tested, documented, etc.)	Open	3 (High/Low)	Mitigation - Ensure that all Business Requirements are captured in the RTM and shared with all key stakeholders	No DBPR-specific requirements have been identified at this time	04/08/24	Thomas Richardson
People Processes Technology Data	If DBPR end users cannot understand Future-State Process Flow language (created by DFS PALM), then they will not be able to map current Process Flows nor confirm the accuracy of the Future-State Process Flows and that could lead to incomplete work flows	Open	3 (High/Low)	Mitigation - Continue to expose the staff to Business Processes and related details and ensure they have access to all tools (UAT sandbox, etc.)		04/18/24	Thomas Richardson
People Processes Technology Data	If PALM does not provide efficient Data Warehouse and PALM data availability tools similar to FLAIR@BPR capabilities, then DBPR may not have the data necessary to complete Future-State Business Processes once we go live	Open	3 (High/Low)	Mitigation - Review and document FLAIR@BPR data requirements and compare to PALM Chart of Accounts to identify any gaps. Identify and establish the necessary PALM data queries and store them for subsequent use. Identify constraints and limitations precipitated by batch cycles that need to run.	Added as an assumption (#40) It is anticipated that all needed data can be obtained from PALM via queries as and when needed.	04/23/24	Thomas Richardson
People Processes Technology Data	If DBPR end users are not familiar with and understand PALM Future-State Processes, then translating Current-State Business Processes will be difficult and will negatively impact DBPR PALM readiness	Open	3 (High/Low)	Mitigation - Establish and conduct PALM Education and related planning. Review Future-State processes with end users. Add Tasks to the Project Schedule and manage their completion.	A mapping document has been started that illustrates FLAIR transactions to PALM equivalents.	05/31/24	Thomas Richardson
People Processes Technology Data	If significant time is not spent planning and preparing for UAT as well as business processes not intended to be performed in PALM, then UAT could be delayed and/or ineffective which would negatively impact DBPR's PALM readiness	Open	3 (High/Low)	Mitigation - If significant time is not spent planning and preparing for UAT as well as business processes not being performed in PALM, then UAT could be delayed and/or ineffective which would negatively impact DBPR's PALM readiness	UAT planning and test case development is under way. Per Task 536-B the testing and error management process has been defined.	07/17/24	Thomas Richardson
People Processes Technology Data	If DBPR does not test all send/receive transactions for Inter/IntraUnit process model, UAT testing could be inadequate and could negatively impact DBPR PALM readiness	Open	3 (High/Low)	Identify an Agency that we can partner up with and coordinate send/receive testing with them	Looking to partner with FDACS (also AHCA and DOH), DMS (transfers for services), and DFS (sends Child Labor). This is related to Action Item #40	08/16/24	Thomas Richardson
People Processes Technology Data	If all possible situations for getting large amounts of data into FLAIR are not addressed with automated replacements in PALM, hand-typing data into PALM could be error prone and inefficient	Open	3 (High/Low)	Identify all high-volume data imports into FLAIR currently and identify possible spreadsheet uploads that can be utilized	A meeting with FGCC to discuss Bank Deposits (ARI010) was conducted and details necessary to support them have been identified. Additional upload spreadsheets that are not generated by DBPR ABSs are being analyzed for potential use. PALM spreadsheet uploads IUI001 and API041 are being leveraged and output by Versa Regulation. According to DBPR IT, there are three large volume outputs that Versa produces today for FLAIR and all 3 have been identified in PALM as spreadsheet uploads. ARI010 is being leveraged out of Versa for Bank Deposits. Other processes are being researched.	09/04/24	Thomas Richardson
People Technology Data	If FGCC does not provide the necessary details (conditional logic, valid values, Chart of Accounts table lookup values) in a timely manner, then FGCC will not be able to receive bank deposits from Versa in the ARI010 upload spreadsheet and these deposits will not be applied in PALM	Open	3 (High/Low)	Log and track appropriate action items, follow-up with FGCC Project Manager (periodically), facilitate communications/discussions with DBPR IT, provide COA Table Lookup entries for FGCC only so they can be reviewed and updated, and ensure DBPR IT has what they need to complete Versa Regulation remediation as scheduled	See Action Items #54, 55, 57, 60, 61 in the Action Item Log	10/30/24	Thomas Richardson
People Processes Technology	If PALM Future-State Business Processes are not stable and subject to significant change during or after PALM education presented to DBPR end users, then this can lead to confusion and negatively impact DBPR's PALM readiness	Open	2 (Medium/Low)	Mitigation - Communicate with Readiness Coordinators early and often and ensure Organizational Change Manager and F&A staff are quickly made aware of any process changes. Identify any shortcomings in Future-State Business Processes and communicate them to the DFS PALM Project team via the RC as soon as possible	Increased Probability from 1 to 2.	06/19/24	Thomas Richardson
People Processes	If DBPR does not have all PALM roles clearly defined and permissions properly set up for UAT as well as production, then there could be permissions-related problems when we go live with PALM and required activities may be delayed	Open	2 (Medium/Low)	Be sure to define all required roles and set up the proper permissions as early as possible	The Organizational Change Manager will assist in defining who should have what role. A spreadsheet will be established that includes all roles and who is responsible for what in each business process. This will aid in establish roles.	08/19/24	Jennifer Gaines
People Processes Technology Data	If DBPR does not test email notifications from PALM as part of our UAT testing (particularly proxies and delegates), then DBPR may not have the desired flexibility once we go to production with PALM	Open	2 (Medium/Low)	Be sure to create test scripts that incorporate proxies and delegates for PALM email notifications during UAT	email notifications will be set up and tested in test scripts during UAT.	08/19/24	Thomas Richardson
People Processes Technology Data	If all potential manual work arounds conducted by Finance and Accounting staff that center around Versa are not addressed as a result of PALM remediation, then an opportunity to eliminate inefficiencies and increased potential risks could remain	Open	2 (Medium/Low)	Identify manual work arounds completed in FLAIR today, conduct analysis, and determine if they can be resolved programmatically by DBPR IT within Versa	FGCC Casino Activity Payments are being researched currently. A meeting with FGCC has been scheduled and prepared for. A meeting with FGCC has been scheduled and prepared for. One item to consider is eliminate the manual splitting of the FGCC and DBPR bank deposits (TR30s) by having Versa create separate output files (ARI010). Other similar solutions are being reviewed.	09/18/24	Thomas Richardson

DBPR Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
DBPR Assumptions							
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates		
People	The success of the Florida PALM project is one of the highest DBPR project priorities. All other financial functional projects should be scheduled appropriately.	Logged	04/01/24	All DBPR end users			
Processes	The Agency Project schedule will be used to establish and monitor scope and progress of tasks supporting the implementation of Florida PALM.	Logged	04/01/24	Sally Huggins Jennifer Gaines Thomas Richardson PALM	Project Schedule is reviewed and updated daily		
Processes Technology	All work required by the Florida PALM project for Agency Readiness will be documented in the Florida PALM Readiness Workplan.	Logged	04/01/24	Sally Huggins Jennifer Gaines Thomas Richardson PALM	Updates are current		
People	Resources will be available to support the agreed-upon schedule.	Logged	04/01/24	All DBPR end users PALM			
Processes	Based on the current Florida PALM implementation timeline, the Go-Live date for the Florida PALM solution is expected to occur no sooner than January 2026.	Logged	04/01/24	All DBPR end users PALM			
People Processes	There will be sufficient engagement by division/office resources knowledgeable about their organization business processes.	Logged	04/01/24	All DBPR end users PALM	The DBPR staff remain active and engaged		
People Processes Data	Division/Offices act on the CCN/PALM Readiness information and direction.	Logged	04/01/24	All DBPR end users PALM			
People Processes	The DBPR Functional PALM Readiness Project will be supported and managed by executive leadership.	Logged	04/01/24	All DBPR end users Thomas Richardson PALM			
People Processes Technology Data	The Department will remediate all agency business systems impacted by Florida PALM that cannot be retired.	Logged	04/01/24	All DBPR end users Versa FLAIR@BPR	Some progress has been made; Data warehouse design not yet completed will impact this		
People Processes Technology Data	The Department will complete all necessary interface builds to allow for business operations to continue in the Florida PALM solution.	Logged	04/01/24	DFS PALM Development Staff All DBPR end users PALM			
Processes Technology Data	Following (and contingent upon) the successful Go Live implementation of Florida PALM and confirmation of its operational stability, FLAIR will not be available as a "fallback" option after the transition to Florida PALM.	Logged	04/01/24	All DBPR end users PALM FLAIR			
Processes Technology Data	All FLAIR functions and sub-functions will be transitioned to Florida PALM or no longer needed.	Logged	04/01/24	All DBPR end users PALM FLAIR			
Processes Technology Data	The Florida PALM Project will be able to provide timely and complete requirements for agency business processes with enough detail and time to implement the changes according to the Florida PALM schedule.	Logged	04/01/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Technology Data	DBPR Divisions/Offices will identify and make the necessary business process changes with enough detail and time to implement the changes according to the Florida PALM Project schedule.	Logged	04/01/24	All DBPR end users PALM			
People Processes Technology Data	Testing of remediated business systems and business processes will be rigorous and scheduled well-ahead of implementation to ensure enough time to resolve identified issues.	Logged	04/01/24	All DBPR end users PALM			
People Processes Technology Data	The Department will actively participate in the agency testing efforts of the new processes and validate the outputs meet the needs of the Department.	Logged	04/01/24	DFS PALM Development Staff All DBPR end users PALM	Detailed Testing Tasks were added to the Project Schedule		
People	Funding for contracted services will be released and those resources will be available to perform the work assigned to them as scheduled.	Logged	04/01/24	Contract Project Manager Contrace Organizational Change Lead			
People Processes	The Florida PALM Project will prepare and provide training and related training materials.	Logged	04/01/24	DFS PALM Training Staff All DBPR end users OCM Lead PALM			
People Processes Technology Data	The Department will support data cleansing.	Logged	04/01/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Technology Data	The Florida PALM Project will perform data conversion.	Logged	09/25/24	DFS PALM Development Staff All DBPR end users PALM	Scheduled PALM Data cleansing and conversion Tasks were completed		
People Data	The Florida PALM Project will provide a Chart of Accounts crosswalk, interface layouts, and conversion layouts.	Logged	04/01/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Technology Data	DFS PALM (The Project) will maintain the Requirements Traceability Matrix (RTM) as well as recording the traceability details for all Business requirements	Logged	04/18/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Data	DBPR will identify any unique Business requirements resulting from review of the To Be processes and will maintain these requirements in the DBPR PALM Readiness RTM as well as related traceability details for these requirements only	Logged	04/18/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Technology Data	Language in the To Be Process Flows created by DFS PALM will be clear and understood by DBPR staff	Logged	04/18/24	DFS PALM Development Staff All DBPR end users PALM			
People Processes Technology Data	Newly discovered CMS Wave remediation (if necessary) will be managed and conducted by DFS PALM outside of the DBPR PALM Readiness Project	Logged	04/23/24	DFS PALM Development Staff All Finance and Accounting CMS Staff PALM			
People Processes Technology Data	Some Current-State Business Processes are not in PALM and thus will not have corresponding To Be Business Processes to map to. Business Processes that fall into this category will still be reviewed for accuracy.	Logged	05/01/24	DFS PALM Development Staff All DBPR end users PALM	These Current-State Business Processes are being assigned to arbitrary Segment 5 for scheduling/priority purposes.		
People	A Test environment will be made available to F&A staff so they can test the flows.	Logged	06/12/24	All DBPR end users	Received confirmation only UAT environment in April 2025.		

Processes Technology Data	they can learn/confirm				
People Processes	DFS PALM (The Project) will create base test scripts for UAT and DBPR staff will tweak as needed with specific department details	Logged	06/14/24	All DBPR end users	To be included in the UAT Test Plan (Task 536)
People Processes	All PALM Future-State Business Processes will be able to be reviewed in some form or fashion (video, PALM TECH, and/or demonstration) well in advance of UAT	Logged	06/17/24	All DBPR end users PALM PALM Website	
People Processes	Data elements included in FLAIR standard reports will be provided by DBPR as well as will identify data elements included in DBPR custom reports	Logged	09/25/24	All DBPR end users DFS PALM Technical Team DFS PALM Training Team Gary Townsend PALM PALM Website	Several FLAIR Reports data elements were updated in the Reports Smartsheet
People Processes Technology Data	All state-wide enterprise Business Systems will be remediated by Florida PALM and are not the responsibility of DBPR	Logged	06/21/24	All DBPR end users DFS PALM Technical Team DFS PALM Training Team Gary Townsend PALM PALM Website	These will be remediated by the time scheduled testing begins
People Processes Data	DBPR will be responsible for providing traceability details and new requirements for business requirements that are unique to DBPR	Logged	07/17/24	All DBPR PALM Readiness Project stakeholders	Related to question added to Question Log Smartsheet about who populates the RTM for global PALM Business Processes that apply to all Agencies
People Processes Technology Data	The Project Management Plan (PMP) will be reviewed quarterly (every 3 months) for accuracy and the appropriate updates will be applied so that it does not become outdated and obsolete.	Logged	08/07/24	All DBPR PALM Readiness Project stakeholders	Names on the DBPR Org Chart is one area that will need to be closely monitored.
Data	All PALM reports will include all Chart of Accounts fields (including OA2)	Logged	08/16/24	All DBPR PALM Readiness Project stakeholders PALM	DBPR will be using the OA2 field in PALM to house the Object Codes and OA1 field in PALM to house the FLAIR OCA data
People Processes Technology Data	Taking advantage of available PALM interfaces will be available after PALM goes live	Logged	08/29/24	All DBPR PALM Readiness Project stakeholders PALM	No direct interfaces are being developed for DBPR ABSs at this time
People Processes Technology Data	All needed PALM data can be obtained from PALM via queries as and when needed in an efficient and acceptable time frame.	Logged	09/25/24	All DBPR PALM Readiness Project stakeholders PALM	FLAIR@BPR will be replaced in PALM via queries (canned and ad hoc)
People Processes Technology Data	All needed PALM data can be obtained from PALM via queries as and when needed in an efficient and acceptable time frame.	Logged	10/23/24	All DBPR PALM Readiness Project stakeholders PALM	FLAIR@BPR will be replaced in PALM via queries (canned and ad hoc)

DBPR Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	09/03/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Review and revise PALM Smartsheets	09/03/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To keep all project details current and up-to-date	Updates to staff and contacts were applied
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	09/04/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	
People Processes Technology Data	Work with F&A Bureau Chief to research Bank Deposit data in PALM for ABS remediation	09/04/24	Jennifer Gaines Thomas Richardson	To obtain details necessary to complete ABS remediation specifications	Upload spreadsheet ARI010
People Processes Technology Data	Participated in Weekly Task Talk session	09/05/24	Thomas Richardson	Keep abreast of changes and guidance for the completion of PALM Tasks	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	09/05/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Data	Prepared for and conducted Biweekly DBPR PALM Readiness Project Meeting; prepared and posted minutes	09/05/24	DBPR Supervisors/Managers Thomas Richardson	To keep all DBPR Supervisors and Managers in the loop on all project activities and status	emailed agenda and minutes to participants
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/06/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	
People Processes Data	Saved a weekly snapshot of the Project Schedule in Excel and MS Project formats and posted in the Project Central Repository	09/06/24	DBPR Supervisors/Managers Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Schedule Internal DBPR Meeting to go over upload spreadsheet IUI001 Details	09/06/24	Sally Huggins Jennifer Gaines Lyndell Francis Thomas Richardson	To obtain details necessary to complete ABS remediation specifications	Equivalent for TR94s in FLAIR for transferring funds for Debit Memos
People Processes Technology Data	Schedule and conduct review of bank deposit corrections (Internal DBPR Meeting) related to upload spreadsheet ARI010 Details	09/06/24	Sally Huggins Jennifer Gaines Lyndell Francis Thomas Richardson	To obtain details necessary to complete ABS remediation specifications	
People Processes Technology Data	Participate in F&A walkthru CIU	09/06/24	Sally Huggins Jennifer Gaines Lyndell Francis Thomas Richardson	To obtain details necessary to complete ABS remediation specifications	Tour of intake unit
People Processes Data	Participate in Segment IV Design Workshop	09/10/24	Thomas Richardson Gary Townsend Jennifer Gaines	To keep up with Segment IV design	Carry/Certified Forward & Budget Close
People Processes Technology Data	Completed Task 551 - Submit Bimonthly Agency Readiness Status Report; obtained approval from Readiness Coordinator (ahead of schedule)	09/10/24	All DBPR Stakeholders PALM Leadership	To ensure DBPR status is communicated and the project is being managed effectively	
People Processes Data	Participate in Segment IV Design Workshop	09/11/24	Thomas Richardson Gary Townsend Jennifer Gaines	To keep up with Segment IV design	Account Management and Financial Reporting

People Processes Technology Data	Identified all DBPR Agency-specific Project Tasks that were conducted throughout the 2-month Bimonthly Status reporting period	09/11/24	Sally Huggins Jennifer Gaines Thomas Richardson	To provide a thorough and accurate account of the DBPR Readiness activities conducted throughout the reporting period	
People Processes Data	Participate in Segment IV Design Workshop	09/12/24	Thomas Richardson Gary Townsend Jennifer Gaines	To keep up with Segment IV design	Account Management and Financial Reporting
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	09/13/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/13/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	
People Processes Data	Saved a weekly snapshot of the Project Schedule in MS Project and Excel formats and posted in the Project Central Repository	09/13/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Review UAT and regular Questions Smartsheet(s) for Answers and act accordingly for answers provided	09/13/24	Thomas Richardson	To ensure that information received is incorporated into project work products	
People Processes Technology Data	Worked on FLAIR Transaction to PALM Equivalents Spreadsheet	09/13/24	Thomas Richardson	To provide PALM educational materials for DBPR staff to help them transition	
People Processes Technology Data	Review and revise PALM Smartsheets	09/13/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To keep all project details current and up-to-date	Updates to staff and contacts were applied
People Processes Technology Data	Schedule a conduct an internal DBPR meeting to establish specifications for upload spreadsheet IUI001 to remediate ABS Versa Regulation (Task 547)	09/13/24	Sally Huggins Jennifer Gaines Lyndell Francis Thomas Richardson Gary Townsend	So Versa can automate in PALM the equivalent of TR94s in FLAIR	
People Processes Data	Saved a weekly snapshot of the Project Schedule in MS Project and Excel formats and posted in the Project Central Repository	09/13/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/13/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	09/17/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Worked on Task 541-C and defined Payroll Speedkeys; applied to a SpeedKey cheatsheet	09/17/24	All DBPR Gary Townsend	To ensure all required SpeedKeys are named with built-in intelligence and data elements are accurately defined	
People Processes Technology Data	Worked on Task 541-C and defined Payroll Speedkeys; applied to a SpeedKey cheatsheet	09/18/24	All DBPR Gary Townsend	To ensure all required SpeedKeys are named with built-in intelligence and data elements are accurately defined	
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	09/18/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	
People Processes Technology Data	Participated in Weekly Task Talk session	09/19/24	Thomas Richardson	Keep abreast of changes and guidance for the completion of PALM Tasks	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	09/19/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/20/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	
People Processes Data	Saved a weekly snapshot of the Project Schedule in MS Project and Excel formats and posted in the Project Central Repository	09/20/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Participated in DBPR/FL PALM Monthly Readiness Touchpoint meeting with PALM Readiness Coordinators	09/20/24	DBPR Supervisors/Managers	To ensure the Readiness Coordinators and DBPR Supervisors and Managers are on the same page related to PALM Readiness progress and to resolve any outstanding questions	
Technology Data	Identify FLAIR Reports data elements	09/23/24	All DBPR Gary Townsend Thomas Richardson	To ensure the equivalent data elements are available in PALM	Started with the reports labelled as critical
Technology Data	Define Payroll SpeedKeys for OPS and Special Categories (Task 541-C)	09/24/24	DBPR Payroll Sally Huggins Jennifer Gaines Derrick Thomas Thomas Richardson	To complete PALM Task 541-C	
People Processes Technology Data	Updated Task 536-B in RW Task Tracker to Submitted after attaching reviewed UAT Testing Plan	09/24/24	All DBPR Gary Townsend Thomas Richardson	To complete PALM Task 536-B	
People Processes Technology Data	Updated Smartsheet for Agency Business Systems (ABS) and removed any "uncertain" entries. Updated Task 546 in RW Task Tracker to Submitted.	09/24/24	All DBPR Gary Townsend Thomas Richardson	To complete PALM Task 546	
Technology Data	Conduct meeting to review proposed Payroll SpeedKeys (Task 541-C)	09/25/24	DBPR Payroll Sally Huggins Jennifer Gaines Derrick Thomas Thomas Richardson	To ensure the proposed Payroll SpeedKeys are accurately configured	
People Processes Technology Data	Identify and document new Assumptions	09/25/24	All DBPR Stakeholders PALM Leadership	To keep assumptions and RAID documentation current up-to-date	

People Processes Technology Data	Conducted biweekly RAID Review	09/25/24	Sally Huggins Jennifer Gaines Thomas Richardson	To ensure Project Directors are on board and understand all logged and managed Risks, Action Items, Issues, and Decisions. Assumptions as well.	
People Processes Technology Data	Update Stakeholder contacts, RW Task Tracker, and PALM Smartsheet(s)	09/25/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend Nicole Jacobik PALM	To keep all DBPR PALM Readiness project information current and accurate	
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	09/26/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	Posted to Smartsheet
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/27/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Data	Saved a weekly snapshot of the Project Schedule in MS Project and Excel formats and posted in the Project Central Repository	09/27/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	Completed tasks are rolled up
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	09/27/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	
People Processes Data	Saved a weekly snapshot of the Project Schedule in MS Project and Excel formats and posted in the Project Central Repository	09/27/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Conduct session to establish Chart of Accounts Crosswalk to facilitate ABS Versa Regulation remediation for Task 547	09/30/24	All DBPR Finance & Accounting DBPR IT PALM Versa Regulation	Ensure DBPR IT has what it needs to remediate Versa Regulation for PALM Task 547	Versa output is upload spreadsheet ARI0010
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/01/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	10/02/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	Posted to Smartsheet
People Processes Technology Data	Reviewed and updated all Smartsheet(s).	10/03/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend Nicole Jacobik PALM	To keep all project information and details current and up to date.	
Technology Data	Identify FLAIR Reports data elements	10/03/24	All DBPR Gary Townsend Thomas Richardson FLAIR	To ensure the equivalent data elements are available in PALM	Started with the reports labelled as critical
People Processes Technology Data	Research PALM upload spreadsheets for Versa (ABS) remediation	10/03/24	DBPR Finance & Accounting Staff DBPR IT Versa PALM	To make uploads to PALM from Versa as efficient as possible	This could impact ABS remediation design for Versa - API041
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/03/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Data	Work on Task 541-C - update Secure File Share Configuration Smartsheet(s) for SpeedKeys	10/04/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend Derrick Thomas Nicole Jacobik PALM FLAIR	To complete the required and released PALM Task	An Excel User Cheat Sheet that includes all SpeedKeys was created and posted as well
People Processes Data	Prepared for and conducted Biweekly DBPR PALM Readiness Project Meeting; prepared and posted minutes	10/04/24	DBPR Supervisors/Managers Thomas Richardson	To keep all DBPR Supervisors and Managers in the loop on all project activities and status	emailed agenda and minutes to participants
People Processes Data	Saved a weekly snapshot of the Project Schedule in PDF and Excel formats and posted in the Project Central Repository	10/04/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	Completed tasks are rolled up
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	10/04/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Technology Data	Review the ABS Versa Regulation database layout and established recommended changes to field names	10/04/24	All DBPR end users FLAIR PALM	To facilitate design specifications and mapping related to to Versa Regulation going forward	
People Data	Prepare and Finalize SpeedKey tool for use by Payroll and PCARD users	10/07/24	All DBPR Payroll and Pcard end users FLAIR PALM	To provide a tool that provides all SpeedKey details for quick reference of DBPR staff	
People Processes Data	Researched Current-State reports and related data elements within each; also, reviewed similar Future-State reports	10/08/24	All DBPR end users FLAIR PALM	To make sure all data elements used in Current-State Business Processes are identified and Future-State in understanding where these data elements reside in PALM	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/08/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	10/09/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	Posted to Smartsheet
People Processes Technology Data	Identified all DBPR Agency-specific Project Tasks that were conducted throughout the 2-month Bimonthly	10/09/24	Sally Huggins Jennifer Gaines Thomas Richardson	To report all DBPR PALM Readiness project activities conducted	Posted to Smartsheet

Data	Status reporting period				
People Processes Technology Data	Participated in Weekly Task Talk session	10/10/24	Thomas Richardson	Keep abreast of changes and guidance for the completion of PALM Tasks	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/10/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	10/11/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Data	Saved a weekly snapshot of the Project Schedule in PDF and Excel formats and posted in the Project Central Repository	10/11/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	Completed tasks are rolled up
People Processes Technology Data	Review Future-State (PALM) Business Processes and identify those that involve Inter/IntraUnit transfers.	10/15/24	All DBPR end users Jennifer Gaines Gary Townsend PALM	So Future-State Business Processes can be documented accurately	
People Data	Create a matrix for all Org Code, EO, and Object code combinations that map to Fund Codes and provide to DBPR IT so Versa can be modified to populate the Fund on IUI001 upload spreadsheets.	10/15/24	All DBPR end users FLAIR PALM	To facilitate a table lookup for COA values needed by Versa Regulation (ABS) to populate spreadsheet uploads	
People Processes	Completed Task 543 - Identify Change Impacts and Update Agency Business Process Documentation for Segment IV; obtained approval from Readiness Coordinator (ahead of schedule)	10/15/24	All DBPR Stakeholders	To ensure DBPR has documented all business processes and to complete PALM Tasks timely and with accuracy	Inter/IntraUnit processes were added to Future State processes
People Processes Technology Data	Conducted a meeting with DBPR Bureau Chief to address Configuration Workbooks for Segment 4 (Task 541-C)	10/16/24	Jennifer Gaines Thomas Richardson	To complete PALM Tasks timely and with accuracy	
People Processes Technology Data	Reviewed and updated RAID logs and Posted to Central Repository. Mitigated Risks, completed Action Items, and documented Decisions. Posted weekly snapshots of RAID Logs to the Central Repository.	10/16/24	Thomas Richardson	To reduce project impediments and to manage and document all RAID items	Posted to Smartsheet
People Processes Technology Data	Review Executive Steering Committee meeting notes to identify progress on development and then updated the Project Schedule for related tasks	10/16/24	Jennifer Gaines Lyndell Francis Michelle Stauffer Thomas Richardson	To ensure DBPR Project Schedule is current and up-to-date for all tasks	
People Processes Technology Data	Schedule, prepare and conduct meeting with FGCC to discuss ABS (Versa Regulation remediation for Task 547	10/17/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend DBPR Stakeholders	To learn about the design of the Business Model	Covered details for Bank Deposits, corrections , and debit memos using PALM spreadsheet upload ARI010
People Processes Data	Prepared for and conducted Biweekly DBPR PALM Readiness Project Meeting; prepared and posted minutes	10/17/24	DBPR Supervisors/Managers Thomas Richardson	To keep all DBPR Supervisors and Managers in the loop on all project activities and status	emailed agenda and minutes to participants
People Processes Technology Data	Participated in Weekly Task Talk session	10/17/24	Thomas Richardson	Keep abreast of changes and guidance for the completion of PALM Tasks	
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	10/18/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Data	Saved a weekly snapshot of the Project Schedule in PDF and Excel formats and posted in the Project Central Repository	10/18/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	Completed tasks are rolled up
People Processes Technology Data	Participated in DBPR/FL PALM Monthly Readiness Touchpoint meeting with PALM Readiness Coordinators	10/18/24	DBPR Supervisors/Managers	To ensure the Readiness Coordinators and DBPR Supervisors and Managers are on the same page related to PALM Readiness progress and to resolve any outstanding questions	Prepared in advance
People Processes Technology Data	Completed Task 541-C - Complete Configuration Workbooks for Segment IV; obtained approval from Readiness Coordinator (slightly behind schedule)	10/22/24	All DBPR Thomas Richardson	To ensure data conversion is addressed and to complete PALM Tasks timely and with accuracy	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/22/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Data	Update all Contacts Smartsheet(s)	10/22/24	All DBPR stakeholders Nicole Jacobik All Readiness Coordinators	To keep the information current and accurate	
People Processes Technology Data	Completed Task 543 - Identify Change Impacts and Update Agency Business Process Documentation for Segment IV; obtained approval from Readiness Coordinator	10/23/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To document and understand the change impacts to People, Processes, Technology, and Data and to complete a required PALM Task	Added newly identified Inter/IntraUnit processes to Smartsheet
People Processes Technology Data	Identified and documented new assumptions	10/23/24	Sally Huggins Thomas Richardson	Provide Project Management support and to keep the assumptions current and up to date	Posted to Smartsheet
Processes Data	Participated in Chart of Accounts Presentation to Finance & Accounting Staff	10/23/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend All DBPR Finance & Accounting staff PALM	Provide awareness and education related to data changes for key data elements in PALM	Presentation COA Tool posted to Project Repository
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/24/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Participated in Weekly Task Talk session	10/24/24	Thomas Richardson	Keep abreast of changes and guidance for the completion of PALM Tasks	
People	Reviewed Risks and Issues with	10/24/24	Sally Huggins	To ensure the DBPR leadership has an opportunity to	Posted to Smartsheet

Processes Technology Data	Project Sponsor every other week		Jennifer Gaines Thomas Richardson	review all RAID items on a regular basis and to provide her feedback/input	
People Processes Technology Data	Completed Task 559 - Share Florida PALM Updates; obtained approval from Readiness Coordinator (ahead of schedule)	10/25/24	All DBPR Thomas Richardson	To ensure data conversion is addressed and to complete PALM Tasks timely and with accuracy	July, August, September 2024
People Processes Data	Saved a weekly snapshot of the Project Schedule in PDF and Excel formats and posted in the Project Central Repository	10/25/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	Completed tasks are rolled up
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	10/25/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Technology Data	Reviewed and updated all Smartsheet(s).	10/25/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend Nicole Jacobik PALM	To keep all project information and details current and up to date.	
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/29/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Identified all DBPR Agency-specific Project Tasks that were conducted throughout the 2-month Bimonthly Status reporting period	10/30/24	Sally Huggins Jennifer Gaines Thomas Richardson	To report all DBPR PALM Readiness project activities conducted	Posted to Smartsheet
People Processes Technology Data	Identified and managed Risks (Risk Register), Action Items (Action Item Log), Issues (issue Log), and Decisions (Decision Log) (RAID items) every week	10/30/24	Sally Huggins Jennifer Gaines Thomas Richardson	To manage and mitigate risks and issues that could negatively impact PALM Readiness (and the project)	Posted to Smartsheet
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors to go over SpeedKeys	10/30/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend Derrick Thomas	To obtain information necessary to complete Task 541-C and configure SpeedKeys	Payroll and Pcard SpeedKeys were defined
People Processes Technology Data	Continued discussions, planning, and execution of PALM Education of the DBPR end users	10/30/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To ensure DBPR DBPR staff are getting acclimated with PALM details	
People Processes Technology Data	Schedule, prepare for, and conduct a meeting with DBPR IT to go over ABS Versa Regulation design specifications	10/31/24	Sally Huggins Jennifer Gaines Lyndell Francis Jessie Rideout Alice Ibarra Michelle Stauffer Thomas Richardson DBPR IT	To ensure DBPR IT has the necessary detail specifications so the ABS Versa Regulation can be remediated to provide data in the required PALM format	This is for spreadsheet upload ARI010 and other Versa remediation.
People Processes Data	Saved a weekly snapshot of the Project Schedule in PDF and Excel formats and posted in the Project Central Repository	10/31/24	Sally Huggins Jennifer Gaines Thomas Richardson	Provide a format of the Project Schedule that everyone can review	
People Processes Technology Data	Completed Task 552 - Manage Agency Specific Implementation Schedule, Risks and Issues and updated the RW Task Tracker Smartsheet; approval not required	10/31/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To ensure ABS documentation is thorough and accurate and to complete PALM Tasks timely and with accuracy	September and October 2024
People Processes Technology Data	Completed Task 541-D -Complete Configuration Workbooks for Segment IV - General Ledger (GL); obtained approval from Readiness Coordinator (ahead of schedule)	10/31/24	All DBPR Revenue Team Thomas Richardson Jennifer Gaines Sally Huggins Gary Townsend	To ensure DBPR has configured Cash Management details so available in PALM when needed	
People Processes Data	Prepared for and conducted Biweekly DBPR PALM Readiness Project Meeting; prepared and posted minutes	10/31/24	DBPR Supervisors/Managers Thomas Richardson	To keep all DBPR Supervisors and Managers in the loop on all project activities and status	emailed agenda and minutes to participants
People Processes Technology Data	Prepared for and conducted meeting with the Project Directors	10/31/24	Sally Huggins Jennifer Gaines Thomas Richardson Gary Townsend	To obtain information necessary to accurately manage the project	Every Tuesday and Thursday
People Processes Technology Data	Completed DBPR PALM Readiness Project Weekly Status report and posted in the Project Repository	10/31/24	Sally Huggins Jennifer Gaines Thomas Richardson	Report project status to provide management support	emailed to Project Directors
People Processes Technology Data	Managed Tasks and assignments from the Project Schedule daily; updated the working copy of the Project Schedule	10/31/24	DBPR Supervisors/Managers Thomas Richardson	To ensure all project tasks are being completed on time	
People Processes Technology Data	Provide DBPR IT with Revenue Codes Crosswalk (COA Lookup Table) and ARI010 upload spreadsheet ABS Versa Regulation design specifications and request a follow up meeting	10/31/24	Sally Huggins Jennifer Gaines Lyndell Francis Jessie Rideout Alice Ibarra Michelle Stauffer Thomas Richardson DBPR IT	To ensure DBPR IT has the necessary detail specifications so the ABS Versa Regulation can be remediated to provide data in the required PALM format	This is for spreadsheet upload ARI010 and other Versa remediation that splits FGCC's bank deposits out.
People Processes Technology Data	Completed Task 541-D -Complete Configuration Workbooks for Segment IV - General Ledger (GL); obtained approval from Readiness Coordinator (ahead of schedule)	10/31/24	All DBPR Revenue Team Thomas Richardson Jennifer Gaines Sally Huggins Gary Townsend	To ensure DBPR has configured General Ledger Interest Apportionment and so details will be available in PALM when needed	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name:

☐ Confirm *

Get Help

DBPR Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Sally Huggins	sally.huggins@myfloridalicense.com	11/05/24
July - August 2024	Sally Huggins	sally.huggins@myfloridalicense.com	09/09/24
May - June 2024	Sally Huggins	sally.huggins@myfloridalicense.com	07/11/24
March - April 2024	Sally Huggins	sally.huggins@myfloridalicense.com	05/13/24
January - February 2024	Tyler Russell	tyler.russell@myfloridalicense.com	03/12/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DEM](#)
[Readiness Workplan](#)

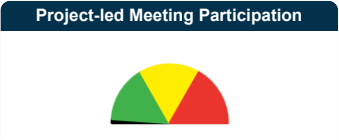
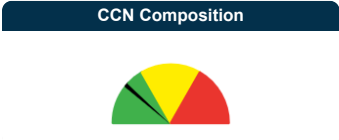
DEM Status Report Dashboard

Reporting Period

September - October 2024

Agency Sponsor

Jeremy Smith



The Change Champion Network dial reflects the completeness of your CCN makeup.

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Change Champion Network:

- Unique Filled Role = 10
- Duplicate Filled Role = 12
- Vacant Role = 0

RW Task Completeness:

Score = 97.50%

- Submitted Complete = 39
- Submitted Incomplete = 1
- Completed After Submission = 0

RW Task Timeliness:

Score = 97.46%

- Submitted On Time = 56
- Submitted Late = 10
- Pending Submission = 0

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/28/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	11/05/24	Changed Segment IV to Documentation Update Complete per instructions	Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/20/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/10/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/10/24	Appropriate Speedkey added to row 659 for overtime	Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/16/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/27/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/25/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24					
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p>Implementation:</p> <p>Planned Florida PALM End Users = 40</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 20</p> <p>SMEs by Business Process Grouping</p> <ul style="list-style-type: none"> Account Mgmt. and Financial Reporting = 2 Accounts Receivable = 1 Asset Accounting and Mgmt. = 2 Banking = 1 Budget Mgmt. and Cash Control = 4 Contracts Mgmt. = 6 Disbursements Mgmt. = 7 Grants Mgmt. = 8 Inter/IntraUnit Transactions = 2 Payroll Mgmt. = 4 Projects Mgmt. = 1 Revenue Accounting = 3 System Access and Controls = 3 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>Current-State:</p> <p>Cataloged Business Processes = 35</p> <ul style="list-style-type: none"> Related Business Systems = 3 Related Reports = 21 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 31 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 35</p> <ul style="list-style-type: none"> Related Business Process Groupings = 6 Planned Spreadsheet Uploads = 3 <p>Level of Impact: People Changes</p> <ul style="list-style-type: none"> High = 0 Medium = 0 Low = 30 None = 5 Uncertain = 0 <p>Level of Impact: Processes Changes</p> <ul style="list-style-type: none"> High = 1 Medium = 15 Low = 11 None = 8 Uncertain = 0 <p>Level of Impact: Technology Changes</p> <ul style="list-style-type: none"> High = 1 Medium = 3 Low = 16 None = 15 Uncertain = 0 <p>Level of Impact: Data Changes</p> <ul style="list-style-type: none"> High = 0 Medium = 3 Low = 6 None = 26 Uncertain = 0 <p>Segments I & II Documentation Update Status</p> <ul style="list-style-type: none"> Not Started = 0 In Progress = 0 Complete = 35 <p>Segment III Documentation Update Status</p> <ul style="list-style-type: none"> Not Started = 0 In Progress = 0 Complete = 35 	<p>Current-State:</p> <p>Cataloged Business Systems = 7</p> <p>Criticality:</p> <ul style="list-style-type: none"> High = 6 Med = 0 Low = 0 None = 1 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 2 Partial = 2 Not Started = 1 <p>Cataloged Interfaces = 0</p> <ul style="list-style-type: none"> Inbound Interfaces = 0 Outbound Interfaces = 0 <p>Implementation:</p> <p>Business Systems Planned for Integration = 4</p> <p>Segment I - Documentation Updates:</p> <ul style="list-style-type: none"> Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2 <p>Segment II - Documentation Updates:</p> <ul style="list-style-type: none"> Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2 <p>Segment III - Documentation Updates:</p> <ul style="list-style-type: none"> Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2 <p>Planned Interfaces = 24</p> <ul style="list-style-type: none"> Inbound Interfaces = 6 Outbound Interfaces = 15 	<p>Current-State:</p> <p>Unique FLAIR Data Elements = 71</p> <p>Associated Unique Uses = 71</p> <ul style="list-style-type: none"> Continued Use - Yes = 48 Continued Use - No = 0 <p>Associated Business Systems = 22</p> <p>Cataloged Reports = 41</p> <p>Criticality:</p> <ul style="list-style-type: none"> High = 24 Med = 9 Low = 7 None = 1 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 6/9</p> <p>Accounts Receivable (AR)</p> <ul style="list-style-type: none"> Planned Distribution Codes = 10 <p>Asset Management (AM)</p> <ul style="list-style-type: none"> Planned Location Codes = 38 Planned Associated Area ID's = None <p>Commitment Control (KK)</p> <ul style="list-style-type: none"> Planned Option = Option # 1 - Track with Budget <p>General Ledger (GL)</p> <ul style="list-style-type: none"> Planned Budgetary Value Combo Edits = 149 Planned Local Funds = None Planned Organization ID's = 28 Planned OA1's = 14 Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> Started = 1 Not Started = 1 <p>Conversions & Data Readiness</p> <p>Conversions Needed = 12</p> <p>Agency Data Outside of Primary Source System(s) = 0</p> <p>Data Readiness/Cleansing Status:</p> <ul style="list-style-type: none"> Complete = 8 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DEM Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes Data	If life to date balances are not transferred either as a datum or as a concept between FLAIR grant tracking and PALM project costing then a system of balance tracking processes will need to be built to managed life to date reporting, meaning process complexity will be added to the Finance team	Open	6 (Medium/High)	The FDEM Finance team is building it's reporting effectiveness to increase the agility of building reporting structures to the necessary level to meet this challenge	Newly Added	10/31/24	Michael Braun
Technology Data	If the PALM interfaces do not cover all required data elements as currently engaged by DEMES to FLAIR connections, then either the elements will need to be accessed via the data warehouse or DEMES will need to be changed to interact correctly with the new PALM structure, meaning cost will be added to the DEMES development project.	Open	6 (High/Medium)	DEMES development assets have been onboarded to the PALM project to project any issues that may arise and attempt to port all elements of PALM on top of the FLAIR structure	Newly Added	10/31/24	Michael Braun
Processes	FDEM performs several disaster management functions that have historically required an override to obligate agreements (encumbrances) that exceed budget authority. We will need this override capability in PALM or we risk being unable to perform disaster management functions in a timely manner.	Open	4 (Medium/Medium)	Our agency liason has discussed this risk with the Readiness Coordinator and Budget specialist Robert Hicks. We have concluded that the needed functionality will be included in the final AP module. Once this exception/override process is documented we will close this risk.	Issue newly added, but discussions have been ongoing since Dec./Jan of last fiscal year.	07/26/24	Michael Braun/ Karen Peyton
People Processes Data	EOG and DEM interfaces and elements are under the same OLO umbrella. Could lead to increased lead time in access aspects of processes or reporting confusion when summarizing agency workload	Open	4 (Medium/Medium)	Working directly with Kelley Sasso in EOG to put process agreements in place.	Captured after first round of Segment IV Configuration	08/28/24	Michael Braun
Processes Technology	If the payroll processes built in PALM cannot support the needs of the FDEM Payroll team, then the payroll system currently managed by FDEM IT may need continuing support meaning the Payroll process may become more complex/expensive	Open	2 (Medium/Low)	Highlighting Payroll within UAT as an important module with downstream impact so we can quickly close or escalate this risk	Identified during payroll configuration tasks, captured later	10/31/24	Michael Braun

Processes Technology	Many projects related to DEM incidents are built by an enterprise business system Florida PA. If the Florida PA development team is not aware of the inbound and outbound Project information interface needs the process of creating projects related to an incident may become more complex	Open	1 (Low/Low)	Will socialize with Florida PA users and then the poc for those users to ensure the appropriate interface conversation is had	Issue newly added after Segment IV workshop 90.1 Project Management	08/01/24	Michael Braun
Processes Data	If stale funds are carried over into the project costing module then the day to day operation of project accounting will increase in complexity meaning the project costing module will create less value for the accounting team	Open	1 (Low/Low)	The budget team in the finance bureau has been tasked with clearing stale funds/project ids out of our system	Newly Added	10/31/24	Michael Braun
People	If PALM is seen as creating work or uncertainty then the finance team will be unwilling to explore further functionality, meaning the FDEM agency my have trouble with accounting post PALM launch	Open	1 (Low/Low)	Communication about PALM including changes and updates is ongoing, frequent and positively positioned	Newly Added	10/31/24	Michael Braun

DEM Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

DEM Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology Data	The Division will be able to process all financial activity in order to adequately report to our grantors and all requestors to continue to assist in financial management of the Division's missions and objectives	Logged	09/06/23	FDEM	No change.	
Technology Data	Connecting to interfaces within PALM will be supported by a request process that is not difficult to navigate AFTER launch	Logged	10/31/24	DEMES; FDEM IT; Slalom Development Team	No change.	
Processes	There will be a process to change, add, remove speedkeys after launch. The knowledge center is up to date on exceptions and speedkey expectations.	Logged	10/31/24	Finance;	No change.	
Data	The PALM Data Warehouse will be accessible by appropriate agency staff for self service reporting	Logged	10/31/24	DEMES; FDEM IT; Slalom Development Team; Finance	No change.	

DEM Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	
Technology Data	Technical Testing Preparation	09/05/24	IT, DEMES	Prepare for interface transfer form FLAIR to PALM	9/5/2024	
People Processes	FDEM Finance Change Management Preparation Meaning	09/17/24	FDEM Finance	Using the COLAB material to plan with the FDEM finance team how to approach change management around PALM	New Addition	
People Technology	FDEM Finance/Slalom Data Pipeline Planning	09/19/24	Finance, IT, DEMES	Sitting with the project management from Slalom to discuss how to best enter the new requirements from PALM into the DEMES project plan	New Addition	
Processes Data	Payroll System Team Meeting	09/24/24	Finance, IT	Breaking down the Payroll process and discussing how the new PALM functionality lets us sunset the existing Payroll system	New Addition	
People Processes	CMS Process Meeting	10/22/24	Finance	Breaking down the interest reapportionment process and updating the processes to backfill changing roles in order to fill out the configuration worksheets	New Addition	
People Technology	FDEM Finance/Slalom Data Pipeline Planning #2	10/24/24	Finance, IT, DEMES	Refreshing our conversation around building a data pipeline, offering support for project ingestion process and improving the schedule based on new information	New Addition	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.


Agency Sponsor Name: *

☐ Confirm *

Submit

DEM Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Jeremy Smith	jeremy.smith@em.myflorida.com	11/12/24
July - August 2024	Jeremy W. Smith	jeremy.smith@em.myflorida.com	09/10/24
May - June 2024	Luke Strickland	luke.strickland@em.myflorida.com	07/11/24
March - April 2024	Luke Strickland	luke.strickland@em.myflorida.com	05/10/24
January - February 2024	Luke Strickland	luke.strickland@em.myflorida.com	03/11/24

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.


Change Champion Network:

• Unique Filled Role = 23

• Duplicate Filled Role = 0

• Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:


Score = 100.00%

• Submitted Complete = 40

• Submitted Incomplete = 0

• Completed After Submission = 0

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:


Score = 98.99%

• Submitted On Time = 65

• Submitted Late = 1

• Pending Submission = 1

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

• Meetings Attended = 6

• Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	75% - Consolidating/Inputting Information for Submission		DEP's current remediation schedule is prioritized based on the agency business system (ABS) tier. DEP's ABS remediation schedule continues to be adjusted to allow for interface updates posted to the knowledge center. A completion date that correlates to the PALM deadline for the end of March 2025 is anticipated.		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/20/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/06/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/30/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/09/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24	25% - Beginning Initial Internal Meetings and Information Gathering				

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 148 <ul style="list-style-type: none">• Business Process Groupings = 13/13 Identified Subject Matter Experts = 24 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 3- Accounts Receivable = 2- Asset Accounting and Mgmt. = 2- Banking = 3- Budget Mgmt. and Cash Control = 7- Contracts Mgmt. = 3- Disbursements Mgmt. = 5- Grants Mgmt. = 1- Inter/IntraUnit Transactions = 4- Payroll Mgmt. = 4- Projects Mgmt. = 2- Revenue Accounting = 4- System Access and Controls = 2 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 250 <ul style="list-style-type: none">• Related Business Systems = 13• Related Reports = 44• Documentation Status:<ul style="list-style-type: none">- Complete = 250 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 250 <ul style="list-style-type: none">• Related Business Process Groupings = 11- Planned Spreadsheet Uploads = 4• Level of Impact: People Changes<ul style="list-style-type: none">- High = 0 Medium = 10 Low = 106 None = 134 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 13 Medium = 142 Low = 33 None = 62 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 6 Medium = 15 Low = 65 None = 164 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 0 Medium = 149 Low = 56 None = 45 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 136• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 34	<u>Current-State:</u> Cataloged Business Systems = 44 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 21 Med = 9 Low = 5 None = 9• Documentation Status:<ul style="list-style-type: none">- Complete = 44 Partial = 0 Not Started = 0 Cataloged Interfaces = 67 <ul style="list-style-type: none">- Inbound Interfaces = 57- Outbound Interfaces = 10 <u>Implementation:</u> Business Systems Planned for Integration = 30 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 25• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 10 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 18• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 7 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 21 Planned Interfaces = 20 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 16	<u>Current-State:</u> Unique FLAIR Data Elements = 261 <ul style="list-style-type: none">• Associated Unique Uses = 264<ul style="list-style-type: none">- Continued Use - Yes = 221- Continued Use - No = 41• Associated Business Systems = 35 Cataloged Reports = 391 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 47 Med = 3 Low = 15 None = 31 <u>Implementation:</u> Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 118• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 343- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 1920- Planned Local Funds = None- Planned Organization ID's = 133- Planned OA1's = 340- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 2 Not Started = 0 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 11• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 7 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DEP Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes Technology Data	Due to the staggered nature of Design Segment delivery, PALM requirement changes, and iterative updates to knowledge relating to PALM processes, the requirements gathering cannot be finalized. If the business owners are unable to confidently document change Impacts and change recommendations (requirements), there is a direct impact to remediation completion dates. This could affect downstream tasks such as internal ABS testing prior to PALM UAT and planned training.	Open	9 (High/High)	DEP needs to have sufficient knowledge of the changes to its financial systems, monitor changes to PALM requirements and functionality, and allow for adjustments to the implementation schedule for unplanned changes/updates to requirements and design.	The ambiguity can lead to misinterpretation or incorrect implementation of the new PALM interfaces. Additionally, there is the potential that previous design specifications could change as a result of subsequent discoveries in later design segments. Design reviews should be completed for all process areas after segment IV and the design summary. DEP is monitoring this risk.	11/15/24	Brady Schmidt & Steve Waters
Technology Data	Agency business system remediation dates estimated for CRA (May'25), FIN-Reports (TBD), ELFF (Apr'25) and Tier 3 Apps (TBD) are too close to or past the PALM UAT start date for any meaningful DEP Business System testing to be completed prior to UAT.	Open	9 (High/High)	DEP is working to prioritize all changes based on prioritization strategy for the portfolio of ABS applications scheduled for change. As change impacts are clarified and finalized, the remediation dates for these applications will be updated.	DEP will closely monitor progress on remediation of all ABS systems.	04/01/25	Steve Waters and Joseph Veretto

Processes Technology Data	PALM reporting information is being provided in a staggered cadence, with many reports dependent on the outcome of the data warehouse design which will extend report definitions and mockup completion into 2025. There is a risk that agency reporting needs may not be identified until UAT. Delayed identification of reports needed for PALM could cause additional strain on agency remediation schedules and the ability to provide management reporting needs in time for go-live.	Open	9 (High/High)	DEP will continue to monitor and evaluate report formats as they are made available by PALM to integrate with the existing reporting systems in place for change and usability. Due to the late development and finalization of PALM reports, DEP will have to speculate on agency reporting needs that would not be covered by PALM.	This risk will be monitored as more information becomes available.	04/01/25	Steve Waters and Joseph Veretto
People Processes Technology	Loss of knowledge due to staff turnover.	Open	6 (High/Medium)	Ensure job-specific processes are properly documented, staff are cross trained and backups are trained on processes.	DEP has engaged the Division/District/Office staff throughout the department and is documenting key business processes to ensure knowledge sharing is continuing. Primary impacted sections have been working to ensure higher level staff are trained on day to day processes.	04/01/25	Lydia Griffin & Steve Waters
People Processes Technology Data	The finalization and end-to-end walkthroughs of the business processes and screen flows pertaining to PALM functionality were scheduled for early October through the Design Summary Workshops. These meetings were rescheduled to mid November. Since the business processes were staggered iteratively to the agencies with several missing pieces due to a design segmentation approach, and with high-level draft screenshots, there is little opportunity currently for agency personnel to have a walkthrough of the "end-to-end finalized business process workflows and screen flows" with finalized screen designs and functionality descriptions, which are now planned for November through the Design Summary Workshops or as and when PALM indicates that designs have been locked down. The agency has to understand these final designs and then finalize agency business systems and understand how the changes affect the inputs to, and outputs from, PALM, while understanding how defined reporting may be affected. There is a risk of delay to agency business system updates unless the final designs are submitted by PALM well in advance of UAT, to allow sufficient time for agency business system changes to occur and be tested prior to PALM UAT activities.	Open	6 (High/Medium)	PALM has added a 3 day Design Summary Workshop in November. DEP will monitor this risk and continue to seek details of what will be received in advance of and during the Design Summary Workshops from PALM.	The DEP PALM project team brought this to the attention of the PALM Readiness coordinator for review. DEP will attend and review the information provided at the Design Summary Workshops in November to understand the end to end processes or identify processes needing additional information. Risk monitoring will continue. The DEP PALM project team will also work closely with agency personnel to apprise them of changes to designed processes, workflow, procedures, screen flows and reports as they are confirmed and published by PALM to the knowledge center.	04/01/25	Bento Eyles and Steve Waters
Processes Technology Data	Due to the way PALM interface, report, and process catalog change entries are referenced by PALM in the version history notes, it is possible for agencies to miss specific changes made to the Interface file being referenced. The need to physically check every field for changes in the layout for changes that may have been made but not referenced in the Version history or the version history not having the change documented in a timely manner. The risk to the agency is that a specific change that is not referenced in the Version History or added after the fact may be missed by the agency during analysis of the changes to the Interface file and potentially cause errors during development of the data for the interface.	Open	6 (High/Medium)	DEP has requested to have a column added to the interface file layout with the change narrative and the date that the field was last changed. This would allow for field-level change log documentation and remove any potential human error due to interpretation of the Version History notes where there is another potential opportunity for human error to be introduced. DEP will manually monitor interfaces, reports, and processes on a routine basis to identify and record changes. Documented changes will have to be communicated timely to applicable agency staff as needed in order to reduce impacts to existing planned system and process changes.	DEP has brought this up at the PALM Touchpoint meeting with the Technical PALM liaison on 07/10/2024 and other occasions. DEP has implemented a routine review process to identify and record changes. PALM has added a column to the Interface Catalog in Knowledge Center to capture dates when revisions were made to the interface; however the risk remains at the data element specifications within the version updates.	04/01/25	Steve Waters and Joseph Veretto
Processes Technology Data	Based on preliminary information about PALM's mock conversion data and configuration processes, agencies will not have access to PALM data files until full UAT in July 2025. Therefore, DEP will have to create sample files or sample data sets to mimic PALM data to test agency business systems and reports. Waiting until July 2025 for full UAT training with PALM files could create testing and remediation delays that would coincide with PALM UAT and agency training efforts.	Open	6 (High/Medium)	DEP will establish a data strategy for testing based on the mock conversion and configuration data submitted to PALM. Additional mock files and data will have to be created where PALM does not have planned conversions. Sample test data will be created by using FLAIR data files mapped to PALM values. DEP will also establish testing scenarios and cases to ensure that transactions are posted correctly to the new Chart of Accounts and verifiable totals possible for new and old transactions based on reporting.	DEP will mimic PALM's data snapshot timing planned for use with the different UAT cycles.	04/01/25	Steve Waters and Bento Eyles
Processes Technology Data	Insufficient time allotted for the process updates or making assumptions without proper interface specifications and sample data can increase the risk of errors and inconsistencies.	Open	4 (Medium/Medium)	DEP will ensure sufficient documentation of business system processes and interfaces, as well as develop accurate sample data to ensure there is reduced risk of application errors. Testing applications thoroughly will mitigate this risk.	DEP has fully documented current state of the business systems and interfaces. DEP has synchronized updates with PALM design segments to ensure complete documentation.	04/01/25	Brady Schmidt
Processes Technology Data	Insufficient time to test PALM and agency business system processes due to shortened testing windows or unexpected changes to functionality is a risk to DEP. Potential changes to PALM testing windows due to project delays or delayed PALM functionality changes would limit the agencies' ability to timely verify processes through PALM and agency testing.	Open	4 (Medium/Medium)	DEP will continue to monitor PALM project schedule changes and potential impacts to agency remediation, testing, and training timelines. These agency activities will be scheduled as soon as possible to reduce potential resource issues from PALM and agency process changes.	DEP will closely monitor progress on any changes affecting impacts to remediation, testing and training activities and milestones.	04/01/25	Steve Waters and Bento Eyles

DEP Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes Technology Data	SME Process & Business System Knowledge	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Catalog Desktop Procedures, Document Business System functionality and interfaces.	FDEP Project Team continues to facilitate information gathering and identifying financial data impacts. The results will be used for future planning of PALM implementation.	07/01/25	Lydia Griffin, Steve Waters
People Processes Technology Data	Identifying changes to processes and business systems as a result of a staggered design segmentation approach which can potentially change designs after the fact. This approach is hindering the ability of key business and technical resources to reach a decision or agreement about impacts to agency business processes and systems.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Identifying key requirements now while keeping an open mind to potential changes down the road and structurally delineating future state requirements into known vs. unknown may help in building incremental build components and requirements for agency business systems and processes.	FDEP Project team continues to share latest PALM designs with DAS, Division SMEs and CCN Leads to help them identify potential changes to business processes based on published Segment designs from the PALM project. Technical SMEs are also working to identify potential changes to systems based on everything currently published by PALM. Changed resolution date to 12/30/2024 on conclusion of Change Analysis phase of PALM.	12/30/24	Bento Eyles and Steve Waters

DEP Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology Data	SME Process & Business System Knowledge	Logged	11/13/23	Division/District/Office Business Systems remediation, processes and project management.	FDEP Project Team has facilitated information gathering and identifying financial data impacts. - DEP is conducting process reviews and SMEs are attending PALM Design reviews to gain knowledge of PALM processes. - SMEs are being tasked with documenting changes to the existing processes based on knowledge of PALM.	
People Processes Technology Data	PALM Project Implementation Schedule	Logged	11/13/23	Division/District/Office Business Systems remediation, processes and project management.	In planning, the success of FDEP's implementation schedule is contingent upon the timely receipt of information from the PALM Project team.	
People Processes Technology Data	DEP must receive the following to successfully complete system remediation: 1) ALL applicable PALM Design Segment tasks related to said applications is completed. i. Process specifications ii. Interface specifications iii. Configuration Workbooks iv. Conversions v. Report specifications 2) Data mapping with PALM design specifications and process requirements.	Logged	02/14/24	Division/District/Office Business Systems remediation, processes and project management, PALM Team	Discussed at the PALM Touchpoint meeting on 2/14/2024 and 3/13/2024 with PALM. - Agency shared that their remediation approach is based on phases, and the concern of having to do remediation re-work with major changes to occur after final design has been shared. - Monitoring of Design Segment updates is continuing, need confirmation that final screen designs will also be available to the agency as and when locked down by PALM. - DEP still awaiting additional detailed information from the project on enterprise system changes and report specifications.	
People Processes Technology Data	The IV&V will review agency risks, issues and assumptions that have been documented in Smartsheet and address them with the PALM team as needed.	Logged	08/30/24	Division/District/Office Business Systems remediation, processes and project management.	DEP cannot be sure if the mitigation strategies for the PALM based risks and issues are adequate and/or if a risk has changed due to adjustments by PALM.	

DEP Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Data	Business Process to User Roles Review	09/03/24	DEP PALM Core Team	Mapping and review Analysis of PALM Roles to Business Processes	9/3 - Completed
Processes Data	Revenue Object Code Analysis	09/04/24	DEP F&A Mgrs., Sponsor, DEP PALM Core Team	Reviewing the updated DFS and PALM revenue account codes	9/4 - Initial Review 9/19 - Completed
Processes Technology Data	PEAS and Payroll Accounting in PALM	09/04/24	DEP PALM Core Team, Sponsor, DEP DAS CCNs,	Review and plan for how to record PeopleFirst timesheet information in PALM	9/4 - Completed
Technology Data	FIN-GMS Remediation Planning	09/05/24	DEP PALM Core Team, Sponsor, DEP DAS CCNs, DEP F&A Mgrs.	Discuss additional remediation needs for FIN-GMS	9/5 - Completed
Processes Technology Data	Project and Project Balances Cleanup for PALM	09/06/24	DEP PALM Core Team, DEP F&A Mgrs	Discuss activities to clean up project ID information and balances in preparation for PALM testing and related activities	9/6 - Completed
Processes Technology Data	ELFF API002 - Inbound Voucher Load Review	09/09/24	DEP PALM Core Team, DEP F&A Mgrs	Review the PALM voucher load interface file for use in ELFF to confirm how file is created and fields that need to be added to ELFF to create the upload	9/9 - Initial Review 9/19 - Secondary Review Completed
Processes Data	PALM SpeedKey Planning	09/13/24	DEP PALM Core Team, Sponsor, DEP DAS CCNs, DEP F&A Mgrs., SMEs	Review the PALM Speedkey functionality and discuss how best to use them in PALM for a titling and use perspective	9/13 - Completed
Processes Data	DEP FCO Certification Forward Review	09/18/24	DEP PALM Core Team, DEP F&A Mgrs, Sponsor	Review and Discuss PALM's FCO certification forward process along with DEP's plan to record projects in PALM and submit certification forward requests	9/18 - Initial Review 10/2 - Completed
People Processes Technology Data	CCN Townhall Planning	09/19/24	DEP PALM Core Team	Plan content for CCN Townhall meeting	9/19 - Initial Review 10/21 - Completed
People Processes Technology Data	CRA Walkthrough for STCM Team	09/24/24	DEP PALM Core Team, OTIS, DEP F&A Mgrs	Walk through of the processes in CRA as they relate to STCM payments to resolve pending CRA remediation questions	9/24 - Completed
People Processes Technology Data	Contract Disbursements Process Review for PALM	10/01/24	DEP PALM Core Team, Sponsor, DEP DAS CCNs	Walk through of the current processes for setting up and paying different types of encumbrances in FLAIR and identifying how this will be handled in PALM	10/1 - Initial Review 10/28 - Final Review

People Processes Technology Data	Review PALM Testing and Training Plans	10/02/24	DEP PALM Core Team	Review PALM content and develop DEP plans	10/2 - Initial Review
People Processes Technology Data	PALM Financial Reporting and Year End Close Review	10/04/24	DEP PALM Core Team, Sponsor, DEP DAS Mgrs.	Review of the segment IV design sessions covering cash checking, financial year end processes, and speedkeys	10/4 - Completed
People Processes Technology Data	PALM Sprint Retrospective	10/07/24	DEP PALM Core Team, Sponsor, OTIS	Review all PALM related tasks completed during the sprint, and plan for the PALM related tasks for the upcoming sprint	9/16 - Completed 10/7 - Completed 10/28 - Completed
Technology Data	ARI010: Object Code Discussion	10/09/24	DEP PALM Core Team, OTIS	Discuss our open questions related to object codes in ARI010	10/9 - Complete
People Processes Technology Data	FIN Tax Design Review	10/16/24	DEP PALM Core Team, Sponsor, DEP DAS Mgrs.	Review of the Fin-TAX Design document	10/16 - Completed
People Processes Data	DEP - Payables & Retainage	10/21/24	DEP PALM Core Team, Sponsor, PALM	Discussion of DEP Payables and Retainage processes under PALM	10/21 - Completed
People Processes Technology Data	PALM Change Champion Network (CCN) Meeting	10/24/24	DEP PALM Core Team, Sponsor, DEP DAS Mgrs., DEP DAS CCNs	Share information about current PALM activities and updates to DEP processes with DEP CCNs	10/24 - Completed
Processes Technology Data	Test Case Tracking Discussion	10/28/24	DEP PALM Core Team	Discussion on what and how to track for test cases	10/28 - Initial Review
People Processes Technology Data	Discussion of mapping DEP and PALM Reports and Analysis	10/29/24	DEP PALM Core Team	Discussion of where content is stored and how to present the date to CCNs and Managers for further review	10/29 - Initial discussion
People Processes Technology Data	FIN-Rate Report Design Review	10/31/24	DEP PALM Core Team, Sponsor, DEP F&A Mgrs.	Review of FIN-Rate Report Design document	10/31 - Complete
People Processes Technology Data	FIN-TAX Review and follow-up	10/31/24	DEP PALM Core Team, Sponsor, DEP F&A Mgrs.	Review of FIN-TAX Design and follow-ups	10/31 - Complete

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

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DEP Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Darinda McLaughlin	darinda.mclaughlin@floridadep.gov	11/08/24
July - August 2024	Darinda McLaughlin	darinda.mclaughlin@floridadep.gov	09/06/24
May - June 2024	Darinda McLaughlin	darinda.mclaughlin@floridadep.gov	07/12/24
March - April 2024	Darinda McLaughlin	darinda.mclaughlin@floridadep.gov	05/09/24
January - February 2024	Darinda McLaughlin	darinda.mclaughlin@floridadep.gov	03/11/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DFS](#)
[Readiness Workplan](#)

DFS Status Report Dashboard

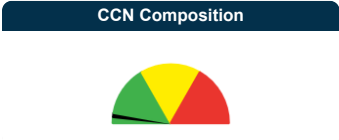
Reporting Period

September - October 2024

Agency Sponsor

Scott Fennell

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.



The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 14
- Duplicate Filled Role = 6
- Vacant Role = 0



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

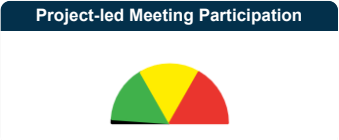
- Score = 98.29%
- Submitted Complete = 39
 - Submitted Incomplete = 0
 - Completed After Submission = 2



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

- Score = 92.61%
- Submitted On Time = 58
 - Submitted Late = 7
 - Pending Submission = 2



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	50% - In Progress		Build will not start until design is complete. Build scheduled from August - December 2024.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	50% - In Progress		Build will not start until design is complete. Build scheduled from August - December 2024.		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/19/24	DFS will not be using the optional PC costing fields.	Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/25/24	10/25: Complete. Have 3 "report" records that need to be added. Reports inventory is an overnight process to make available in Current Process Inventory. Will update on Monday 10/28.	Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	09/25/24	Workiva/W-Desk was TBD in terms of data integration until a meeting held 10/15 (after 544 was submitted). During that meeting AA and PALM discussed an interface that was included in the RICEFW, but hasn't been designed and is not part of Segments I – IV. So, 544 was for Segment IV, and the interface is not available in the dropdown list nor is it part of Segment IV (or any of the Segments).	Submission Complete	11/05/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	09/20/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	09/25/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/29/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/29/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/23/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/24/24	10/15/24 GL Allocation complete working on the Interest apportionment. 10/21/24 DFS Proper Interest Apportionment Complete. 10/24/24: 4301 DFS Treasury Interest apportionment complete	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/21/24		Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/23/24		Submission	

									Complete		
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete		
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24						

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 320</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 49</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 16 - Accounts Receivable = 13 - Asset Accounting and Mgmt. = 4 - Banking = 7 - Budget Mgmt. and Cash Control = 29 - Contracts Mgmt. = 12 - Disbursements Mgmt. = 35 - Grants Mgmt. = 4 - Inter/IntraUnit Transactions = 9 - Payroll Mgmt. = 5 - Projects Mgmt. = 2 - Revenue Accounting = 10 - System Access and Controls = 2 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 462</p> <ul style="list-style-type: none"> Related Business Systems = 12 Related Reports = 52 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 460 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 462</p> <ul style="list-style-type: none"> Related Business Process Groupings = 12 Planned Spreadsheet Uploads = 1 <ul style="list-style-type: none"> Level of Impact: People Changes - High = 17 Medium = 80 Low = 216 None = 89 Uncertain = 0 Level of Impact: Processes Changes - High = 38 Medium = 116 Low = 178 None = 70 Uncertain = 0 Level of Impact: Technology Changes - High = 24 Medium = 65 Low = 169 None = 144 Uncertain = 0 Level of Impact: Data Changes - High = 71 Medium = 120 Low = 118 None = 85 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 460 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 460 	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 68</p> <ul style="list-style-type: none"> Criticality: - High = 16 Med = 5 Low = 0 None = 47 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 31 Partial = 0 Not Started = 0 <p>Cataloged Interfaces = 121</p> <ul style="list-style-type: none"> Inbound Interfaces = 100 Outbound Interfaces = 21 <p>Implementation:</p> <p>Business Systems Planned for Integration = 20</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 9 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 8 Segment II - Documentation Updates: - Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 14 Segment III - Documentation Updates: - Complete = 4 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 13 <p>Planned Interfaces = 21</p> <ul style="list-style-type: none"> Inbound Interfaces = 7 Outbound Interfaces = 13 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 419</p> <ul style="list-style-type: none"> Associated Unique Uses = 1301 - Continued Use - Yes = 1064 - Continued Use - No = 47 Associated Business Systems = 19 <p>Cataloged Reports = 409</p> <ul style="list-style-type: none"> Criticality: - High = 252 Med = 76 Low = 38 None = 45 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 7/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 20 Asset Management (AM) - Planned Location Codes = 47 - Planned Associated Area ID's = 241 Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 1086 - Planned Local Funds = None - Planned Organization ID's = 276 - Planned OA1's = 45 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 10 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 6 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DFS Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	The loss of CCN resources would constrain current CCN staff capacity and could result in the loss of critical functional and institutional knowledge, which is imperative to the success of the Florida PALM Project.	Open	9 (High/High)	<ul style="list-style-type: none"> Create a knowledge base of CCN operational processes and procedures; develop training methods to facilitate knowledge transfer; and provide cross-training among CCN members where feasible. Use of dedicated back-up CCN Liaisons will aid in the short-term continuity. 	Monitoring	02/19/24	Alexandra Weimorts
People	ENTERPRISE A&A: The Project timeline is very conservative regarding flexibility, and A&A's involvement is critical for project success. Our level of involvement pulls our resources in multiple directions putting a strain on our time to complete tasks. A&A change management and internal preparation for A&A preparedness activities have already started, but having adequate resources will be key to successful implementation.	Open	9 (High/High)	<ul style="list-style-type: none"> Recruit knowledgeable and skilled staff, not entry level positions, to help with preparedness activities and management of daily operations. Retain our critical staff that are involved in Florida PALM activities and those who are picking up added job responsibilities so that subject matter experts can dedicate time to Florida PALM activities. Provide expectations that staff will cross-train and provide knowledge transfer to increase the depth need to continue operating with a high level of 	Monitoring	10/11/23	Renee Hermeling

				service and accuracy.			
				<ul style="list-style-type: none"> • A&A is seeking additional FTE through the LBR process with intent to onboard and train within the 2025 FY. 			
People	<p>ENTERPRISE A&A: Resource impacts due to A&A operational staff spending a significant amount of time performing Project related tasks. This pulls resources from operations, increases workloads, and causes stress and an increased chance of employee burnout.</p> <ul style="list-style-type: none"> • Project tasks may require additional time outside employees designated working hours to attend meetings, review time sensitive documents, or contribute to critical tasks. Some positions are not granted flexibility to flex time throughout the month, but they must flex it within the week. This policy limitation causes a strain on availability of resources. Allowing current staff more flexibility to flex their time beyond the work week would help with resource allocation. • As we get closer to implementation, the number of items that will require attention will continue to increase. This will include, assisting agencies with data management, preparing enterprise data for conversion, developing cut-over and FLAIR close out plans, participating in all levels of integration and UAT testing, validating testing results, participation and validation of mock and production conversions, developing policy around new processes. 	Open	9 (High/High)	<ul style="list-style-type: none"> • Contract with staff aug who can help with data analysis, developing testing scenarios, perform testing functions, support cut-over, support FLAIR retirement activities. • Hire additional staff (FTE or OPS) to learn current operations so that our experienced staff can continue to participate with the Florida PALM Project in design, testing, and implementation activities. • Consider providing current staff with Special Pay Increase to acknowledge the increased job responsibilities and retain these critical members of the team. • Work with Human Resources to properly document team members who should be classified as SES staff. • Establish plans for reduction of current operational activities and prioritize responsibilities based on risk and probability. This could include posting all payments and suspending pre-audit activities, suspending Article V and Contract Management audits, suspending processing of EFT applications, as examples. 	Monitoring	10/11/23	Renee Hermeling
Technology	Florida PALM design release dates for Segments III, IV, and Data Warehouse will decrease the build time for impacted agency business systems. This may impact the ability for applicable agency business systems to be ready for interface testing by January 2025.	Open	6 (Medium/High)	<ul style="list-style-type: none"> • Develop initial agency business system future-state designs as much as possible based on Segment I and II design information made available by the Florida PALM Project. Update ABS designs as soon as Segment III, IV, and Data Warehouse design information becomes available from the Florida PALM Project. • Work with Division/Office management to allow dedicated technical and functional resources to be available for agency business systems remediation efforts when design information is released. 	Monitoring	10/20/23	Stacey Pollock
Processes	ENTERPRISE TREASURY: Discussions relating to the status of outstanding warrants at the cutover from December 2025 to January 2026 has not been finalized and could, potentially, have impacts to warrant recipients and reconciliation processes.	Open	6 (High/Medium)	<ul style="list-style-type: none"> • Continue to collaborate with the Florida PALM Project on policy relating to outstanding warrants. • Potential solutions being discussed between PALM and Treasury including the possibility that warrants would be maintained in FLAIR and concurrently canceled and reissued in PALM while maintaining warrant number. Note that solution is pending approval from Treasury. 	Monitoring	01/25/24	Sarah Pons
Processes	ENTERPRISE TREASURY: The current Concentration Account contract ends in March of 2026. If a different financial institution is awarded the contract during the procurement process, an implementation will need to occur with Florida PALM. The new bank and all of the subaccounts (currently 550+) will need to be configured in PALM, along with file transmissions, BAI codes, returned item processing, book to bank processing, cash transfer processing, and reconciliation rules. Agencies will be involved in this transition and will need to communicate new depository instructions to their vendors, including Federal agencies. They will also need to receive and distribute new depository supplies to their locations.	Open	6 (High/Medium)	<ul style="list-style-type: none"> • Continue to collaborate with the Florida PALM Project and seek resources through staff augmentation, additional FTE, or contracts as needs are discovered. 	Monitoring	12/13/23	Sarah Pons
Technology	Reduced duration for agency business system end-to-end testing with Florida PALM during UAT could impact Tier 1 agency business systems with significant changes, as well as those systems that will require downstream Tier 2 interface testing. As a result, DFS may not have enough time to successfully complete all of the testing needed for agency business systems, which in turn could impact agency readiness for go-live with Florida PALM.	Open	6 (High/Medium)	<ul style="list-style-type: none"> • Develop remediation timelines and resources to prepare the agency business systems to be ready for the start of ABS end-to-end testing with Florida PALM. • Work with Division/Office management to allow technical and functional resources to be available during the ABS end-to-end testing period with Florida PALM. 	Monitoring	10/20/23	Stacey Pollock
Processes	<p>ENTERPRISE A&A: Planning for some critical activities has not been done. Until these plans have been developed, A&A cannot adequately determine needed resources, time and effort.</p> <ul style="list-style-type: none"> • Cutover planning • FLAIR retirement planning • Stabilization period planning • Specialized knowledge that may be needed for new processes, such as processing States' taxes from payroll • Financial Reporting mappings and data rollout 	Open	6 (High/Medium)	<ul style="list-style-type: none"> • Continue to collaborate with the Florida PALM Project and seek resources through staff aug. additional FTE or contracts as needs are discovered. 	Monitoring	10/11/23	Renee Hermeling
People Processes Technology Data	<p>ENTERPRISE TREASURY/Deferred Compensation:</p> <p>Background: As a step 1, Bureau of Deferred Compensation recently launched the Roth deferral type that allows participants to make (Post- Tax) Roth contributions and/ or Pre-Tax contributions to the Deferred Compensation Plan. Since Roth was rolled out without restriction to Catch- up contributions, participants may contribute to both deferral types in any proportion they choose.</p> <p>Current Challenge: As a step 2, beginning in January 2026, the Deferred Compensation Plan will have to implement a new federal regulation that limits 50+ Catch up contributions made to the 457b Pre-Tax deferral type for participants whose prior year FICA wages exceed \$145,000.</p> <p>The federal government has been slow to clarify a few key points, especially applicable for multi- employer plans like ours. The Bureau</p>	Open	4 (Medium/Medium)	<ul style="list-style-type: none"> • The Bureau of Deferred Compensation will make expeditious efforts to get clarity from FEDs. • BOSP, OIT, and PALM management will be made aware of all known details and will be updated on further details as soon as they are available. • BOSP, OIT, and PALM management will evaluate the information (when made available by Bureau of Deferred Compensation) and will make a conscious effort to assign resources to implement the required changes. • Contingency plan will be prepared by Bureau of Deferred Compensation for a scenario in which PALM is unable to implement the changes within the required timeline. 	New Risk Assessment	07/09/24	Sarah Pons (BOSP/OIT/PALM/DC)

	<p>of Deferred Compensation is committed to determine and communicate exactly what is needed for implementation as soon as possible.</p> <p>Once specified, BOSP, OIT, and PALM will need to be able to implement requested changes to meet this federal regulation deadline, which coincides with the timing of the release of PALM.</p> <p>BOSP, OIT and PALM resources will be needed to implement whatever changes are necessary.</p> <p>Risk Highlight:</p> <p>The risk is that the appropriate resources may not be available to meet the timing of this Federal mandate.</p> <p>Implication:</p> <p>If we do not implement on time we would be required to suspend or terminate the 50+ catchup for ALL participants in our plan.</p>							
Technology	Agency business systems supported by third-party vendors could have different design and build timelines for Florida PALM remediation activities. This could impact the Department's ability to meet the scheduled finish dates for Florida PALM Readiness Workplan tasks related to design, build, and testing activities.	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Communicate the Florida PALM timelines with third-party vendors.• Provide information and advisory support to the functional area(s) related to remediation activities and timelines.• Provide advisory support if needed related to interfaces, interface field mapping, and possible functional changes.	Monitoring	02/27/24	Stacey Pollock	
Processes	ENTERPRISE TREASURY: Relating to CMIA, expenditures for agency covered programs will need to be tracked in PALM by CFDA number so clearance patterns can be calculated. Agencies will be responsible for providing the PALM chartfields for their covered programs and PALM will need to track the expenditures for those account codes. Clearance patterns will have to be calculated by CFDA Number for CMIA reporting.	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Continue to collaborate with the Florida PALM Project and seek resources through staff augmentation, additional FTE, or contracts as needs are discovered.	Monitoring	12/13/23	Sarah Pons	
Technology	Resource impacts due to unforeseen system changes from DFS divisions, other projects, and external entities could cause delays in the ABS Remediation timeline.	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Work closely with the ABS functional and technical owners to coordinate the timeline of changes with the Florida PALM timeline.• Work closely with the ABS functional and technical owners on design strategies related to Florida PALM integration.	Monitoring	10/20/23	Stacey Pollock	
People	ENTERPRISE A&A: <ul style="list-style-type: none">• All bureaus within the division will have significant process changes.• Insufficient preparation or reluctance to adopt and adapt to changes could result in delays; operational deficiencies; and critical operations, tools, technologies, and resources not being available.• Performance issues at implementation if staff are not able to adapt and produce results at the current, expected level of output.• Due to the unique activities that A&A performs at an enterprise level, reduced performance could have a negative impact on agencies.	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Prepare staff through regular change management engagements.• Perform knowledge transfer on why things are done so we can ensure better understanding of future processes.• Complete thorough process analysis and mapping of each process, along with the technology, tools, and resources to future functionality can ensure that we have identified where operational changes will occur and to what extent it will be affected.• Monitor staffs' engagement.• Analyze current skill sets and mentor or provide training needed to acquire the proper skills and address skill gaps.• Review organizational charts and identify succession planning or knowledge transfers for known gaps.• A&A has contracted with two People Soft experienced resources to help with implementation activities, including identifying staffing model changes and process changes.	Monitoring	10/11/23	Renee Hermeling	
People Processes Technology Data	ENTERPRISE A&A: A&A serves all other agencies, therefore our processes are at risk from external impacts: <ul style="list-style-type: none">• Agencies – All A&A processes are downstream of agency processes. Agencies may lack their own training and resources for proper preparation. If agencies are not ready for implementation, this will cause significant issues for A&A to be able to continue operations at an acceptable level and could cause more significant increase in work or rework for A&A staff around go live.• Project – There may be changes in Project directions or decisions that negative affect A&A that would cause an increase of time and resources or provide confusion and lack of clarity among A&A's expectations.• Government/Florida Statutes/Regulations – Any potential changes to laws, regulations, or elected officials could change Project direction or restrict A&A's operations.	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Continue to work closely with the Florida PALM Project to identify areas where significant training will be needed for agency staff.• A&A OFFE team make outreach with agencies to determine training needs for skills that will be needed in Florida PALM users.• Participate with all FFMIS and Enterprise partners to ensure remediation, testing and change management needs are understood and acted upon.• Assist agencies with readiness tasks such as data analysis and cleansing.• Develop contingency plans for agencies that are not prepared for Florida PALM implementation.• Monitor activities, changes in rules and regulations, and agencies competencies.• Establish contingency plans as risks become more probable (as information becomes available) and communicate those changes as quickly and clearly as possible.• A&A is seeking funding through the LBR process to contract for financial expertise that State Agencies can use to identify knowledge gaps and areas needing improvement and address those issues.	Monitoring	10/11/23	Renee Hermeling	
People Technology Data	A&A is responsible for several enterprise business systems, some of which are interdependent. Testing each system through the entire process, from start to finish, will be critical to determine success. This will require testing to be synchronized according to the Interdependencies and workflow. Failure to do so could result in functions not being appropriately tested. This risk is really meant to address the issue	Open	4 (Medium/Medium)	<ul style="list-style-type: none">• Identify all enterprise business systems that will need to be tested.• Work with Division/Office management to allow dedicated technical and functional resources to be available for enterprise business systems testing efforts when the UAT timeline is released.	Monitoring	10/08/24	Renée Hermeling / Don Hurst	

	<p>around the complication of staging multiple business systems and the data within them for testing.</p> <p>This requires a huge effort and any misalignment of data, or refresh dates, can impact testing results, or the ability to test processes.</p> <p>Both Interface Testing and User Acceptance Testing can be impacted.</p> <p>It has potential to impact, or delay go live if agency enterprise systems cannot be fully tested in the allotted time.</p> <p>The enterprise owners and systems impacted includes STMS, PeopleFirst, PCard Works, FACTs, LASPBS, and other critical agency business systems that interface with Florida PALM.</p>					
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DFS Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

DFS Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Technology	Based on the Florida PALM implementation timeline established through the execution of Amendment #8, the Go-Live date for the Florida PALM solution is expected to occur on January 6, 2026.	Logged	10/20/23	Agency Business Systems	Added as a new entry to the Assumptions Log.	
Technology	The Florida PALM Project will be able to provide timely and complete requirements for agency business system interfaces and business processes with enough detail and time to implement the changes according to the Florida PALM schedule.	Logged	10/20/23	Agency Business Systems	Added as a new entry to the Assumptions Log.	
Technology	Agency business system owners will understand Florida PALM impacts to be able to provide requirements for system modifications with enough detail and time to implement the changes according to the Florida PALM schedule.	Logged	10/20/23	Agency Business Systems	Added as a new entry to the Assumptions Log.	

DFS Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	
People	OGC shared the Florida Palm Sponsor Snapshot September 2024	09/02/24	CCN, SMEs, End Users	OGC shared the Florida Palm Sponsor Snapshot September 2024	Entered as a new Readiness Activity	
People Processes	DRM Supplier Meeting with Leadership	09/03/24	DRM Leadership and SMEs	A meeting was held on 9/3 to discuss the internal meeting to review what was discussed during 08/30 meeting with A&A/CCN and to determine next steps.	Entered as a new Readiness Activity	
People	Sponsor Snapshot - September	09/04/24	Agency Leadership, CCNs, SMEs, POCs, End Users	Inform audiences of division shout-outs, accomplishments, what to expect and where we are in the Florida PALM journey	Entered as new Readiness Activity	
People	FCCS-Bulletin Board post	09/05/24	End Users	Displayed "DFS is Cruising to Florida PALM" flyer on a bulletin board in the common area for employees view	Entered as a new Readiness Activity	
People Processes Data	DRM Supplier Meetings	09/06/24	CCN and SMEs	A meeting was held on 09/06 with A&A and CCN to provide additional deeper walkthrough of the MCM and MBR data exchanges.	Entered as a new Readiness Activity	
People Processes	DRM Florida PALM ServiceNow UAT	09/06/24	CCN, End Users	Participate in the Florida PALM ServiceNow UAT	Entered as a new Readiness Activity	
People	Shared the September Florida PALM Sponsor Snapshot with OFB Staff	09/06/24	OFB Staff	Inform audiences of division shout-outs, accomplishments, what to expect and where we are in the Florida PALM journey	Entered as a new Readiness Activity	
People Technology	OFB Florida PALM Prep	09/06/24	OFB Staff	Shared the Knowledge Center and Stakeholder site navigation	Entered as a new Readiness Activity	
People Processes Data	DRM Invoiced Received Date Requirement Meeting	09/09/24	CCN and SMEs	Meeting to discuss three-date stamp requirement in ABS.		
People	Sponsor-Agency Liaison Monthly Meeting - September	09/09/24	Agency Leadership	Share project task statuses, project communication wrap-ups, make suggestions, provide areas of concerns and provide feedback.	Entered as a new Readiness Activity	
People	Change Champion Network (CCN) Meeting	09/09/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity	
People	Florida PALM CCN: Risks and Issues Management Team	09/09/24	Agency Leadership	Inform Leadership of the creation of a Risk and Issues Team	Entered as a new Readiness Activity	
People	DRM shared the Florida Palm Sponsor Snapshot September 2024	09/09/24	CCN, SMEs, End Users	DRM shared the Florida Palm Sponsor Snapshot September 2024	Entered as a new Readiness Activity	
People	DWC/ Management Team Update	09/10/24	Agency Leadership	BFA provided a Florida PALM update to the DWC Management Team during our quarterly meeting.	Entered as a new Readiness Activity	
People	Treasury Weekly PALM Update	09/11/24	CCN, SMEs, and Agency Leadership	Share project task statuses, project communication wrap-ups and allow SMEs an opportunity to ask questions, make suggestions and provide feedback.	Entered as a new Readiness Activity	
People Processes Data	OIT Administration discussion on Florida PALM	09/11/24	CCN and SMEs	The objective of this meeting was to review accounting changes, go over key upcoming dates, give a project status update, and share in person notifications of the latest updates. We also addressed questions and concerns about how processes will work in the future when we transition from FLAIR to Florida PALM.	Entered as a new Readiness Activity	
People	DWC/PSDA Sharing Awareness	09/12/24	Agency Leadership, CCN, SMEs	Share information regarding the PALM Design Recaps	Entered as a new Readiness Activity	
People Technology	DWC/ BFA OIT Technical Meeting	09/12/24	CCN, SMEs, Technical Team	BFA & OTD participated in a mainframe conversion meeting relating to PT01 and WaPR. This involved discussions about Florida PALM, too.	Entered as a new Readiness Activity	
People Processes Data	DRM Supplier Meetings	09/13/24	CCN and SMEs	Meetings were held on 09/06, 09/09, and 09/13 with SMEs to go over layouts (API002, API015, and API020) and Florida PALM supplier functionality to identify potential process/ABS changes and any concerns for changes.	Entered as a new Readiness Activity	
People	Change Champion Network (CCN) Meeting	09/16/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback.	Entered as a new Readiness Activity	

				Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	
People	DRM Supplier Meetings	09/16/24	Agency Leadership	A meeting was held on 9/16 with DRM Management to go over potential process changes.	Entered as a new Readiness Activity
People	DRM CoLab Change Management for Successful Transformation	09/17/24	CCN and SMEs	Training included OCM needs, Steps to successful change management, keeping humans at the center of change, mitigating change fatigue, and staying positive but allowing for employees to be heard.	Entered as a new Readiness Activity
People Processes Technology Data	A&A - Florida PALM Transition Team - UAT Meeting	09/17/24	End Users	The A&A Transition Team met with identified staff to hear feedback on their UAT experiences, what worked best, what didn't, and lessons learned. This meeting was to gather information to incorporate into our UAT Plan.	Entered as a new Readiness Activity
People	Treasury Weekly PALM Update	09/20/24	Leadership	Share project task statuses, project communication wrap-ups and allow SMEs an opportunity to ask questions, make suggestions and provide feedback.	Entered as a new Readiness Activity
People Processes Data	DRM Supplier Meetings	09/23/24	CCN and SMEs	A meeting was held on 09/23 with A&A and CCN to address questions for potential use of API015 - Inbound Supplier Load.	Entered as a new Readiness Activity
People	Change Champion Network (CCN) Meeting	09/23/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity
People	POC Monthly Meeting	09/24/24	POC, SMEs	Purpose of standing POC meeting is to share project activities status, project communication wrap-ups and allow POCs an opportunity to ask questions, make suggestions and provide feedback.	Entered as a new Readiness Activity
People Processes Data	DWC/ PSDA Debrief of September POC Meeting	09/25/24	Agency Leadership	Share information learned at the 9/24/2024 POC Monthly Meeting with BFA Bureau Chief and PSDA Manager. In addition, DWC POCs updated BFA Chief regarding the CODA FDD, and initiating refunds in CODA vs. PALM.	Entered as a new Readiness Activity
People	Awareness: UAT and You	09/30/24	CCN, POCs, SMEs, End Users	Sent UAT Flyer to raise awareness of the UAT Plan	
People	Change Champion Network (CCN) Meeting	09/30/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity
People	A&A - Florida PALM Transition Team - UAT Flyer	09/30/24	SMEs, End Users	The A&A Transition Team created an infographic flyer to help division staff understand what UAT is, why it's important, help them understand their role, and what they can do now to prepare.	Entered as a new Readiness Activity
People	OIR Update Management on Florida PALM	09/30/24	Leadership	Updated OIR on where we are in the Florida PALM timeline and process.	Entered as a new Readiness Activity
People Technology	DWC/PSDA Information Sharing	10/02/24	CCN and SMEs	Shared the links to the videos and materials for the workshop held on 9/10/2024 with SMEs who were unable to attend the live sessions.	Entered as a new Readiness Activity
People	Florida PALM Agency Sponsor Scoop	10/02/24	CCN, SMEs, and End Users	Shared the Florida PALM Agency Sponsor Scoop to raise awareness of UAT.	Entered as a new Readiness Activity
People Processes Data	OFB Shared the October Florida PALM Scoop with Bureau Staff	10/02/24	End Users	Inform audiences of division shout-outs, accomplishments, what to expect and where we are in the Florida PALM journey	Entered as a new Readiness Activity
People	Change Champion Network (CCN) Meeting	10/07/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity
People	Sponsor-Agency Liaison Monthly Meeting - October	10/08/24	Agency Leadership	Share project task statuses, project communication wrap-ups, make suggestions, provide areas of concerns and provide feedback.	Entered as a new Readiness Activity
People	Sponsor Snapshot - October	10/08/24	Agency Leadership, CCNs, SMEs, POCs, End Users	Inform audiences of division shout-outs, accomplishments, what to expect and where we are in the Florida PALM journey	Entered as new Readiness Activity
People Processes	OFB Shared the October Florida PALM Sponsor Snapshot with Bureau Staff	10/08/24	End Users	Inform audiences of division shout-outs, accomplishments, what to expect and where we are in the Florida PALM journey	Entered as a new Readiness Activity
People Processes Data	DRM Voucher/Payment Interfaces Meetings	10/09/24	CCN, SMEs, and End Users	A series of meetings were held on 09/16, 09/19, 09/20, 09/23, and 10/09 to add notes/mapping to each field on the API002 and API031 layouts to send to Origami.	Entered as a new Readiness Activity
People Processes Technology Data	DRM Project Tracking Meetings	10/09/24	CCN and SMEs	Meetings were held on 9/20 and 10/9 to update the Florida PALM Tracking Log.	Entered as a new Readiness Activity
People Processes Technology Data	DUP/DUP OIT Design Meeting: Account Code	10/09/24	CCN, SMEs	The purpose of this meeting was to confirm design validation record and posting functionality within UPMIS using Florida PALM account codes in place of object codes.	Entered as a new Readiness Activity
People Technology	DWC/ PSDA & End-user SMEs Attended Florida PALM/FACTS Seminar	10/10/24	CCN, SMEs, and End Users	Learn about Florida PALM related changes to FACTS.	Entered as a new Readiness Activity
People Processes Technology Data	DWC/ PSDA & End-user SMEs Attended Florida PALM/FACTS Seminar	10/10/24	Agency Leadership, CCN, SMEs	Learn about Florida PALM related changes to FACTS.	Entered as a new Readiness Activity
People Processes Technology Data	A&A - BOA - FACTS End User Workshops	10/10/24	CCN, SMEs, End Users	A&A's Bureau of Auditing hosted a series of FACTS workshops to for agencies. These workshops allowed BOA to share FACTS changes that will be implemented when we go live into Florida PALM.	Entered as a new Readiness Activity
People Processes Technology Data	DRM Management Update Meeting	10/11/24	Agency Leadership	Meeting topics included Florida PALM tasks, Risks and Issues Management Team, WKC Payroll Reporting, CoLab Change Management for Successful Transformations, Upcoming Meetings, New Organization Change Management Liaison, and September Segment IV Design Workshops.	Entered as a new Readiness Activity
People Processes Technology Data	TRS Integration of Deferred Compensation with Payroll for Financials Wave	10/11/24	Deferred Comp Participants	Meetings have been conducted to ensure the Payroll processing for Deferred Compensation participants is appropriately configured and accounted for in Florida PALM.	
People	Change Champion Network (CCN)	10/14/24	CCN, PM, OCM, Agency	Share project activities status, project communication	Entered as a new Readiness Activity

	Meeting		Liaison	wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	
People Processes	DWC/BFA Florida PALM Orientation and DWC BP Review	10/15/24	POCs, SMEs	Held orientation for a new member added to the PALM DWC BFA team. (Also held discussion and review of DWC-BP037)	
People	CCN Prepared Presentation of Road Show Analysis Awareness and Desire scores for CID/PAF	10/17/24	Division leadership, CCN Coordinator, OCM, Training Coordinator, POC and SMEs.	Educate stakeholders on the survey results, how can use to engage and discussed division responses that may need to be addressed. Presentation was shared with these groups to emphasize the following. * Law of Diffusion * Survey Approach * Survey Methodology * Heat Map and how to use * Division and Group Survey Results * Next steps to ensure that we maintain higher scores through the life of the project -To facilitate the directors, assistant directors, and respective division staff, the sessions were purposely held in person, in their office buildings. - Agency Liaison led the conversation, Training Liaison, Training Liaison Back up, and Project Management Liaison supported. - Division directors, assistant directors, and respective division staff acknowledged CCN's hard work and appeared committed to continue the efforts to ensure that we sustain higher levels of awareness and desire.	Entered as a new Readiness Activity
People Processes Data	DRM Supplier Meetings	10/17/24	CCN and SMEs	A series of meetings were held on 10/10, 10/11, 10/16, and 10/17 to review API015 and API020 in further detail, add notes for each field, and identify additional questions/concerns.	Entered as a new Readiness Activity
People Processes Technology Data	A&A - PTCM - Weekly Meetings	10/17/24	Leadership, End Users, SMEs	A&A's Project, Training, and Change Management Team meets every Friday to discuss Florida PALM and knowledge share information.	
People Processes Technology	DUP/UPMIS IT Design Meeting: Warrant Cancellations - API006	10/17/24	SMEs	Review cancellation reasons for API006 to existing reason codes in UPMIS. Discuss changes and crosswalks for reason codes. Began talks of transition and probable need to return to manual cancellation processes just prior to PALM Go-Live.	Entered as a new Readiness Activity
People	DRM Shared the Florida PALM Newsletter	10/18/24	End Users	Distribution to DRM Management the FL PALM Newsletter for the first quarter.	Entered as a new Readiness Activity
People	Change Champion Network (CCN) Meeting	10/21/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity
People Processes Technology Data	DRM CCN Risks and Issues Management Team Meetings	10/22/24	CCN and SMEs	Meetings were held on 10/08 & 10/22 with the team to identify/monitor/mitigate DFS risks and issues.	Entered as a new Readiness Activity
People Processes Data	A&A - BOSP - Business Process Flow Posters	10/22/24	Leadership, End Users	BOSP leadership created posters for critical business processes to help staff understand the processes and changes.	
People Processes Data	DRM Implementation Plan Touchpoint	10/24/24	POCs, CCN ,and SMEs	Meeting to provide updates on DRM's implementation plan.	Entered as a new Readiness Activity
People Processes	OFB Disbursements Staff Meeting	10/24/24	OFB Disbursements staff	Encourage team to use the Knowledge Center. Played matching game to reinforce understanding of terminology and comparisons between FLAIR and Florida PALM.	Entered as a new Readiness Activity
People Processes Technology Data	DRM Origami Florida PALM Integration Meetings	10/25/24	CCN and SMEs	A series of meetings held on 09/06, 09/13, 09/20, 10/11, 10/18, and 10/25 to discuss PALM Origami Project Progress. Topics included setting up chart of accounts, handling warrant cancellations, setting up required date fields, UAT, and interface layouts.	Entered as a new Readiness Activity
Processes Technology	OFB Florida PALM Prep	10/25/24	OFB Staff	Watched the general navigation video, reviewed process flows for Create and Maintain Encumbrances (30.2.1), watched the demo video for 30.2.1	Entered as a new Readiness Activity
People	Change Champion Network (CCN) Meeting	10/28/24	CCN, PM, OCM, Agency Liaison	Share project activities status, project communication wrap-ups and allow CCN members an opportunity to ask questions, make suggestions and provide feedback. Prepare recurring agenda in SmartSheet and use to capture minutes and actions. Strategize on Florida PALM RW Task assignments that impact the Division stakeholders.	Entered as a new Readiness Activity
People Data	DRM Florida PALM Training	10/28/24	End Users	Continued training on chart of accounts including playing games provided on the DFS Florida PALM Stakeholders Site.	Entered as a Readiness Activity
People	POC Monthly Meeting	10/29/24	POC, SMEs	Purpose of standing POC meeting is to share project activities status, project communication wrap-ups and allow POCs an opportunity to ask questions, make suggestions and provide feedback.	Entered as a new Readiness Activity
People	DWC/PSDA Debrief of POC Monthly Meeting	10/29/24	POCs, Leadership, End Users	Share information learned at the 10/29/2024 POC Monthly Meeting with BFA Bureau Chief and PSDA Manager. This includes CODA informational updates, the CCN's PALM opinion survey, and answers to DWC's risk assessment task questions.	Entered as a new Readiness Activity

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

DFS Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Scott Fennell	scott.fennell@myfloridacfo.com	11/12/24
July - August 2024	Scott Fennell	scott.fennell@myfloridacfo.com	09/10/24
May - June 2024	Scott Fennell	scott.fennell@myfloridacfo.com	07/10/24
March - April 2024	Scott Fennell	scott.fennell@myfloridacfo.com	05/13/24
January - February 2024	Scott Fennell	scott.fennell@myfloridacfo.com	03/05/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DJJ](#)
[Readiness Workplan](#)

DJJ Status Report Dashboard

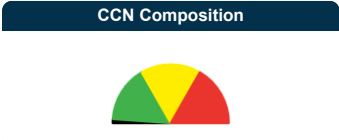
Reporting Period

September - October 2024

Agency Sponsor

Heather DiGiacomo

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.



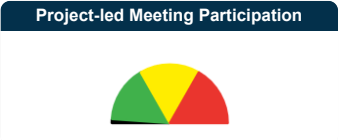
The Change Champion Network dial reflects the completeness of your CCN makeup.



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0

RW Task Completeness:

Score = 98.29%

- Submitted Complete = 38
- Submitted Incomplete = 0
- Completed After Submission = 3

RW Task Timeliness:

Score = 86.47%

- Submitted On Time = 45
- Submitted Late = 21
- Pending Submission = 0

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	06/03/24	There are no Agency Business Systems that require remediation based on updates from Segment II.	Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24	Data Cleansing for Projects has been completed and is under monitoring. Updates to the Data Cleansing plan have been made.	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	11/01/24	Business processes have been updated for Segment and impacts have been documented.	Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/25/24	One interface impacts one ABS.	Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/01/24	Selected the Conversion Confirmation column for the two items DJJ selected as N/A. Updated Contracts information as well.	Submission Complete	10/23/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/01/24	One interface impacts one ABS directly and one indirectly.	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/19/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	10/21/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/30/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/18/24		N/A	09/19/24
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/22/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/30/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/22/24	N/A for Default Interest Apportionment.	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/13/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 99 <ul style="list-style-type: none">• Business Process Groupings = 13/13 Identified Subject Matter Experts = 29 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 3- Accounts Receivable = 5- Asset Accounting and Mgmt. = 3- Banking = 4- Budget Mgmt. and Cash Control = 4- Contracts Mgmt. = 5- Disbursements Mgmt. = 7- Grants Mgmt. = 4- Inter/IntraUnit Transactions = 5- Payroll Mgmt. = 5- Projects Mgmt. = 7- Revenue Accounting = 3- System Access and Controls = 9 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 100 <ul style="list-style-type: none">• Related Business Systems = 6• Related Reports = 20• Documentation Status:<ul style="list-style-type: none">- Complete = 100 Partial = 0 Not Started = 0 Implementation: Impacted Agency Business Processes = 100 <ul style="list-style-type: none">• Related Business Process Groupings = 12- Planned Spreadsheet Uploads = 1• Level of Impact: People Changes<ul style="list-style-type: none">- High = 13 Medium = 0 Low = 17 None = 38 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 12 Medium = 8 Low = 29 None = 19 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 8 Medium = 4 Low = 36 None = 20 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 9 Medium = 6 Low = 40 None = 13 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 68• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 0	Current-State: Cataloged Business Systems = 29 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 28 Med = 1 Low = 0 None = 0• Documentation Status:<ul style="list-style-type: none">- Complete = 28 Partial = 0 Not Started = 0 Cataloged Interfaces = 16 <ul style="list-style-type: none">- Inbound Interfaces = 12- Outbound Interfaces = 4 Implementation: Business Systems Planned for Integration = 19 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 7 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 8• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 15• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 5 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 10 Planned Interfaces = 4 <ul style="list-style-type: none">- Inbound Interfaces = -1- Outbound Interfaces = 4	Current-State: Unique FLAIR Data Elements = 76 <ul style="list-style-type: none">• Associated Unique Uses = 76<ul style="list-style-type: none">- Continued Use - Yes = 75- Continued Use - No = 1• Associated Business Systems = 4 Cataloged Reports = 89 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 71 Med = 19 Low = 0 None = 0 Implementation: Segments I & II Planned Configurations = 7/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 1• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 808- Planned Associated Area ID's = 171• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 2 - Control• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 473- Planned Local Funds = None- Planned Organization ID's = 1303- Planned OA1's = 4- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 9• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 5 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DJJ Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes Technology Data	Tasks completion not meeting deadlines.	Open	9 (High/High)	Tasks owner(s) to work with BA and PMO to overcome obstacles that are hindering meeting deadlines.	Task 543 was not submitted by the due date, October 18, 2024 and is still pending completion.	03/28/24	Morgan Helton
Data	Data Cleansing not completed on time for Mock Conversions.	Open	9 (High/High)	Concerted effort required to ensure data cleansing completed accurately.	The Department is making concerted efforts to ensure data cleansing is complete by Nov. 22, 2024	07/31/24	BU SMEs, BU Chiefs
People Processes Technology Data	Impacted SMEs not attending workshops (e.g. Solution Design)	Open	6 (Medium/High)	Continue to encourage SMEs to attend workshops and review PALM Project documentation as required.		07/31/24	BU SMEs, BU Chiefs
People Processes Technology Data	Current internal processes for open encumbrances and grants allows for the submission of blank fields that are required fields for PALM.	Open	6 (Medium/High)	Tasks owner(s) to work with BA and PMO to overcome obstacles that are hindering meeting deadlines.	The Department is making efforts to ensure processes are updated that allow for more accurate data and less manual cleansing.	10/28/24	Chiefs of GS and F&A
People	Budget schedule conflict between UAT and LBR deadline.	Open	6 (Medium/High)	When developing the testing schedule, Budget will need to go first so they can work on their LBR that is due Sept. 15th, 2025.	Budget Unit has prepared a timeline for staff to complete both UAT and the LBR.	10/28/24	PMO
People Processes	F&A staff resources limited during End-User UAT Testing due to competing priorities and vacant positions.	Open	6 (High/Medium)	11/04/24-Mitigation plan in progress			F&A

DJJ Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes	Verify previously "completed" tasks found to be incomplete or inaccurate (Task 328)	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Business Analyst working with affected BU Chiefs and SMEs to understand task requirements, rework the tasks, and complete them accurately.	Business Units documented additional business process to reflect PALM changes/impacts that were previously incomplete.	10/18/24	BU SMEs
Technology Data	Task 514 (Complete Data Readiness Analysis and Data Cleansing Activities for Segment I and II) not completed	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Complete the data analysis and cleansing activities for the task's data elements.	Data Plan is complete. Data cleansing activities have been completed.	10/18/24	BA, F&A, Budget, and General Services
Processes Data	Task 515 (Identify Change Impacts and Update Agency Business Progress Documentation for Segments I and II) not completed	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Reconcile documentation provided via email, Task Card and documented in SmartSheet to determine outstanding documentation. Then, collaborate with Business Units to update any missing documentation.	Business Units documented impacted business process to reflect PALM changes/impacts.	10/25/24	BA and BU Chiefs
Data	Task 526 - Data Readiness Analysis and Data Cleansing Activities for Segment III	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	BA to work with BU PALM Administrators to resolve.	Data cleaning for contracts and grants have been completed. DJJ will work with FACTS to complete their data cleansing activities in their own time. Progress has been made in updating policies surrounding grant coding in order to better maintain accurate data prior to conversion.	10/18/24	PMO
Processes	Task 527 - Identify Change Impacts and Update Agency Business Process Documentation for Segment III	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Update the existing Business Processes using the standardized business process documentation template.	Business Units documented impacted business process to reflect PALM changes/impacts.	10/18/24	BU Chiefs, BU SMEs, PALM Admins, and BA
People	Business Analyst (BA) shortage	Open	Low - All impacts not listed as Critical or High	Will re-advertise if current efforts fail.	PMO has onboarded one BA and is advertising for the remaining vacancy.	11/15/24	Olu Oyewole

DJJ Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Processes Technology	FL PALM Voucher processes/systems will be able to replace current voucher system (Axiom Pro).	Logged	08/01/23	Marcia Haye, Evelyn Jacobs	FL PALM will not replace DJJ's current document management system (Axiom Pro).	
Processes Data	Chart of Account (COA) will not change beyond what the FL PALM team has forecast	Logged	08/01/23	Marcia Haye	Correct.	
People	Availability of adequate resources (SMEs) dedicated to work on required PALM tasks.	Logged	04/17/24	All	Business Units are experiencing staffing shortages which impact PALM Tasks.	
People	PMO would be fully staffed.	Logged	04/17/24	All	PMO not fully staffed.	
Technology	Software licenses would be available for PMO staff to manage the project.	Logged	04/17/24	Godfrey Ekata, Morgan Helton	PM has received the Software license for Microsoft Project.	
Processes	Previously worked and submitted PALM tasks would have been complete and accurate.	Logged	04/17/24	SMEs, PMO	PMO working with SMEs to update and/or correct previous tasks that are incomplete or inaccurate.	
Processes Technology Data	PALM will not provide the same reporting capabilities that current ABS provide.	Logged	04/17/24	F&A and Budget	An analysis of actual reports utilized, PALM interfaces selected, and PALM reports offered concluded that PALM functionality meets or exceeds the current reporting capabilities of ABS (based on the information provided to-date).	
People	DJJ PMO can drive the implementation of the PALM Project with four team members.	Logged	04/17/24	PMO	Advertising for one vacancy.	
People	There is a commitment to the project goals from all stakeholders.	Logged	04/23/24	All	Based on the results of the end-user survey, the End-User stakeholders are 53% committed. Additional action steps are in place to increase the commitment of the project within the agency.	
Processes Technology	The project schedule will be used to establish and monitor the nature and progress of tasks supporting defined milestones and deliverables.	Logged	04/23/24	PMO	This has been implemented.	
People Processes Technology Data	The current FLAIR system will function until PALM is implemented in production.	Logged	04/23/24	F&A, Budget, General Services, HR, Contracts, Grants	PMO learned that the two systems will not run concurrently.	
People Technology	There is a sufficient talent pool within the budget from which to hire state staff resources.	Logged	04/23/24	PMO, F&A, General Services	DJJ received budget for PALM related activities.	
People Processes Technology	There will be sufficient engagement by DJJ's resources knowledgeable about agency business processes and technical capabilities.	Logged	04/23/24	F&A, Budget, General Services, HR, Contracts, Grants, Revenue		
Processes	The PALM team will stick with implementation schedule and will not deviate.	Logged	04/23/24	PMO		
Processes	The PALM team will determine the PALM-related tasks to be performed by DJJ staff to support the design and build of PALM.	Logged	04/23/24	F&A, Budget, General Services, HR, Contracts	PALM periodically assigns tasks to DJJ for completion.	
People Processes Technology	The PALM team will provide sufficient and adequate guidance to DJJ's requirements for PALM.	Logged	04/23/24	F&A, Budget, General Services, HR, Contracts, PMO	PALM's Readiness Coordinator's have proved to be adequate and responsive resources for questions and assistance when needed.	
Processes	DJJ SMEs understand and document their internal processes and modify them where possible to accommodate PALM functionalities.	Logged	04/23/24	F&A, Budget, General Services, HR, Contracts, Grants, Revenue	The initial documentation has gaps that are being corrected.	
Processes Technology Data	DJJ understands and will document the current state of its technical architecture and business systems and modify to integrate with the financial management solution.	Logged	04/23/24	IT	PMO successfully collaborated with IT staff to understand its system architecture and how the databases and ABS interfaces/functions interact.	
Technology	DJJ has the budget needed to perform tasks assigned.	Logged	04/23/24	Budget, IT		
Processes Technology	UAT training with SMEs and PALM team will be in person and not virtual.	Logged	07/15/24	F&A, Budget, General Services, HR, PMO, TLC, IT	The Project has clarified that training will occur in a multitude of ways to accommodate the various learning styles.	
Processes Technology	UAT training with SMEs and end users will in in the lab on site.	Logged	07/15/24	F&A, Budget, General Services, HR, PMO, TLC, IT	TBD	

DJJ Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology	Segment IV Design Workshop	09/10/24	SMEs, Agency Liaison	Agenda: Carry/Certified Forwards, Year-End Closing and SpeedKeys	
People	CoLab's Change Management Workshop	09/17/24	Agency Liaison	Discussion on how best to manage and influence change in project management.	
People Processes	Advisory Council Meeting	09/18/24	Agency Liaison, F&A, Budget SMEs	Discussed IW Tool for Master Balance File Analysis and Budget Control additional options	
People Processes Technology	Task Talk	09/19/24	Agency Liaison, F&A, IT	Q&A on current PALM tasks	
People Processes Technology Data	Contracts Bi-Weekly PALM Check In	10/01/24	SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes Technology Data	F&A Bi-Weekly PALM Check In	10/03/24	Chief, SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes Technology Data	General Services Bi-Weekly PALM Check In	10/03/24	Chief, SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes Technology Data	Budget Bi-Weekly PALM Check In	10/04/24	Chief, SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes Technology Data	HR Bi-Weekly PALM Check In	10/04/24	Chief, SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes	Executive Steering Committee	10/08/24	Agency Liaison	Stay abreast of the latest information/progress of the PALM Project	
People Processes Technology Data	FACTS Workshop	10/09/24	Agency Liaison, SMEs	Learn how FACTS will be impacted by PALM.	Data cleansing for FACTS data to be released by DFS in the future.
People Processes Technology Data	Task Talk	10/10/24	SMEs, Agency Liaison, PM	Discussion on recently released and nearly due Project tasks	
Processes Data	General Services Bi-Weekly PALM Check In	10/14/24	Chief, SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and data cleansing efforts.
Processes Data	Contracts Bi-Weekly PALM Check In	10/15/24	SMEs, Agency Liaison, PM	Status check on PALM Tasks	Reviewed Risks and Issues log, cover outstanding tasks, review upcoming tasks and forthcoming design meetings.
People Processes Technology Data	Advisory Council Meeting	10/16/24		Stay abreast of the latest information/progress of the PALM Project	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

DJJ Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Heather DiGiacomo	heather.digiacom@fldjj.gov	11/13/24
July - August 2024	Heather DiGiacomo	heather.digiacom@fldjj.gov	09/10/24
May - June 2024	Heather DiGiacomo	heather.digiacom@fldjj.gov	07/11/24
March - April 2024	Heather DiGiacomo	heather.digiacom@fldjj.gov	05/14/24
January - February 2024	Heather DiGiacomo	heather.digiacom@fldjj.gov	03/11/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DLA](#)
[Readiness Workplan](#)

DLA Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.


Reporting Period

September - October 2024

Agency Sponsor

Sabrina Donovan

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 15
- Duplicate Filled Role = 10
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 84.00%

- Submitted Complete = 21
- Submitted Incomplete = 1
- Completed After Submission = 18

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 93.38%

- Submitted On Time = 56
- Submitted Late = 9
- Pending Submission = 2

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	75% - Consolidating/Inputting Information for Submission		Remediation is in progress.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	50% - In Progress				
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/29/24	Not applicable at this time.	Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	09/12/24
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	08/28/24		Submission Complete	09/09/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24		Submission Complete	11/06/24
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24		Submission Complete	10/22/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/28/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24		Submission Complete	10/25/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24					
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/04/24	survey submitted 09/04/2024	Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/09/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/09/24		Submission Complete	10/15/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/06/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/11/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	Pending Resubmission	11/06/24		Submission Incomplete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/20/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/14/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/16/24		Submission Complete	11/01/24
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/22/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 27 <ul style="list-style-type: none">• Business Process Groupings = 12/13 Identified Subject Matter Experts = 10 <ul style="list-style-type: none">• SMEs by Business Process Grouping- Account Mgmt. and Financial Reporting = 2- Accounts Receivable = 1- Asset Accounting and Mgmt. = 2- Banking = 1- Budget Mgmt. and Cash Control = 1- Contracts Mgmt. = 2- Disbursements Mgmt. = 1- Grants Mgmt. = 2- Inter/IntraUnit Transactions = 3- Payroll Mgmt. = 2- Projects Mgmt. = 2- Revenue Accounting = 1- System Access and Controls = 1 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 67 <ul style="list-style-type: none">• Related Business Systems = 5• Related Reports = 9• Documentation Status:- Complete = 67 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 67 <ul style="list-style-type: none">• Related Business Process Groupings = 11- Planned Spreadsheet Uploads = 8• Level of Impact: People Changes- High = 11 Medium = 12 Low = 43 None = 1 Uncertain = 0• Level of Impact: Processes Changes- High = 9 Medium = 24 Low = 33 None = 1 Uncertain = 0• Level of Impact: Technology Changes- High = 11 Medium = 15 Low = 40 None = 1 Uncertain = 0• Level of Impact: Data Changes- High = 15 Medium = 40 Low = 12 None = 0 Uncertain = 0• Segments I & II Documentation Update Status- Not Started = 0 In Progress = 0 Complete = 67• Segment III Documentation Update Status- Not Started = 0 In Progress = 0 Complete = 67	<u>Current-State:</u> Cataloged Business Systems = 13 <ul style="list-style-type: none">• Criticality:- High = 9 Med = 0 Low = 1 None = 3• Documentation Status:- Complete = 10 Partial = 3 Not Started = 0 Cataloged Interfaces = 23 <ul style="list-style-type: none">- Inbound Interfaces = 4- Outbound Interfaces = 19 <u>Implementation:</u> Business Systems Planned for Integration = 8 <ul style="list-style-type: none">• Segment I - Documentation Updates:- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3• Segment II - Documentation Updates:- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3• Segment III - Documentation Updates:- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3 Planned Interfaces = 4 <ul style="list-style-type: none">- Inbound Interfaces = -6- Outbound Interfaces = 2	<u>Current-State:</u> Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">• Associated Unique Uses = 70- Continued Use - Yes = 39- Continued Use - No = 3• Associated Business Systems = 15 Cataloged Reports = 176 <ul style="list-style-type: none">• Criticality:- High = 21 Med = 1 Low = 86 None = 0 <u>Implementation:</u> Segments I & II Planned Configurations = 8/9 <ul style="list-style-type: none">• Accounts Receivable (AR)- Planned Distribution Codes = 1• Asset Management (AM)- Planned Location Codes = 13- Planned Associated Area ID's = 112• Commitment Control (KK)- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)- Planned Budgetary Value Combo Edits = 397- Planned Local Funds = None- Planned Organization ID's = 174- Planned OA1's = 22- Planned OA2's = 22 Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 2 Not Started = 0 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 9• Agency Data Outside of Primary Source System(s) = 1• Data Readiness/Cleansing Status:- Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 1 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DLA Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Technology	Loss of technical CNN participant	Open	9 (High/High)	Backup technical CNN participant will need to take lead role. IT will be recruiting for replacement staff to support Finance & Accounting functions.	Position is still vacant. 04/23/2024 position is still vacant	02/26/24	Sabrina Donovan
Processes Technology	Changes to project scope potentially impacts agency planned mitigation.	Open	9 (High/High)	Review BPM's for changes to workflows to identify potential impacts to agency solutions, interfaces and processes.	Review continues 04/23/2024 this is a continuing risk.	03/11/24	Sabrina Donovan
Technology	A Schedule of Allotment Balances (SAB) that is meaningful to an agency will not be generated from PALM if agencies cannot enter budget allotments at the account level.	Open	9 (High/High)	The agency will have to develop an ABS to produce a SAB that can be used to manage their budget.	Updated on 06/05/2024; No change:06/17/2024- Florida PALM project is testing a solution but we've not be advised of the results. 09/06/2024 - we have not been provided any update on this.	05/15/24	Sabrina Donovan

DLA Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Processes Technology	Reengineer FLAIR accounting interfaces to Florida PALM.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Engage technical CNN participation to review data formats and interface options to determine optimal solution.	Continuing issue. 04/23/2024 - this is a continuing issue.	04/14/25	Sabrina Donovan
People Processes Technology	Software Integration Issues: Planned software integration may not work as expected, leading to re-design and re-work.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Engage technical CNN participation in design workshops and UAT.	Continuing issue. 04/23/2024 - this is a continuing issue.	04/14/25	Sabrina Donovan

Processes	Need ability to make corrections to closed reporting period	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Need a solution option	new issue moved from risk-I don't think this has a resolution. 04/23/2024 - still need to understand the transaction correction process in Florida PALM.	04/14/25	Darlene Faris
Data	Need the ability to request Activities to the Activity ChartField for use with the Project-related ChartFields or provide a list to DFS for updating the Activity ChartField.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Prepare a draft list to send to DFS for updating PALM.	08/21/24- This remains as an outstanding issue. 09/06/2024 this remains as outstanding.	05/10/24	Sabrina Donovan
Processes Technology Data	Existing ABS requires extensive development to accommodate PALM. OAG is unable to submit a budget amendment for PALM funds for staff augmentation of technical personnel.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Need PALM funding to support technical resources for staff augmentation.	09/06/2024 - budget amendment is now in progress with approval anticipated 09/13/2024	06/12/24	Sabrina Donovan
Processes Data	No Single Payer Interface for VANext in PALM for remediation	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Need a solution option from PALM.	New. 11/12/2024 - DLA anticipates the use of Single Payer for VANext individual claimants, consumer restitution and refunds.	04/14/25	Sabrina Donovan
Processes Technology	Approval seeking on batch upload to Import process for supporting documents	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	If there is no project solution it will require considerable staff effort to complete the supporting docs	New	04/14/25	Sabrina Donovan
Processes Technology	The recent decision to begin UAT on July1 will have an adverse impact on fiscal year close out and opening a new fiscal year and thats critical.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Need PALM funding to support F&A consultants that will perform the duties of F&A FTEs during UAT.	Outstanding issue. 10/31/2024.	04/01/25	Steven Ritacco
People	Availability of Finance & Accounting SMEs: Due to workload and competing priorities SMES may not be available. This may result in extending the overall schedule, and adding cost to the budget.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	When the staff aug business analyst is engaged, interviews will need to be scheduled to minimize work disruption.	Scheduling of Segment IV workshops coincides with year-end activities, resulting in reduced availability. 04/23/2024 - this is a continuing issue.	04/14/25	Sabrina Donovan

DLA Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Processes	processes will require modification to accommodate new roles	Logged	09/07/23	Finance & Accounting	no change	
Data	data field changes will impact systems	Logged	09/07/23	Finance & accounting, VANExt, EGrants, SQL reporting	no change	

DLA Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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DLA Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Sabrina Donovan	sabrina.donovan@myfloridalegal.com	11/12/24
July - August 2024	Sabrina Donovan	sabrina.donovan@myfloridalegal.com	09/06/24
May - June 2024	Sabrina Donovan	sabrina.donovan@myfloridalegal.com	07/12/24
March - April 2024	Sabrina Donovan	sabrina.donovan@myfloridalegal.com	05/13/24
January - February 2024	Sabrina Donovan	sabrina.donovan@myfloridalegal.com	03/11/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DMA](#)
[Readiness Workplan](#)

DMA Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.


Reporting Period

September - October 2024

Agency Sponsor

Col. Adam Curry

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 14
- Duplicate Filled Role = 2
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 89.76%

- Submitted Complete = 27
- Submitted Incomplete = 0
- Completed After Submission = 14

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 98.82%

- Submitted On Time = 60
- Submitted Late = 6
- Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items											
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status	Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	07/12/24			Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/05/24	Project Costing not needed.		Submission Complete	09/12/24
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24			Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24			Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24			Submission Complete	11/07/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24			Submission Complete	10/17/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24			Submission Complete	11/07/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24						
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/17/24	Awaiting email from COL Curry		Submission Complete	10/21/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/10/24			Submission Complete	10/10/24
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/02/24			Submission Complete	10/22/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24	Primary Sponsor (COL Curry) is currently out of the country. The alternate sponsor (Tim Smith) signed in his absence.		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24			N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/17/24	Personnel attended the meeting 11 Sep @ 10:30am.		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/15/24			Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/04/24	MFTs do not have the credentials to log into the transfer portal. Only person that has credentials is one Technical person (Tom Barstow)		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24			Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24						
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/17/24			Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25						
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24						
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/04/24	Smartsheet form issue prevented agency from being able to submit status report confirmation. Met with Project team on 11/4/24 and issue will require additional research. Project updated confirmation as submitted as of date of meeting.		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24						
Direct	Data	555-C	Complete Data Cleansing	11/08/24	12/06/24						

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 22 <ul style="list-style-type: none">Business Process Groupings = 10/13 Identified Subject Matter Experts = 11 SMEs by Business Process Grouping <ul style="list-style-type: none">Account Mgmt. and Financial Reporting = 2Accounts Receivable = 1Asset Accounting and Mgmt. = 2Banking = 1Budget Mgmt. and Cash Control = 1Contracts Mgmt. = 3Disbursements Mgmt. = 1Grants Mgmt. = 1Inter/IntraUnit Transactions = 1Payroll Mgmt. = 2Projects Mgmt. = 2Revenue Accounting = 1System Access and Controls = 1 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 24 <ul style="list-style-type: none">Related Business Systems = 4Related Reports = 14 Documentation Status: <ul style="list-style-type: none">Complete = 24 Partial = 0 Not Started = 0 Implementation: Impacted Agency Business Processes = 24 <ul style="list-style-type: none">Related Business Process Groupings = 13Planned Spreadsheet Uploads = 0 Level of Impact: People Changes <ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 24 Uncertain = 0 Level of Impact: Processes Changes <ul style="list-style-type: none">High = 0 Medium = 0 Low = 24 None = 0 Uncertain = 0 Level of Impact: Technology Changes <ul style="list-style-type: none">High = 0 Medium = 0 Low = 11 None = 13 Uncertain = 0 Level of Impact: Data Changes <ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 24 Uncertain = 0 Segments I & II Documentation Update Status <ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 24 Segment III Documentation Update Status <ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 24	Current-State: Cataloged Business Systems = 5 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 2 Med = 3 Low = 0 None = 0 Documentation Status: <ul style="list-style-type: none">Complete = 2 Partial = 0 Not Started = 2 Cataloged Interfaces = 1 <ul style="list-style-type: none">Inbound Interfaces = 0Outbound Interfaces = 1 Implementation: Business Systems Planned for Integration = 2 <ul style="list-style-type: none">Segment I - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2Segment II - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2Segment III - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2 Planned Interfaces = 6 <ul style="list-style-type: none">Inbound Interfaces = 3Outbound Interfaces = 3	Current-State: Unique FLAIR Data Elements = 94 <ul style="list-style-type: none">Associated Unique Uses = 97<ul style="list-style-type: none">Continued Use - Yes = 71Continued Use - No = 22Associated Business Systems = 2 Cataloged Reports = 48 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 28 Med = 12 Low = 6 None = 1 Implementation: Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">Accounts Receivable (AR)<ul style="list-style-type: none">Planned Distribution Codes = 1Asset Management (AM)<ul style="list-style-type: none">Planned Location Codes = 229Planned Associated Area ID's = NoneCommitment Control (KK)<ul style="list-style-type: none">Planned Option = Option # 2 - ControlGeneral Ledger (GL)<ul style="list-style-type: none">Planned Budgetary Value Combo Edits = 333Planned Local Funds = NonePlanned Organization ID's = 213Planned OA1's = 18Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">Conversions Needed = 8Agency Data Outside of Primary Source System(s) = 1 Data Readiness/Cleansing Status: <ul style="list-style-type: none">Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DMA Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	Awaiting information about new tracking system to replace Quickbooks	Open	6 (High/Medium)	Currently have a pending contract to replace quickbooks and interface with PALM. Will close once system has been implemented.	Sep/Oct 24	01/09/24	Jack McAlpine

DMA Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes Technology Data	Continued training of new staff members in additional to required training for budget.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Will resolve with time.	Sep/Oct 24 Continue to train staff	06/30/24	Trixy Pacetti
People Processes Technology Data	Start planning process for 2-3 week downtime of system when FLAIR converts to PALM	Open	High - Impacts the ability of the agency to meet deadlines or milestones	DMA Staff must plan and implement downtime process necessary for the potential FLAIR offline due to conversion to PALM.	Sep/Oct 24 - Continue to monitor	07/31/25	Kevin Creech
Technology	Quickbooks Replacement	Open	Low - All impacts not listed as Critical or High	It appears the request for a Quickbooks database will end up being denied based on previous offers from House and Senate. The agency will plan on moving forward with Quickbooks.	Jun/Jul 24 - Continue to work with PALM support on whether to have Quickbooks interface with PALM or provide a spreadsheet upload. Also possibility to use Projects in PALM. Raised question to Staff (7 Aug) to confirm if this is a viable option	12/31/24	Jack McAlpine

					Sep/Oct - Working with a pending contract to replace Quickbooks. Should be awarded by end of Oct 24.		
Processes Data	Lump sum payment made for multiple items that become Assets. a. FLAIR allows these payments to be unitized into Assets by the Asset tag and cost per item. b. Palm allows these payments to be unitized into Assets by dividing the total costs by the total assets averaging the costs per unit rather than by the true costs.	Open	Low - All impacts not listed as Critical or High	Cost averaging is ok if every asset has the exact same cost but there are many assets purchased together where the costs are completely different. This will result in inaccurate asset valuations. Example would be a skid steer with multiple attachments.	Sep/Oct 24 - Continue to monitor	02/28/25	Brad Bowman
Processes Data	FLAIR Pending table vs PALM staging table	Open	Low - All impacts not listed as Critical or High	a. FLAIR allows for pending items to be deleted. If payments are made for assets that fall outside the threshold of property by State and Agency requirements. These can be deleted. b. Palm allows for the pending item to be skipped but its can never be deleted	Sep/Oct 24 - Continue to monitor	02/28/25	Brad Bowman

DMA Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Processes	Changing of ARRO file format	Logged	03/05/24	Agency has concern about potential file changes that will be required from ARRO without missing any bi-weekly payrolls.	Jan/Feb	
People Processes Technology Data	A downtime plan for FLAIR will be in place prior to the conversion to PALM.	Logged	07/31/25	All agency business systems	Mar/Apr 24	
People Processes Technology Data	Possible solution for CA/Quickbooks within PALM system.	Logged	06/25/24	Grant Tracking Process at Financial Wave. See attached.	Jun/Jul 24	

DMA Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

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DMA Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	COL Adam Curry	floridapalm@myfloridacfo.com	11/04/24
July - August 2024	Timothy Smith	timothy.j.smith53.nfg@army.mil	09/09/24
May - June 2024	COL Adam Curry	adam.m.curry.mil@army.mil	07/10/24
March - April 2024	Timothy Smith	timothy.j.smith53.nfg@army.mil	05/01/24
January - February 2024	COL Adam Curry	adam.m.curry.mil@army.mil	03/06/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 10
- Duplicate Filled Role = 6
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 94.00%

- Submitted Complete = 34
- Submitted Incomplete = 0
- Completed After Submission = 6

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 96.91%

- Submitted On Time = 59
- Submitted Late = 7
- Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/11/24	OIT requests a discussion specific to this task at the next DMS Agency PALM Touchpoint.	Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/26/24	Since this is optional, DMS is opting out at this time. Tracking and reporting and analysis currently take place in an independent system that has no plan to interface with PALM to date. May readdress and opt in in the future if that position changes.	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Updated and resubmitted Oct 22	Submission Complete	10/22/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/08/24	Aug 29: Discussed and confirmed selections with PALM prior to marking 100%. Oct 22: Confirmed remediation not needed for Seg IV Oct 29: Confirmed Fleetwave and SATS. Complete.	Submission Complete	10/22/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/14/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/09/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/08/24	Completed the Speedkeys (1) and Payroll (2) Spreadsheets and checked them back into the secure DMS PALM portal.	Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/29/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/12/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/22/24	Have not identified and / or confirmed all test cases. In progress via SME collaboration. Oct 22: test cases identified and confirmed	Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24	PALM confirmed MFT connection with DMS tech team on 09-23-24.	Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/29/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	75% - Consolidating/Inputting Information for Submission				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-B	Complete Data Cleansing Based on	10/28/24	11/22/24	50% - In Progress				

			Mock Conversion 1 (C-ICU01, GMC001, and PCC002)						
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/07/24		Submission Complete
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering			
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24				

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p>Implementation:</p> <p>Planned Florida PALM End Users = 69</p> <ul style="list-style-type: none">• Business Process Groupings = 11/13 <p>Identified Subject Matter Experts = 51</p> <ul style="list-style-type: none">• SMEs by Business Process Grouping- Account Mgmt. and Financial Reporting = 17- Accounts Receivable = 18- Asset Accounting and Mgmt. = 9- Banking = 12- Budget Mgmt. and Cash Control = 15- Contracts Mgmt. = 9- Disbursements Mgmt. = 23- Grants Mgmt. = 5- Inter/IntraUnit Transactions = 17- Payroll Mgmt. = 17- Projects Mgmt. = 8- Revenue Accounting = 22- System Access and Controls = 17 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>Current-State:</p> <p>Cataloged Business Processes = 60</p> <ul style="list-style-type: none">• Related Business Systems = 9• Related Reports = 33• Documentation Status:- Complete = 60 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 60</p> <ul style="list-style-type: none">• Related Business Process Groupings = 10- Planned Spreadsheet Uploads = 4• Level of Impact: People Changes- High = 0 Medium = 20 Low = 32 None = 8 Uncertain = 0• Level of Impact: Processes Changes- High = 2 Medium = 20 Low = 30 None = 8 Uncertain = 0• Level of Impact: Technology Changes- High = 3 Medium = 15 Low = 31 None = 11 Uncertain = 0• Level of Impact: Data Changes- High = 4 Medium = 18 Low = 30 None = 8 Uncertain = 0• Segments I & II Documentation Update Status- Not Started = 0 In Progress = 0 Complete = 60• Segment III Documentation Update Status- Not Started = 0 In Progress = 0 Complete = 60	<p>Current-State:</p> <p>Cataloged Business Systems = 11</p> <ul style="list-style-type: none">• Criticality:- High = 4 Med = 2 Low = 0 None = 5• Documentation Status:- Complete = 10 Partial = 0 Not Started = 1 <p>Cataloged Interfaces = 55</p> <ul style="list-style-type: none">- Inbound Interfaces = 40- Outbound Interfaces = 15 <p>Implementation:</p> <p>Business Systems Planned for Integration = 4</p> <ul style="list-style-type: none">• Segment I - Documentation Updates:- Complete = 3 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0• Segment II - Documentation Updates:- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3• Segment III - Documentation Updates:- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3 <p>Planned Interfaces = 8</p> <ul style="list-style-type: none">- Inbound Interfaces = -1- Outbound Interfaces = 4	<p>Current-State:</p> <p>Unique FLAIR Data Elements = 143</p> <ul style="list-style-type: none">• Associated Unique Uses = 1303- Continued Use - Yes = 205- Continued Use - No = 43• Associated Business Systems = 5 <p>Cataloged Reports = 108</p> <ul style="list-style-type: none">• Criticality:- High = 91 Med = 18 Low = 3 None = 0 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none">• Accounts Receivable (AR)- Planned Distribution Codes = 4• Asset Management (AM)- Planned Location Codes = 99- Planned Associated Area ID's = None• Commitment Control (KK)- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)- Planned Budgetary Value Combo Edits = 865- Planned Local Funds = None- Planned Organization ID's = 442- Planned OA1's = 470- Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none">- Started = 1 Not Started = 1 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none">• Conversions Needed = 8• Agency Data Outside of Primary Source System(s) = 1• Data Readiness/Cleansing Status:- Complete = 3 In Progress = 0 Not Started = 0 Not Applicable 1 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DMS Risks								
Sheet Name	Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
DMS Risks	People Processes Technology Data	The requirement of Speedkeys for transactions can pose a problem for several of our enterprise systems. If the speedkeys are still hardcoded and unable to be changed once entered there is an additional risk of user error both on the entry of the speedkey and the selection.	Open	6 (Medium/High)	This topic was recently brought up in our monthly PALM Touchpoint with the DMS RC. DMS is seeking additional information on requirements. Workshop in Sept 2024 will address this along with a required RW Task. Oct 23: This task has been completed and submitted for Payroll and Pcard. There will be another opportunity to review and edit.	Logged April 25, 2024 Reviewed again Aug 28, 2024. Edits made. Oct 23: No change. Continuing to monitor.	04/25/24	Finance and Administration / Eric Thiele
DMS Risks	Processes Technology Data	Developing test plans before the system is available will limit test coverage.	Open	6 (Medium/High)	Have test bed available prior to UAT execution. Oct 23: UAT Plan currently in development to address this. Waiting on PALM to provide more info.	Logged Oct 9, 2024.	10/09/24	OIT / FMS
DMS Risks	People Processes Technology Data	Key SMEs will be involved in annual processes at the same time that they are required to attend PALM training and participate in PALM tasks driven efforts,	Open	6 (Medium/High)	Bandwidth for SMEs and End Users is at risk. Mitigation would involve a staff augmentation, Key time period for highest risk is June-Sept 2025,.	Logged Oct 23, 2024	10/23/24	OIT/FMS/Stephen Russell
DMS Risks	People	Functionality,	Open	6	Develop a testing plan. Use the PALM Sandbox	Logged April 26, 2023.	02/22/24	Finance and

	Processes Technology Data	Will PALM deliver the functionality needed for DMS operations?		(High/Medium)	environment. Functionality assessment in progress. Sandbox environment is approved for a limited number of DMS employees. PALM is addressing this risk. June 20: PALM is requiring that agencies create and implement their own testing plans. That initiative is in planning. Oct 23: Implementation plan in development. UAT plan is in progress.	Reviewed again September 6, 2023. Reviewed again Nov 2 - no change. Reviewed again Dec 20 - no change. Reviewed again April 24, 2024. Re-opened. Continuing to monitor. Reviewed again June 20, 2024. Edits made. Continuing to monitor. Reviewed again Aug 28, 2024. Continuing to monitor. Oct 23: No change. Continuing to monitor.		Administration / Stephen Russel
DMS Risks	People Processes Technology Data	Resources and Functionality. Full implementation simultaneously with "FLAIR-end" seems risky with the current change solutions. The seen and unforeseen functionality and compatibility issues at CMS Wave implementation adversely impacted and even stopped certain critical business processes for agencies.	Open	6 (High/Medium)	Mimic FLAIR functionality EXACTLY or as close to exactly as possible. Any deviations should require extensive testing and re-testing with sufficient sandbox training and focus from agencies a minimum of one year in advance of implementation. So far, agencies do not have enough appropriate staff, support, or available resources for implementation and its aftermath which is difficult to plan for with so many unknowns. Allowing for that year of testing, sandboxing, and training to allow agencies to prepare is another suggested solution for this inherent risk.	Logged April 26, 2023. Reviewed again September 6, 2023. Reviewed again Nov 2 - no change. Continuing to monitor. Reviewed again Dec 20 - no change. Continuing to monitor. Reviewed again Feb 22 - no change. Continuing to monitor. Reviewed again April 24, 2024. No change. Reviewed again Aug 28, 2024. No change. Oct 23: No change. Continuing to monitor.	11/02/23	Finance and Administration / Sandy Watson
DMS Risks	People Processes Technology Data	MFT file transfers are not accepting modern encryption mechanisms. Only relying on IP address verification and not being accepted from modern cloud solutions.	Closed	6 (High/Medium)	Accept private / public key infrastructure (PKI) as opposed to limiting by IP address. Oct 23: Several IP were submitted for testing and currently work for file transfers.	Logged August 27, 2024	10/23/24	OIT / John Ross
MFMP Risks	People Processes Technology Data	On March 1, 2024, the Department of Financial Services (DFS), Division of Accounting and Auditing (A&A) team met with the MFMP program to discuss its vendor management initiative. This initiative includes analyzing existing vendor management business processes, determining improvements, and developing a data clean-up plan. DFS A&A also proposed a new vendor portal solution that will impact the vendor registration and master vendor data exchange between MFMP and Florida PALM. We understand that DFS A&A plans to issue a competitive solicitation in July 2024 for the new portal, and the project could start before Florida PALM's January 2026 go-live date. MFMP and Florida PALM are discussing integration and interface requirements, including the master data vendor exchange. Per Florida PALM's schedule, Enterprise Business Systems will begin building in April 2024. Launching a design, test, and implementation effort for a new DFS vendor portal parallel with MFMP's Florida PALM implementation activities and during the current build schedule presents significant risk the MFMP to Florida PALM integration and interface implementation.	Open	6 (High/Medium)	MFMP and Florida PALM continue to design the master vendor data exchange based on MFMP and Florida PALM's existing requirements. MFMP will continue to work with DFS A&A on planning activities for the new vendor portal; however, based on the current lack of formal requirements, a defined implementation plan, timeline, etc., MFMP cannot begin building to support the new vendor portal at this time.		04/30/24	MFMP/PALM/DFS
FRS Risks	People Processes Technology Data	Pulling reports from FLAIR/PALM is mandatory to complete the statutory requirement to publish the ACFR by December 31st. Multiple agencies are involved in this publication.	Open	6 (High/Medium)	Reports are available. Plan for report identification and testing.	Logged Nov 6, 2023 Reviewed again on Dec 20, 2023. No change. Reviewed again on Feb 9, 2024. No change. Reviewed again on April 19, 2024. No change. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	11/07/23	Division of Retirement / Megan Biederman
DMS Risks	People Processes Technology Data	Functionality. Will Agencies have enough time to work in the sandbox environment to ensure their respective divisions can test and see if the current work they perform in FLAIR can be achieved in the PALM Environment? If time is limited and a required field is missing, will there be enough time for it to be fixed and re-tested prior to the January 2026 go live date?	Open	4 (Medium/Medium)	Roll out sandbox test capabilities as sections are completed for Agencies to test. Sandbox environment is not secure for testing - PALM needs to work on true test environment. Sandbox status has not changed. PALM is addressing this risk. Aug 8: This remains a risk until UAT goes into production. Waiting on a status update from PALM on how the sandbox will function during UAT. Oct 23: No change. Continuing to monitor.	Logged April 21, 2023. Reviewed again September 6, 2023. Reviewed again Nov 3, 2023. Mitigation notes updated. Reviewed again Dec 15, 2023. No change. Continuing to monitor. Reviewed again Feb 2 2024. No change. Continuing	11/03/23	Division of State Group Insurance / Jason Ottinger

						to monitor. Reviewed again April 24, 2024. No change. Continuing to monitor. Reviewed again June 20, 2024. No change. Continuing to monitor. Reviewed again Aug 8, 2024. No change. Continuing to monitor. Reviewed again Aug 28, 2024. No change. Expect to monitor more closely during UAT activities.		
PF Risks	People Processes Technology	With development happening in multiple systems held by multiple organizations, schedule variance in different areas can have unforeseen impacts on People First development. If developments become too out of sync, it could cause issues with productivity and the ability to pass stage gates successfully.	Open	4 (Medium/Medium)	People First is on schedule and anticipates continuing to be in lock step with the project timeline well before the next stage gate. Team has hired a project manager with primary focus on ensuring People First maintains PALM readiness. Additionally, People First will be adding significant staff augmentation to assist us.	Logged June 28, 2024	06/28/24	Michael Livingston / Tony Lloyd
PF Risks	People Processes Technology Data	Late discovery of defects, requirements changes, or any other event that could cause redevelopment for People First could strain resources on the People First team and our vendor.	Open	4 (Medium/Medium)	PALM and People First teams will continue to meet weekly to collaborate on testing timelines and will add additional meetings on special topics as needed. We are continuing to refine our parallel testing schedule to ensure that we have time built into the schedule for development. People First will continue to send functional design documents to the PALM team to review and provide feedback to minimize surprises during development.	Logged September 9, 2024	09/09/24	Michael Livingston
FRS Risks	People Processes Technology Data	Unknown risks due to changes to major statewide systems during modernizations. (Example: Changes to HR Class Code System, Changes to People First System)	Open	4 (Medium/Medium)	Solution is continued information sharing and communication with PALM team and Retirement. As well as adhering to the Retirement reporting format. Continuing to monitor Class Code implications.	Logged Nov 6, 2023 Reviewed again Dec 20, 2023 and updated mitigation. Reviewed again on Feb 9, 2024. No change. Reviewed again on April 19, 2024. Class Code System changes could create high impact for Retirement Interface Files. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	11/07/23	Division of Retirement / Megan Biederman
FRS Risks	People Processes Technology Data	Any significant change to existing Retiree payroll, EFT processing, BOSP retirement reporting, and/or interface files between IRIS and FLAIR could require substantial programming and lead time.	Open	4 (Medium/Medium)	Going through confirming requirements, build an acceptable design, extensive testing. Clearly define processes, make sure no interfaces are missed - all designs/build/tests are accounted for. Working with PALM to get more information to better define the programming needs.	Originally entered 02/17/2022. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	02/17/22	Division of Retirement / Megan Biederman
STMS Risks	People Processes	Timeline. Competing deadlines immediately prior to go-live. Fiscal accountants and other users will be trying to learn PALM as well as changes to departmental and enterprise systems affected by PALM implementation, at the same time. The STMS Team, as well as other system owners, may need to make late changes while also trying to train end users.	Open	4 (Medium/Medium)	Identify impacted users and trainings that will be offered, to coordinate a DMS training schedule. Meetings with PALM have been initiated. Still early in the process.	Logged Sept 8, 2023. Reviewed again Nov 6, 2023 - no change. Reviewed again Dec 20, 2023. No change. Continuing to monitor. Reviewed again Feb 29, 2024. Continuing to monitor. Reviewed again April 24, 2024. No change. Reviewed again June 12, 2024. No change. Reviewed again on Sept 10, 2024. No change. Reviewed again on Oct 29, 2024. No change.	11/06/23	STMS / Casey Taylor
FRS Risks	People Processes Technology Data	Retirement benefits payments must be supported by PALM to allow for timely release of funds. This would create a loss of earnings for the trust funds if transfer is delayed.	Open	3 (High/Low)	Programming needs to be completed to allow for flexibility so funds can be released timely. Need more details on how this will work in PALM.	Logged Nov 6, 2023 Reviewed again on Dec 20, 2023. No change. Reviewed again on Feb 9, 2024. No change. Reviewed again on April 19, 2024. No change. Reviewed again on June 18, 2024. No change. Reviewed again on	11/07/23	Division of Retirement / Megan Biederman

						September 4, 2024. No change.		
						Reviewed again on October 25, 2024. No change.		
FRS Risks	People Processes Technology Data	Bureau of State Payrolls' (BOSP) reporting and payment of contributions to the Division of Retirement for both the FRS and optional retirement plans not being completed timely and/or accurately.	Open	3 (High/Low)	Going through confirming requirements, build an acceptable design, extensive testing. In the process of working through the design with PALM. No work around except using the existing payroll system.	Originally entered 02/17/2022. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	02/17/22	Division of Retirement / Megan Biederman
FRS Risks	People Processes Technology Data	Upload of revenue accounting transactions from the Division's business system (IRIS) to PALM not being processed timely and/or accurately. This risk includes the timely and accurate posting of revenues in PALM. (These transactions record the receipt of retirement contributions of approximately \$6 billion per year.)	Open	3 (High/Low)	Going through confirming requirements, build an acceptable design, extensive testing. The risk would be on IRIS - would be able to take information from the Department of Revenue website and manually enter, reconcile, and adjust in IRIS.	Originally entered 02/17/2022. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	02/17/22	Division of Retirement / Megan Biederman
FRS Risks	People Processes Technology Data	Retiree payroll warrants and EFTs (approximately \$12 billion per year for 472,000+ payees) not being processed timely and/or accurately.	Open	3 (High/Low)	Going through confirming requirements, build an acceptable design, extensive testing - especially formal parallel testing to ensure everything is running properly for several cycles.	Originally entered 09/22/2023. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	09/22/23	Division of Retirement / Megan Biederman
MFMP Risks	People	Over time, the Florida PALM project team has encountered staff turnover. This can present risk associated with knowledge transfer, or lack thereof, between the existing resource and their successor. New project staff must be informed and prepared to continue open integration and interface design decisions. Delayed or incomplete knowledge transfers for the successor may delay design decisions, thus risking the implementation of the MFMP to Florida PALM integration according to the existing timeline.	Open	2 (Medium/Low)	MFMP will work with Florida PALM to assist in expediting any knowledge transfer incoming successors require to mitigate delays in design decisions		05/01/24	PALM/MFMP
PF Risks	Processes Data	The need for parallel testing will increase the complexity of operations. Data will need to be maintained in a new environment and the legacy environment and could lead to inconsistencies.	Open	2 (Medium/Low)	Parallel testing meetings Scheduled for August 2024 to ensure that the needs of PALM project team align with the current processes implemented by People First team and vendor. In addition, People First team has brought in a full-time project manager so that the team can maintain PALM readiness and continue day to day operations without sacrificing either.	Logged June 28, 2024	06/28/24	Michael Livingston / Tony Lloyd
PF Risks	Processes Technology Data	Testing for PALM includes multiple success criteria. To be successful, People First will need to test payroll parallel to production payroll. But we will also need to test interfaces, conversions, and end user testing of changes within People First and our agency interfaces / reports. Scheduling must align with PALM schedules and environments will need to be refreshed at multiple intervals. We currently are limited in testing environments, so schedule management is key.	Open	2 (Medium/Low)	People First team is crafting a change order to add 5 additional environments during the PALM testing period. This will allow us to build contingencies into the testing schedule to accommodate any schedule creep. This will also allow us to hold production data from the first payroll run in 2025 until PALM's environment is built to run parallel testing of payroll.	Logged 10/28/24	10/29/24	Michael Livingston
STMS Risks	People Technology	Functionality. Inability to design new STMS user interface for creating vouchers.	Open	2 (Medium/Low)	Provide training in PALM for creating vouchers so that we can attempt to replicate the process and minimize confusion for users in both systems. Provide information about flat files with information required to build vouchers in STMS and confidently pass combo edit checks using the PALM Combo Edit Check API. Meetings with PALM have been initiated. Still early in the process. Close to resolution; will review next cycle.	Logged Sept 8, 2023. Reviewed again Nov 6, 2023 - no change. Reviewed again Dec 20 - no change. Reviewed again Feb 29, 2024. Continuing to monitor. Reviewed again April 24, 2024. No change. Reviewed again July 12, 2024. Likely resolution next cycle. Reviewed again Sept 10, 2024. Design sessions are in process. Reviewed again on Oct 29, 2024. Design/development in process.	11/06/23	STMS / Casey Taylor
STMS Risks	Technology Data	Interface. Inability to design flat file transfer process.	Open	2 (Medium/Low)	Provide information about when and where flat file data will be provided and how it will be accessed. Meetings with PALM have been initiated. Still early in the process.	Logged Sept 8, 2023. Reviewed again Nov 6, 2023 - no change. Reviewed again Feb 29, 2024. Continuing to monitor. Reviewed again April 24, 2024. No change. Reviewed again July 12 2024 No change	11/06/23	STMS / Casey Taylor

						Reviewed again Sept 10, 2024. No change.		
						Reviewed again Oct 29, 2024. Development and testing in progress.		
STMS Risks	Technology Data	Functionality. Inability to design user interface to accommodate Speed Keys instead of Expansion Options	Open	2 (Medium/Low)	Provide information about the Speed Key interface, as well as training about how agencies will be using it in PALM. Provide training about how Speed Keys will be used by travelers to communicate billing information to Fiscal Accountants. Meetings with PALM have been initiated. Still early in the process. CCN and Enterprise Partners are currently collaborating.	Logged Sept 8, 2023. Reviewed again Nov 6, 2023 - no change. Reviewed again Dec 19, 2023 and closed. Reviewed again and reopened April 24, 2024.	12/19/23	STMS / Casey Taylor

DMS Issues								
Sheet Name	Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
STMS Issues	Technology Data	Error connecting from STMS servers to PALM MFT.	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	PALM Team will confirm the public IPs provided for STMS are whitelisted. DMS will confirm with Security team that a firewall issue is not blocking connectivity.	PALM/STMS/DMS met on 9/11/24 to troubleshoot. Updates will be provided and tested as soon as available.	09/25/24	PALM/STMS
STMS Issues	Technology Data	Error while testing web service connection.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	PALM Team is troubleshooting the connection issue and will schedule a meeting for resolution when available.		11/08/24	PALM
DMS Issues	Processes	MIP interfaces selected may not be 100% remediated without testing.	Open	Low - All impacts not listed as Critical or High	Could be manually resolved with more manpower, but would want to make changes to interface selection and possibly the interfaces themselves to account for missing / unknown elements. Oct 23: Confirmed interfaces. MIP has updated and automated internal FLAIR reports. Next steps are in progress - id data fields that need to be integrated with MIP and PALM.	If we mark "Remediation Complete" on the PALM Smartsheet, does that preclude us from making changes once testing starts? Reviewed again Aug 28, 2024. No change. Continuing to monitor. Oct 23: Continuing to monitor.	01/15/25	OIT / Production Support / John Ross
DMS Issues	People Processes	The majority of the DMS End Users are new to DMS. An even larger percentage have held their current jobs at DMS for less than 5 years.	Open	Low - All impacts not listed as Critical or High	Consistent monitoring, training and follow up. Regular communication, meetings, and increased involvement in the project Readiness Workplan Tasks.	This issue was logged as low priority because half of the DMS End Users have worked for the state for over 15 years. The remainder have been in the state system for between 6 and 15 years. DMS End Users as a whole are familiar with and have worked in PALM, counteracting their short time with DMS and / or in their current position. These numbers represent minimal risk to the project. Reviewed again Aug 28, 2024. No change. Continuing to monitor. Oct 23: No change. Continuing to monitor.	01/30/26	Lance Dyal / Eric Thiele
FRS Issues	People Processes Technology Data	Business System (IRIS) upgrade is happening at the same time as the PALM implementation. This impacts resources and a new system, with new screens and interfaces.	Open	Low - All impacts not listed as Critical or High	Testing and training in advance - plan to be developed.	As long as we can produce an accurate accounting file and benefit payroll file, and process the incoming state retirement file from BOSSP, as well as the information transferred between IRIS and PALM is correct. Reviewed again on Feb 9, 2024. No change. Reviewed again on April 19, 2024. No change. Reviewed again on June 18, 2024. No change. Reviewed again on September 4, 2024. No change. Reviewed again on October 25, 2024. No change.	12/01/25	Florida Retirement System / Megan Biederman
FRS Issues	People Processes Technology Data	EFT processes, including payment information for retirees, pre-noting, bank account changes, EFT returns, stop payments, etc., not being automated or not being processed timely and/or accurately.	Open	Low - All impacts not listed as Critical or High	Going through confirming requirements, build an acceptable design, extensive testing. Clearly define processes, make sure no interfaces are missed - all designs/build/tests are accounted for. Some items have a work around, some do not - unknown solution at this time. The only option would be to use the FLAIR system if PALM was not working.	Reviewed 2022 entry. Re-entered April 19, 2024. Outstanding currently. Confident that PALM will address and work with FRS to resolve. Reviewed again on June 18, 2024. No change.	12/01/25	Florida Retirement System / Megan Biederman

Reviewed again on September 4, 2024. No change.

Reviewed again on October 25, 2024. No change.

DMS Assumptions

Sheet Name	Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
DMS Assumptions	People Processes Technology Data	Decreased timeliness and staff familiarity with the new PALM system prior to go live. Unforeseen vacant positions in key role areas will have an effect on over utilization on staff not familiar with PALM in general. Funding will continue as needed to maintain People First operationally as well as for changes necessary to implement the PALM project.	Logged	09/07/23	Logged by: State Group Insurance / Jason Ottinger All DMS PALM end users are impacted.	Start PALM training on new system and UAT testing as soon as possible. Ensure units have backup staff trained along with primary staff early on to be able to continue with PALM functions in the Division. Reviewed again on Dec 27. No change. Reviewed again on Feb 2, 2024. No change. This assumption is directly related to the risk associated with the Sandbox. Reviewed again April 24, 2024. No change. Intend to address this general assumption in more detail with the End User Survey Analysis. Reviewed again Aug 8. No change. Reviewed again on Aug 28. No change. Oct 23: No change. Continuing to monitor.
FRS Assumptions	Data	The State Retirement file from Bureau of State Payrolls (BOSP) will contain all of the same data elements that it currently contains, the reporting will function as it currently does, and Retirement will continue receiving the same information from People First.	Logged	08/28/24	Bureau of Enrollment and Contributions, IRIS	2024-10-25: Worked with PALM, they confirmed the file properties will be the same, however, leaving open until testing.
PF Assumptions	Processes Technology	Funding will continue as needed to maintain People First operationally as well as for changes necessary to implement the PALM project.	Logged	06/28/24	People First, PALM	No indication that this will become an issue.
PF Assumptions	People Processes Technology Data	The additional monies allocated to our vendor to fulfill necessary changes to People First to integrate with PALM will be sufficient for the project.	Logged	06/28/24	People First, PALM	No indication that this will become an issue.

DMS Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology Data	DMS PALM Teams Post(s)	09/01/24	Executives, Management, Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Communicate via Teams with all DMS PALM Stakeholders. All Tasks will be addressed in our weekly PALM Work Group Meetings. Additional meetings will be scheduled as needed to complete tasks and meet deadlines. Links to the Thursday Task Talks covering specific efforts will be added as they are published.	Tasks in progress: September
People Processes Technology Data	DMS PALM Teams Post(s)	09/01/24	Executives, Management, Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Communicate via Teams with all DMS PALM Stakeholders. Teams is used to review tasks, workshops, and news in both Workgroup and Tech Review Meetings.	PALM Segment IV Design Workshops: September
People Processes Technology Data	Review Bi-Monthly Reporting Dashboard	09/11/24	Agency Sponsor, Agency Liaisons, Project Management Liaisons	Purpose: Review and approve the PALM Bi-Monthly Report Dashboard for DMS. This includes the Enterprise Partners' status and risks. Reporting Period: July / Aug 2024	PALM Bi-Monthly Reporting Dashboard review. Agency Sponsor briefing.
People Processes Technology Data	PALM / FACTs Discussion	09/12/24	Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: • Review take-away summary from FACTs Technical Updates Meeting. • Address questions re: preparation for system changes. • Align staff and assign applicable tasks to meet transition needs.	Planned follow up after FACTs / PALM Workshop(s).
People Processes Technology Data	PALM Task 541-C Planning	09/13/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN	Purpose: Review the task requirements and instructions. Determine efforts. Identify SMEs.	Set additional meetings as needed to meet Sept 27 deadline.
People Processes Technology Data	Enterprise Partner PALM Miniseries: FRS	09/13/24	Agency Sponsor, Agency Liaisons, Project Management Liaisons, Enterprise Partners, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Recurring bi-weekly meeting series with Finance & Accounting, the Office of Information Technology, and a featured Enterprise Partner. The Enterprise Partner will share how they are engaging with PALM and their vendors. The expectation is to create a learning experience for the DMS Change Champion Network.	Presenter: Florida Retirement Services (FRS)
Processes Technology Data	IT Florida PALM Technology Review	09/17/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.
People Processes Technology Data	PALM Sponsor Training Brief	09/18/24	Agency Sponsor, Agency Liaison/Project Management Liaison, Change Management Liaison	Purpose: 1. Review Train the Trainer Survey. Make edits and resubmit. 2. Discuss DMS training approach. 3. Discuss a Mentorship Program for End Users. 4. Discuss End User Symposium.	Sponsor Touchpoint
People Processes Technology Data	Weekly PALM Work Group Session	09/18/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus: Task 541-C – Compete Configuration Workbooks for Payroll and SpeedKey – due Sept 27. Additional meetings will be set as needed.
People Processes	Meet and Greet Cookie Tour with Evelyn Harrison	09/19/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN	Drop in on all the program areas to deliver cookies and meet and greet.	Specialized Services
People Processes Technology Data	PALM SpeedKey Workgroup Meeting	09/19/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN,	Purpose: Continue SpeedKey discussion and work on Task 531-C.	There is an additional placeholder meeting set for Friday at 11 for further discussion.

			OIT/Production Support/Technical		
People Processes Technology Data	PALM PM Touchpoint	09/24/24	Agency Liaison, Project Management Liaison	Purpose: 1. Review PALM Project PM responsibilities. 2. Review communication methodologies. 3. Review tracking and documentation. 4. Discussion and Q&A.	Work on PALM PM Job Aid development.
People Processes Technology Data	PALM PM Touchpoint	10/01/24	Agency Liaison, Project Management Liaison	Purpose: 1. Review PALM Project PM responsibilities. 2. Review communication methodologies. 3. Review tracking and documentation. 4. Discussion and Q&A.	Work on PALM PM Job Aid development.
Processes Technology Data	IT Florida PALM Technology Review	10/01/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.
People Processes Technology Data	DMS PALM Teams Post(s)	10/01/24	Executives, Management, Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Communicate via Teams with all DMS PALM Stakeholders. All Tasks will be addressed in our weekly PALM Work Group Meetings. Additional meetings will be scheduled as needed to complete tasks and meet deadlines. Links to the Thursday Task Talks covering specific efforts will be added as they are published.	Tasks in progress: October
People Processes Technology Data	DMS PALM Teams Post(s)	10/01/24	Executives, Management, Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Communicate via Teams with all DMS PALM Stakeholders. Teams is used to review tasks, workshops, and news in both Workgroup and Tech Review Meetings.	PALM Design Review and Testing Prep Workshops: November
People Processes Technology Data	Weekly PALM Work Group Session	10/02/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus: Task 541-C
People Processes Technology Data	Internal DMS Monthly PALM Connect	10/03/24	Agency Liaisons, Project Management Liaisons, Enterprise Partners, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Agency Sponsor Briefing with Agency Liaisons, CCN, and Enterprise Partners. Brief updates from all DMS PALM project contributors.	
People Processes Technology Data	DMS PALM Teams Post(s)	10/08/24	Executives, Management, Agency Sponsor, Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Communicate via Teams with all DMS PALM Stakeholders. All Tasks will be addressed in our weekly PALM Work Group Meetings. Additional meetings will be scheduled as needed to complete tasks and meet deadlines. Links to the Thursday Task Talks covering specific efforts will be added as they are published.	Tasks in progress: November
Processes Technology Data	IT Florida PALM Technology Review	10/09/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.
People Processes Technology Data	Weekly PALM Work Group Session	10/09/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus: Editing the UAT Plan per Task 536-B – due Oct 11.
People Processes Technology Data	Enterprise Partner PALM Miniseries: PF	10/11/24	Agency Sponsor, Agency Liaisons, Project Management Liaisons, Enterprise Partners, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Recurring bi-weekly meeting series with Finance & Accounting, the Office of Information Technology, and a featured Enterprise Partner. The Enterprise Partner will share how they are engaging with PALM and their vendors. The expectation is to create a learning experience for the DMS Change Champion Network.	Presenter: People First (PF)
People Processes Technology Data	Weekly PALM Work Group Session	10/16/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus: Review and complete all tasks due Oct 18 (Friday). • 542 - Complete Data Readiness Analysis and Data Cleansing Activities for Seg 4 • 543 – Identify Change Impacts and update Agency Business Process Documentation for Seg 4 • 544 – Update Agency Business System Documentation for Seg 4 • 545-A – Update and Finalize Florida PALM Conversion Inventory for Seg 4 • 553 – Prepare for Interface Testing
Processes Technology Data	IT Florida PALM Technology Review	10/17/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.
People Processes Technology Data	PALM Work Group: 536-C Prep	10/17/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN	Purpose: Review UAT Plan and begin developing details in preparation for Task 536-C– i.e. processes and materials.	Working Lunch Meeting: Pizza, salad, and cookies will be provided. Bring your own beverage.
Processes Technology Data	IT Florida PALM Technology Review	10/22/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.
People Processes Technology Data	Weekly PALM Work Group Session	10/23/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus - refer to the PALM Teams channel for details: • Review and complete Task 552 due Oct 31 • Review and begin Task 541-D due Nov 1
People Processes Technology Data	Enterprise Partner PALM Miniseries	10/24/24	Agency Sponsor, Agency Liaisons, Project Management Liaisons, Enterprise Partners, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: Recurring bi-weekly meeting series with Finance & Accounting, the Office of Information Technology, and a featured Enterprise Partner. The Enterprise Partner will share how they are engaging with PALM and their vendors. The expectation is to create a learning experience for the DMS Change Champion Network.	Presenter: MyFloridaMarketPlace (MFMP)
People Processes Technology Data	PALM PM Touchpoint	10/29/24	Agency Liaison, Project Management Liaison	Purpose: 1. Review PALM Project PM responsibilities. 2. Review communication methodologies. 3. Review tracking and documentation. 4. Discussion and Q&A.	Work on PALM PM Job Aid development.
Processes Technology Data	IT Florida PALM Technology Review	10/29/24	Agency Liaisons, Project Management Liaisons, OIT/Production Support/Technical	Purpose: Discuss and review technological information related to Florida PALM.	Weekly touchpoint with OIT.

Data			OIT/Production Support/Technical		
People Processes Technology Data	Weekly PALM Work Group Session	10/30/24	Agency Liaisons, Project Management Liaisons, Change Management Liaisons, SMEs, CCN, OIT/Production Support/Technical	Purpose: 1. Review and complete PALM Readiness Work Plan tasks. 2. Organize efforts. 3. Determine collaborators and SMEs. 4. Develop timelines.	Focus - refer to the PALM Teams channel for details: • Review and complete Task 552 due Oct 31 • Review and begin Task 541-D due Nov 1

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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DMS Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Lance Dyal	lance.dyal@dms.fl.gov	11/07/24
July - August 2024	Lance Dyal	lance.dyal@dms.fl.gov	09/11/24
May - June 2024	Lance Dyal	lance.dyal@dms.fl.gov	07/12/24
March - April 2024	Katie Parrish	eric.thiele@dms.fl.gov	05/14/24
March - April 2024	Katie Parrish	evelyn.harrison@dms.fl.gov	05/13/24
January - February 2024	Katie Parrish	katie.parrish@dms.fl.gov	03/06/24

FRS Status Report Confirmation			
Reporting Period	Enterprise Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Kathy Gould	kathy.gould@dms.fl.gov	11/07/24
July - August 2024	Kathy Gould	kathy.gould@dms.fl.gov	09/05/24
May - June 2024	Kathy Gould	floridapalm@myfloridacfo.com	07/02/24

MFMP Status Report Confirmation			
Reporting Period	Enterprise Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Tyler Brown	tyler.brown@dms.fl.gov	11/07/24
July - August 2024	Tyler Brown	tyler.brown@dms.fl.gov	09/11/24
May - June 2024	Tyler Brown	tyler.brown@dms.fl.gov	07/01/24

PF Status Report Confirmation			
Reporting Period	Enterprise Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Tony Lloyd	tony.lloyd@dms.fl.gov	10/31/24
July - August 2024	Tony Lloyd	tony.lloyd@dms.fl.gov	09/09/24
May - June 2024	Tony Lloyd	tony.lloyd@dms.fl.gov	07/08/24

STMS Status Report Confirmation			
Reporting Period	Enterprise Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Casey Taylor	casey.taylor@dms.fl.gov	10/30/24
July - August 2024	Casey Taylor	casey.taylor@dms.fl.gov	09/11/24
May - June 2024	Gerard Steele	gerard.steele@dms.fl.gov	07/12/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DOAH](#)
[Readiness Workplan](#)

DOAH Status Report Dashboard

Reporting Period

September - October 2024

Agency Sponsor

Megan Silver

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 6
- Duplicate Filled Role = 10
- Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

- Score = 95.75%
- Submitted Complete = 35
 - Submitted Incomplete = 0
 - Completed After Submission = 5

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

- Score = 96.47%
- Submitted On Time = 60
 - Submitted Late = 5
 - Pending Submission = 1

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	07/02/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/22/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/11/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress		DOAH and several other agencies are collaborating regarding the mapping and rewrite of Axiom Pro. DOAH has been conversing with Image API (owners of Axiom Pro Software) and they are working on reconfiguring how to pull vouchers from FLAIR to PALM.		
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress		DOAH only has Axiom Pro software as a Agency Business System. DOAH and several other agencies are collaborating regarding the mapping and rewrite of Axiom Pro. DOAH has been conversing with Image API (owners of Axiom Pro Software) and they are working on reconfiguring how to pull vouchers from FLAIR to PALM.		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/06/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/09/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/06/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/04/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/15/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/18/24		Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress		DOAH only has Axiom Pro software as a Agency Business System. DOAH and several other agencies are collaborating regarding the mapping and rewrite of Axiom Pro. DOAH has been conversing with Image API (owners of Axiom Pro Software) and they are working on reconfiguring how to pull vouchers from FLAIR to PALM.		

Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering			
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24	Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24				

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 11</p> <ul style="list-style-type: none"> Business Process Groupings = 11/13 <p>Identified Subject Matter Experts = 9</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 3 - Accounts Receivable = 3 - Asset Accounting and Mgmt. = 3 - Banking = 4 - Budget Mgmt. and Cash Control = 1 - Contracts Mgmt. = 3 - Disbursements Mgmt. = 3 - Grants Mgmt. = 0 - Inter/IntraUnit Transactions = 4 - Payroll Mgmt. = 2 - Projects Mgmt. = 0 - Revenue Accounting = 3 - System Access and Controls = 2 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 26</p> <ul style="list-style-type: none"> Related Business Systems = 0 Related Reports = 19 Documentation Status: - Complete = 26 Partial = 0 Not Started = 0 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 26</p> <ul style="list-style-type: none"> Related Business Process Groupings = 6 Planned Spreadsheet Uploads = 0 Level of Impact: People Changes - High = 0 Medium = 5 Low = 21 None = 0 Uncertain = 0 Level of Impact: Processes Changes - High = 0 Medium = 5 Low = 19 None = 2 Uncertain = 0 Level of Impact: Technology Changes - High = 0 Medium = 0 Low = 0 None = 26 Uncertain = 0 Level of Impact: Data Changes - High = 0 Medium = 0 Low = 0 None = 26 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 20 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 0 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 3</p> <ul style="list-style-type: none"> Criticality: - High = 3 Med = 0 Low = 0 None = 0 Documentation Status: - Complete = 0 Partial = 0 Not Started = 2 <p>Cataloged Interfaces = 0</p> <ul style="list-style-type: none"> Inbound Interfaces = 0 Outbound Interfaces = 0 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 1</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1 Segment III - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1 <p>Planned Interfaces = 1</p> <ul style="list-style-type: none"> Inbound Interfaces = 0 Outbound Interfaces = 1 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 73</p> <ul style="list-style-type: none"> Associated Unique Uses = 143 - Continued Use - Yes = 49 - Continued Use - No = 39 Associated Business Systems = 0 <p>Cataloged Reports = 52</p> <ul style="list-style-type: none"> Criticality: - High = 11 Med = 25 Low = 17 None = 0 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 1 Asset Management (AM) - Planned Location Codes = 15 - Planned Associated Area ID's = 60 Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 59 - Planned Local Funds = None - Planned Organization ID's = 18 - Planned OA1's = None - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 1 Not Started = 1 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 8 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOAH Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	If Axiom Pro is not reconfigured UAT, accountants will not be able to test to ensure functionality of the application.	Open	6 (High/Medium)	Agency Liaison will collaborate with other agencies and Image API to ensure the reconfiguration is completed prior to UAT. Agency Liaison will request status updates from Image API to ensure timeliness of end product.	Agency Liaison is collaborating with other agencies and Image API to regarding the reconfiguration.	11/07/24	Patricia Kenyon
People	Due to the staff's previous experience with system implementation, the staff's level of engagement regarding transitioning to new financial system may be low or non-existent.	Open	4 (Medium/Medium)	Agency Liaison will integrate PALM awareness through emails, meeting discussions and providing updates regarding PALM during management staff meetings. Agency Liaison will provide staff with PALM resources to become familiar with the system. SMEs and future end users will participate in Segment IV meetings and meet regularly to discuss PALM implementation in designated meetings so the conversation is focused.	Agency Liaison has integrated PALM awareness discussion during accounting staff meetings. Accounting, Budget and HR staff are assisting with completing PALM tasks. DOAH future end users have been introduced to the FL PALM Knowledge Center. CNN Members, SMEs and end users participated in the Segment IV meetings and will participate in	08/28/24	Patricia Kenyon

					the Design Recap Meetings.		
People	Due to the limited number of positions, staff may not be fully trained / confident to perform their accounting functions in PALM on Go Live Date.	Open	3 (High/Low)	DOAH will work with the PALM team to ensure staff's capabilities to function in PALM by attending meetings to keep abreast of new information. Have affected staff participate in testing PALM. Have affected staff participate in all training activities provided. SMEs have participated in Segment III and IV meetings.	Agency Liaison has integrated PALM awareness discussion during staff meetings. Accounting staff members are actively participating in completing PALM tasks. Accounting staff have been shown the PALM Knowledge Center and have reviewed the information regarding their business processes as updated by Segment updates. CCN and SMEs and future end users participated in Segment IV meetings to continue their understanding of the impact changes and will participate in the Design Recap Meetings	07/05/23	Patricia Kenyon

DOAH Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

DOAH Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology Data	Staff will be able to function in PALM on Go Live Date	Logged	09/08/23	Budget, HR and Accounting staff	Agency Liaison is working with DOAH's CCN members to complete readiness tasks and provide awareness of PALM activities and resources to impacted stakeholders. End users attended the Segment IV Workshops to gain understanding how PALM will work. End Users have been provided awareness of FL PALM's Knowledge Center to review individually and during staff meetings as well as through emails.	
Technology	Axiom Pro Application will be reconfigured to pull the vouchers in PALM by UAT	Logged	10/31/24	End Users	Agency Liaison is collaborating with other agencies and Image API to regarding the reconfiguration.	

DOAH Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

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DOAH Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Megan S. Silver	megan.silver@doah.state.fl.us	11/04/24
July - August 2024	Megan S. Silver	megan.silver@doah.state.fl.us	09/06/24
May - June 2024	Megan S. Silver	megan.silver@doah.state.fl.us	07/08/24
March - April 2024	Megan S. Silver	megan.silver@doah.state.fl.us	05/08/24
January - February 2024	Megan S. Silver	megan.silver@doah.state.fl.us	03/11/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 11
- Duplicate Filled Role = 5
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 73.95%

- Submitted Complete = 22
- Submitted Incomplete = 5
- Completed After Submission = 11

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 92.99%

- Submitted On Time = 57
- Submitted Late = 7
- Pending Submission = 2

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	50% - In Progress				
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	50% - In Progress				
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/10/24		Submission Complete	10/15/24
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24	Documentation is still in progress. To be completed the according to the rubric, the documentation must be completed.	Submission Incomplete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/10/24		Submission Complete	11/07/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Planned integration column is lock and cannot be updated by the Agency.	Submission Incomplete	11/07/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/30/24		Submission Complete	10/24/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/10/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	11/07/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Incomplete	11/12/24
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/04/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	Pending Resubmission	10/18/24	Test cases has not been identified yet.	Submission Incomplete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24	All columns have been updated	Submission Incomplete	10/30/24
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24	25% - Beginning Initial Internal Meetings and Information Gathering				

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 88 <ul style="list-style-type: none">• Business Process Groupings = 13/13 Identified Subject Matter Experts = 13 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 1- Accounts Receivable = 1- Asset Accounting and Mgmt. = 1- Banking = 1- Budget Mgmt. and Cash Control = 2- Contracts Mgmt. = 2- Disbursements Mgmt. = 1- Grants Mgmt. = 1- Inter/IntraUnit Transactions = 1- Payroll Mgmt. = 2- Projects Mgmt. = 1- Revenue Accounting = 2- System Access and Controls = 1 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 37 <ul style="list-style-type: none">• Related Business Systems = 5• Related Reports = 1• Documentation Status:<ul style="list-style-type: none">- Complete = 36 Partial = 0 Not Started = 0 Implementation: Impacted Agency Business Processes = 37 <ul style="list-style-type: none">• Related Business Process Groupings = 6- Planned Spreadsheet Uploads = 1• Level of Impact: People Changes<ul style="list-style-type: none">- High = 23 Medium = 7 Low = 7 None = 0 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 22 Medium = 7 Low = 7 None = 0 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 22 Medium = 7 Low = 7 None = 0 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 22 Medium = 10 Low = 3 None = 0 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 37• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 37	Current-State: Cataloged Business Systems = 26 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 23 Med = 0 Low = 0 None = 1• Documentation Status:<ul style="list-style-type: none">- Complete = 7 Partial = 1 Not Started = 9 Cataloged Interfaces = 0 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 0 Implementation: Business Systems Planned for Integration = 9 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 6 Evaluating = 0 Not Started = 0 Not Needed = 0• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 5 Evaluating = 0 Not Started = 0 Not Needed = 1• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 7 <ul style="list-style-type: none">- Inbound Interfaces = 2- Outbound Interfaces = 4	Current-State: Unique FLAIR Data Elements = 443 <ul style="list-style-type: none">• Associated Unique Uses = 574<ul style="list-style-type: none">- Continued Use - Yes = 124- Continued Use - No = 3• Associated Business Systems = 6 Cataloged Reports = 87 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 87 Med = 13 Low = 1 None = 0 Implementation: Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 8• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 1050- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 882- Planned Local Funds = None- Planned Organization ID's = 725- Planned OA1's = 576- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 11• Agency Data Outside of Primary Source System(s) = 4• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 6 In Progress = 0 Not Started = 0 Not Applicable 1 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOE Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes Technology Data	The testing schedule and related details have not been sufficiently outlined	Open	9 (High/High)	DOE will continue to communicate with PALM team as much as possible to facilitate the need information.	No status change	06/25/24	Project Manager
People Technology Data	The potential time constraints in communicating our requirements to vendors.	Open	9 (High/High)	DOE will continue to communicate with PALM team as much as possible to facilitate the need information.	No status change	06/25/24	Project Manager
Processes Technology Data	Significant delay in receiving the technical requirements	Open	6 (High/Medium)	DOE will continue to communicate with PALM team as much as possible to facilitate the need information.	Quicker response time has lowered the risk level.	06/25/24	Project Manager
People	Employee Retention - Staff leaving the Agency for retirement or other opportunities can create a delay with collection of data and/or processes.	Open	4 (Medium/Medium)	DOE will refill positions as quickly as possible to stop any delays.	No Change 10/01/2024 This risk will remain throughout the project	10/03/23	DOE Management
People Technology	Limited communication between the business and IT team (there is no daily communication or stand up for the project team (anyone working on PALM)). If all communication has to go thru the PPM Pro system, it could cause delay in the flow of communication, systems to miss functionality, the project to fall behind and miss the go-live date.	Open	4 (Medium/Medium)	Business team will place more tickets into PPM Pro to increase the communication between the two sides.	Risk remains for future task but has escalated to an issue.	10/27/23	Project Manager
Data	loss of data could affect audit information.	Open	4 (Medium/Medium)	Pending	No update - 10/11/2024	02/14/24	DOE
Data	Incorrect invoice or missed invoices	Open	4 (Medium/Medium)	Create a manual checking system for implementation.	New Risk - UAT will help the determine if the level of risk moving throughout the Project.	02/14/24	DOE
Technology Data	Double or no payment to vendors at the time of implementation	Open	4 (Medium/Medium)	Create a manual checking system for implementation.	New Risk - UAT will help the determine if	02/14/24	DOE

					the level of risk moving throughout the Project.		
People Processes Data	Slow response time from PALM can/will affect the decision-making process and time. The delayed response can delay push back DOE schedule remediations.	Open	4 (Medium/Medium)	PM will work with RC's to acquire information as quickly as possible to prevent any delays on DOE side.	Updating the risk due to the new risk that has been identified. 10/01/2024 The quicker response by PALM have lowered the risk level.	05/30/24	Project Manager
Technology	System Capabilities - Several individuals have mentioned outdated systems within the DOE, this could cause a limitation of data from PALM.	Open	3 (High/Low)	DOE to Remediation existing systems to be compatible with Florida PALM	Testing will discover any deficiencies. 10/01/20/24 This risk remains current	07/04/23	DOE IT
Processes Technology	Change in Financial payment may result in payment delays.	Open	3 (High/Low)	DOE will perform testing to ensure processing with DFS.	No update-10/11/2024	01/12/24	DTI and Aware technical teams
Data	Missing Agency Business Systems - Task 326 not all systems recognized.	Open	2 (Medium/Low)	DOE PALM Team will continue to interview staff for any additional systems and work it DOE IT to determine if remediation is needed for PALM	Task has been submitted to PALM. If additional systems are discovered, DOE will revisit the task. 10/01/2024 No new system has been identified.	07/13/23	DOE PALM Team
People Technology	Vendor available and cost could delay the project.	Open	2 (Medium/Low)	Agency will communicate with vendor as often as possible to ensure timely processing.	No update - 10/11/2024	01/30/24	AWARE Team

DOE Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	Lack of technical resources for the project. - No dedicated staff for the project.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Executive team place staff	RFQ for Technical Business Analysis have been submitted	10/01/23	DOE Executives
People Technology Data	Task 519 remediation phase 1 not being met due to limited department IT resources and reliance on timely vendor involvement. Department has not complete remediation system redesign specs and has not started any recoding of business systems for remediation to PALM. Completing remediation to meet PALM testing deadline in 7 months is very unlikely without having IT staff dedicated full time to remediation tasks.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	PM is working for DTI to develop a strategy to speed up the process of starting remediation.	No update as of 10/11/2024	12/02/24	PM/DTI
People Processes Technology Data	Task 531 remediation phase 2 not being met due to limited department IT resources and reliance on timely vendor involvement. Department has not complete remediation system redesign specs and has not started any recoding of business systems for remediation to PALM. Completing remediation to meet PALM testing deadline in 7 months is very unlikely without having IT staff dedicated full time to remediation tasks.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	PM is working for DTI to develop a strategy to speed up the process of starting remediation.	New issue	12/02/24	PM/DTI

DOE Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period	Comments or Updates
Processes	System AS-IS documentation will be completed and be readily available by 10/27/2023	Logged	07/08/23	22 Agencies Business Systems, Comptrollers and budget office.	Closed	
Data	Reports is fully documented and available as of 07/31/2023	Logged	07/08/23	Comptroller Office		Reports submitted to the FL PALM on 07/28/2023 and will continue to be updated.
Technology	Technical Systems with be updated to be compatible with PALM.	Logged	07/08/23	Comptroller, DOE IT and Agency department users.	No Change	
Technology	Florida PALM will provide system designed for DOE to meet the project needs	Logged	08/01/23	Comptroller, DOE IT and Agency department users.		Schedule PALM simulations schedule for 08/2023 and 09/2023

DOE Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People	Status Report	09/06/24	Project Manager, Financial Manager Comptroller and Deputy Comptroller	Provide PALM status within DOE	
People Technology	DTI Weekly Status report	09/06/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Technology	DTI Weekly Status report	09/13/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Processes Technology Data	System Functional requirement meeting for Indirect Cost	09/16/24	PM, BA and Business unit	Track the requirements for Indirect Cost	
Processes Data	DOE SpeedKey Meeting	09/18/24	PM, BA and Business Units	Complete Speed keys for PALM Task	
People Processes Data	FLAGS Application Process meeting	09/18/24	PM, BA and Business Units	Capture the business process for the FLAGS application	
People	Status Report	09/19/24	Project Manager, Financial Manager Comptroller and Deputy Comptroller	Provide PALM status within DOE	
People Technology	DTI Weekly Status report	09/19/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst	Provided weekly status on PALM file status and Database build.	

			Manager		
People Processes Data	Indirect Cost Process Meeting	09/24/24	PM, BA and Business Units		
People Technology	DTI Weekly Status report	09/26/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Technology	Weekly Status report	09/27/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Processes	Process GAP analysis	10/02/24	Project Manager and BA	Determine the change impact for task 543	
People Processes	Process GAP analysis	10/03/24	Project Manager and BA	Determine the change impact for task 543	
Processes Data	DOE SpeedKey Meeting	10/03/24	PM, BA and Business Units	Complete Speed keys for PALM Task	
People Technology	DTI Weekly Status report	10/04/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Technology	DTI Weekly Status report	10/10/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Technology	Weekly Status report	10/11/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Processes Data	Payroll Process Meeting	10/17/24	PM, BA and Business Units	To capture to Process the DOE business Processes for Payroll	
People Technology	Weekly Status report	10/18/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Data	Default Interest Apportionment Workbook	10/21/24	PM, BA and Business Units	Complete task 541D	
People Technology	DTI Weekly Status report	10/21/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Processes Data	Payroll Process Meeting	10/23/24	PM, BA and Business Units	To capture to Process the DOE business Processes for Payroll	
People Processes Data	PALM FLAGS Application functionality changes and design -Kickoff Meeting	10/23/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Capture requirement for FLAGS Application	
People Technology	Weekly Status report	10/24/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
People Technology	DTI Weekly Status report	10/24/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	
Technology Data	Files revisions	10/29/24	AWARE Team, Business Unit, PM and BA	Review the PALM files	
People Processes Data	PALM FLAGS Application functionality changes and design -Kickoff Meeting	10/30/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Capture requirement for FLAGS Application	
People Technology	DTI Weekly Status report	10/31/24	Project Manager, Comptroller, Deputy Comptroller, Business Analyst, Business Analyst Manager	Provided weekly status on PALM file status and Database build.	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.


Agency Sponsor Name: *

☐ Confirm *

Submit

DOE Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Suzanne Pridgeon	suzanne.pridgeon@fldoe.org	11/12/24
July - August 2024	Matt Kirkland	matt.kirkland@fldoe.org	09/11/24
May - June 2024	Matt Kirkland	matt.kirkland@fldoe.org	07/12/24
March - April 2024	Matt Kirkland	matt.kirkland@fldoe.org	05/13/24
January - February 2024	Matt Kirkland	matt.kirkland@fldoe.org	03/08/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 11
- Duplicate Filled Role = 5
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 91.14%

- Submitted Complete = 31
- Submitted Incomplete = 0
- Completed After Submission = 4

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 65.78%

- Submitted On Time = 28
- Submitted Late = 26
- Pending Submission = 8

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
	N/A	501	Create Agency Specific Implementation Schedule	10/09/23	12/15/23	50% - In Progress		Continuing to work on initial draft and adding agency specific tasks.	N/A	
	People	503	Create Workforce Readiness Plan	10/16/23	12/15/23			Temporary staff has been hired to manage PM related tasks.	N/A	
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	50% - In Progress		Regularly engaging SMEs to compare current business processes to PALM business processes.		
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	50% - In Progress		Regularly engaging SMEs to compare current business processes to PALM business processes.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	05/24/24	Business system related, no anticipated remediation.	Submission Complete	
N/A	People	535	Update Workforce Readiness Plan	06/17/24	08/02/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Indirect	People	536-A	Create Agency Specific User Acceptance Testing Plan	06/17/24	08/16/24	50% - In Progress		Created draft document. Internal review scheduled. Still working to document processes and crosswalk to PALM processes to determine scripts.		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/10/24	Reviewing Projects.	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24	Confirmed with Tyler that the DOEA Conversion Inventory & Data Readiness workbook is up to date with our agency's latest needs.	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress		Regularly engaging SMEs to compare current business processes to PALM business processes.		
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	08/01/24	Business system related, no anticipated remediation.	Submission Complete	08/01/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24	Confirmed with Tyler that the DOEA Conversion Inventory & Data Readiness workbook is up to date with our agency's latest needs.	Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/01/24	No interface needs.	Submission Complete	08/01/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	08/01/24	Business system related, no anticipated remediation.	Submission Complete	08/01/24
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/23/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	50% - In Progress		Created draft document. Internal review scheduled. Still working to document processes and crosswalk to PALM processes to determine scripts.		
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/18/24	Adjusted the data in the excel files in the secure SharePoint.	Submission Complete	10/22/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/12/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/28/24	Meeting on a weekly cadence to review risks, issues, and tasks. Attached latest reports before the month ends.	N/A	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/15/24	Updated DOEA General Ledger Allocation workbook in Smartsheet. Confirmed with Tyler and Randy it was ready to submit.	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/18/24	Uploaded the verified file in the main DOEA folder. I couldn't edit the file in the web browser so I downloaded a copy instead. Then had issues reuploading to the mock 1 > projects folder.	Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/23/24	Got final approval on all components. Scheduled email to be sent out 10/25/24 10am eastern	Submission Complete	

N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	100% - Submitted	10/21/24	DOEA does not have any business systems interacting with FLAIR and will not have any business systems interacting with PALM.	Submission Complete	
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering		Met with teams to go over task instructions and supplemental documents to get the review started		
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering		Have a standing reoccurring meeting.		
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 27</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 10</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 1 - Accounts Receivable = 1 - Banking = 1 - Budget Mgmt. and Cash Control = 1 - Contracts Mgmt. = 1 - Disbursements Mgmt. = 2 - Grants Mgmt. = 1 - Inter/IntraUnit Transactions = 1 - Payroll Mgmt. = 3 - Projects Mgmt. = 1 - Revenue Accounting = 1 - System Access and Controls = 3 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 8</p> <ul style="list-style-type: none"> Related Business Systems = 0 Related Reports = 1 Documentation Status: - Complete = 1 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 8</p> <ul style="list-style-type: none"> Related Business Process Groupings = 1 - Planned Spreadsheet Uploads = 0 Level of Impact: People Changes - High = 0 Medium = 1 Low = 1 None = 0 Uncertain = 0 Level of Impact: Processes Changes - High = 1 Medium = 1 Low = 0 None = 0 Uncertain = 0 Level of Impact: Technology Changes - High = 0 Medium = 1 Low = 1 None = 0 Uncertain = 0 Level of Impact: Data Changes - High = 0 Medium = 2 Low = 0 None = 0 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 0 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 0 	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 5</p> <ul style="list-style-type: none"> Criticality: - High = 0 Med = 0 Low = 0 None = 2 Documentation Status: - Complete = 0 Partial = 1 Not Started = 0 <p>Cataloged Interfaces = 7</p> <ul style="list-style-type: none"> - Inbound Interfaces = 0 - Outbound Interfaces = 0 <p>Implementation:</p> <p>Business Systems Planned for Integration = 0</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment III - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 0</p> <ul style="list-style-type: none"> - Inbound Interfaces = 0 - Outbound Interfaces = 0 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 70</p> <ul style="list-style-type: none"> Associated Unique Uses = 75 - Continued Use - Yes = 49 - Continued Use - No = 0 Associated Business Systems = 6 <p>Cataloged Reports = 37</p> <ul style="list-style-type: none"> Criticality: - High = 9 Med = 3 Low = 8 None = 17 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 1 Asset Management (AM) - Planned Location Codes = 20 - Planned Associated Area ID's = None Commitment Control (KK) - Planned Option = Option # 2 - Control General Ledger (GL) - Planned Budgetary Value Combo Edits = 268 - Planned Local Funds = None - Planned Organization ID's = 81 - Planned OA1's = 665 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 1 Not Started = 1 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 10 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 6 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOEA Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes	Internal manual processes - uncertain how these may be impacted and what measures are needed.	Open	4 (Medium/Medium)	Ongoing staff aug to address Task 328.	Processes should be fully documented by 10/1/24 and crosswalking will begin	05/24/24	Randy Pupo
Data	While cleaning up, making sure staff maintains the clean data	Open	1 (Low/Low)	Reviewing conversion inventory carefully and understanding the impact of having to clean up post go-live	Will continue to monitor	09/05/24	Nancy Frye

DOEA Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	Liaison time limitations result in difficulties in meeting Palm activity	Closed	High - Impacts the ability of the agency to meet	Requested PALM funding to secure additional resources for PALM readiness activities	New PM started.	10/15/24	Randy Pupo

	deadlines.		deadlines or milestones				
People	Staff limitations still exist, turnover creates knowledge gaps	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Working on retention and building processes and procedures so when turnover occurs, knowledge is not completely lost	Almost fully staffed and have completed current process documentation. Knowledge gaps still exist due to newness of the staff.	06/24/25	Ryan White
Processes	Current processes may be outdated or not fully known creating issues in determining how they will be done in PALM	Open	Low - All impacts not listed as Critical or High	Working to build processes and utilize resources for when employees are learning and understanding the "why", and when possible looking in the knowledge center to understand how it will change	In progress of cross walking processes so that staff can review while learning.	04/01/25	Nancy Frye

DOEA Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period	Comments or Updates

DOEA Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period	Comments or Updates
People	Reviewed all outstanding and current tasks with new Project Manager	09/18/24				
Processes	Supervisors reviewed desk procedures captured by contractor team and had them finalize the documents to begin cross walking to PALM Processes	10/07/24				
Data	Pulled various reports to determine data readiness prior to mock conversions being released.	10/28/24		To determine if our current procedures need to be updated to maintain data clean-up		

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

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DOEA Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Teresa Johnson	johnsont@elderaffairs.org	11/12/24
July - August 2024	Randy Pupo	pupor@elderaffairs.org	09/12/24
May - June 2024	Randy Pupo	pupor@elderaffairs.org	07/10/24
March - April 2024	Randy Pupo	pupor@elderaffairs.org	05/14/24
January - February 2024	Glenn Elmer (CFO posit	elmere@elderaffairs.org	03/13/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DOH](#)
[Readiness Workplan](#)

DOH Status Report Dashboard

Reporting Period


September - October 2024

Agency Sponsor

Robert Herron

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.


Change Champion Network:

• Unique Filled Role = 18

• Duplicate Filled Role = 0

• Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:


Score = 84.63%

• Submitted Complete = 27

• Submitted Incomplete = 2

• Completed After Submission = 12

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:


Score = 98.99%

• Submitted On Time = 65

• Submitted Late = 1

• Pending Submission = 1

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

• Meetings Attended = 5

• Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	Pending Resubmission	06/14/24	Our Agency cannot reflect our remediation as 100% due to following reasons: 1) Interface files have updates based on questions or corrections asked to the PALM team, thus interface file is not finalized. 2) Some questions asked about the interfaces from Segment I for remediation are crucial and many technical decisions are made based on the answers provided by PALM 3) Part of remediation and data dependencies are contingent on Segment IV and recap in October	Submission Incomplete	
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	Pending Resubmission		Our Agency cannot reflect our remediation as 100% due to following reasons: 1) Some questions asked about the interfaces are crucial and many technical decisions are made based on the answers provided by PALM 2) Part of remediation and data dependencies are contingent on Segment IV and recap in November. technical team is now deciphering information and meeting with ABS systems to give this information. 3) Coding to reflect and make changes has started but will not complete by 9/27 now 10/4		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/03/24	We will not use agency specific Project Costing configurations	Submission Complete	09/16/24
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/03/24	This is completed after conversation with the PALM team.	Submission Complete	09/25/24
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24	Completed the missing fields and resubmitted.	Submission Incomplete	10/30/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24					
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/09/24		Submission Complete	10/02/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/10/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/01/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/29/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/03/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	

Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/23/24		Submission Complete	09/25/24
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/29/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24					
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/23/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/03/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 457</p> <ul style="list-style-type: none">• Business Process Groupings = 12/13 <p>Identified Subject Matter Experts = 18</p> <p>SMEs by Business Process Grouping</p> <ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 2- Accounts Receivable = 1- Banking = 1- Budget Mgmt. and Cash Control = 5- Contracts Mgmt. = 2- Disbursements Mgmt. = 4- Grants Mgmt. = 2- Inter/IntraUnit Transactions = 2- Payroll Mgmt. = 4- Projects Mgmt. = 1- Revenue Accounting = 4- System Access and Controls = 1 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 62</p> <ul style="list-style-type: none">• Related Business Systems = 17• Related Reports = 27 <p>Documentation Status:</p> <ul style="list-style-type: none">- Complete = 62 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 62</p> <ul style="list-style-type: none">• Related Business Process Groupings = 13- Planned Spreadsheet Uploads = 3 <p>Level of Impact: People Changes</p> <ul style="list-style-type: none">- High = 62 Medium = 0 Low = 0 None = 0 Uncertain = 0 <p>Level of Impact: Processes Changes</p> <ul style="list-style-type: none">- High = 62 Medium = 0 Low = 0 None = 0 Uncertain = 0 <p>Level of Impact: Technology Changes</p> <ul style="list-style-type: none">- High = 47 Medium = 0 Low = 0 None = 15 Uncertain = 0 <p>Level of Impact: Data Changes</p> <ul style="list-style-type: none">- High = 62 Medium = 0 Low = 0 None = 0 Uncertain = 0 <p>Segments I & II Documentation Update Status</p> <ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 62 <p>Segment III Documentation Update Status</p> <ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 62	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 58</p> <ul style="list-style-type: none">• Criticality:- High = 58 Med = 0 Low = 0 None = 0 <p>Documentation Status:</p> <ul style="list-style-type: none">- Complete = 58 Partial = 0 Not Started = 0 <p>Cataloged Interfaces = 39</p> <ul style="list-style-type: none">- Inbound Interfaces = 21- Outbound Interfaces = 15 <p>Implementation:</p> <p>Business Systems Planned for Integration = 53</p> <ul style="list-style-type: none">• Segment I - Documentation Updates:- Complete = 50 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <ul style="list-style-type: none">• Segment II - Documentation Updates:- Complete = 46 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 4 <ul style="list-style-type: none">• Segment III - Documentation Updates:- Complete = 48 Updating = 1 Evaluating = 1 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 32</p> <ul style="list-style-type: none">- Inbound Interfaces = 7- Outbound Interfaces = 21	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 629</p> <ul style="list-style-type: none">• Associated Unique Uses = 646- Continued Use - Yes = 0- Continued Use - No = 0 <p>Associated Business Systems = 1</p> <p>Cataloged Reports = 653</p> <ul style="list-style-type: none">• Criticality:- High = 947 Med = 0 Low = 0 None = 0 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none">• Accounts Receivable (AR)- Planned Distribution Codes = 96 <ul style="list-style-type: none">• Asset Management (AM)- Planned Location Codes = 356- Planned Associated Area ID's = None <ul style="list-style-type: none">• Commitment Control (KK)- Planned Option = Option # 1 - Track with Budget <ul style="list-style-type: none">• General Ledger (GL)- Planned Budgetary Value Combo Edits = 4529- Planned Local Funds = None- Planned Organization ID's = 10620- Planned OA1's = 2830- Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none">- Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none">• Conversions Needed = 11• Agency Data Outside of Primary Source System(s) = 0 <p>Data Readiness/Cleansing Status:</p> <ul style="list-style-type: none">- Complete = 6 In Progress = 0 Not Started = 0 Not Applicable 1 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOH Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	Lack of Testing Environment: Subject matter experts can determine the processes needed, document those processes, and train staff within a sandbox environment prior to go live. Subject matter experts can also start working through processes and identify gaps for the staff and determine additional training requirements.	Open	9 (High/High)	DOH has raised this risk to PALM Project. The delivery of test environment is scheduled in April 2025. Upon delivery of this we will remove the risk.	Lack of testing environment for Financials and Payroll wave. Reviewed risk and agency continues to monitor this risk. Updated: 06/14/2024	02/14/22	PALM & DOH
Processes	Awaiting confirmation and finalized	Open	9 (High/High)	Pre-design and design activities based on calculated	As the requirements,	02/14/22	PALM & DOH

Technology	requirements, process flows, configurations, and interfaces so DOH can calculate work effort on remediation and develop project timelines for completion of necessary tasks.			assumptions.	interfaces, process flows, and updates to interfaces files and reports come to us in Segments; Review, process changes and remediation are fragmented. Reviewed risk and agency continues to monitor this risk. Updated: 06/14/2024		
People Processes Technology Data	Payroll Design Sessions are scheduled to complete / finalize by the PALM project in July-October 2024 (Segment IV). Agencies may not have enough time to understand and implement change of processes, requirements, interface files.	Open	9 (High/High)	Pre-design and design activities based on assumptions. Our most complex business operations are based on Payroll design and requirements. This gives us on 12 months to remediate some of Department's key applications.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	04/30/24	PALM & DOH
Processes	Agency is unable to determine how the Trial Balance, Schedule of Allotment Balances, year-end closing processes and Schedule I processes will be completed with the Account field which combines the current FLAIR General Ledger Code and Object Code.	Open	9 (High/High)	DOH would like to review the envisioned example of a Trial Balance and speed key. DOH would like to see the account field values and an explanation of how the account field enables us to record the current level of information. Meeting set up with DFS the week of 4/29 and 05/06	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	04/30/24	PALM & DOH
Processes	The intention is for DFS to setup all of our organization codes and they have to route through their team for an approval process as well.	Open	9 (High/High)	Work with PALM and DFS to set up a successful Service Level Expectation.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	08/16/23	PALM & DOH
Technology	Lack of prototype system. Agency would like a demo of the overall process in the PALM to better understand how the processes would start and end.	Open	9 (High/High)	DOH would like to see a prototype system, actual screens so SME's can figure out the processes.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	08/21/23	PALM & DOH
Processes	DOH currently uses multiple RDS and existing reports in preparation of Federal Grant Reporting. DOH is concerned how the agency will generate Grant Reporting within PALM.	Open	9 (High/High)	Review and understanding of Grant Reporting functionality within PALM	Within the realm of financial audit, we need to show financial documents in support of financial activity. This is the need that we have identified at our agency. Reviewed & Updated: 06/14/2024	08/23/23	PALM & DOH
Processes	PALM eliminating the IBI field for DOH	Open	9 (High/High)	Department recognizes and has addressed this risk with the PALM Project team. Department is waiting for further guidance from the PALM project team.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	02/14/22	PALM & DOH
People Processes Technology	The training timeframe given will not be enough time for us to create and launch agency specific trainings. End users won't have time to take them before go live either.	Open	9 (High/High)	We have to be trained by PALM, train our trainers or area SMEs, and build agency specific trainings (on top of the trainings we'll have to update due to the impacts of PALM)	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	09/25/23	PALM & DOH
Technology	Lack of Training: The training needs to be specific to the State of Florida implementation, including specific Chart of Accounts ChartField values as well as other configured elements. In addition, there also needs to be technical related training for interfacing methods, data access for the IW, and remediation techniques	Open	6 (High/Medium)	DOH can create DOH's specific training. SPM team is part of PALM Readiness updates and is attending all PALM meetings.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	02/14/22	PALM & DOH
Processes	With the implementation of PALM there will be many enterprise processes that are overseen by one agency that will impact all agencies. One example of this is DFS. DFS oversees areas such as Vendor Relations, Auditing, Financial Statements and New Account Codes. DFS will solely establish processes that will impact the successful implementation of PALM at the agency level based on these processes in relation to PALM being provided prior to implementation.	Open	6 (High/Medium)	DFS publishes the processes well in advance for DOH has time to adapt and modify current processes.	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	10/18/23	PALM & DOH
People Processes	Enterprise entities like AG/IG's offices or Agencies like DMS, DFS may present new processes / changes at or close to Go-Live or during Hypercare, that may present more work on the Agency. For example, auditing of payments and the increased number of returns and possibly hold up of payments all while transitioning and learning how to work within PALM. Back in 2019 when we went live with the Statewide Travel Management System (STMS), our trips were sampled for audit and returned by DFS increased from approximately 0-2 trips returned per month to 34 trips returned in April 2019 and 197 trips returned in May 2019. Once these trips were returned, we had to review the return and clear up the issue with the returns which meant coordinating with each traveler for each trip returned. This was very time consuming and a struggle to learn a new system and deal with the influx in sampled trips being returned.	Open	6 (High/Medium)	DOH would like to know if there are any new processes and changes that are discussed at Enterprise level that will impact DOH	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	02/21/24	PALM & DOH
Processes	Payroll Reallocation Voucher Adjustment: • How will we complete payroll reallocations for a voucher that posted in FLAIR in November or December 2025 when PRP is to process in January 2026 using the PALM data? • How will FIRS or CHDs edit or correct any vouchers between July-Dec 2025 when we go to PALM Jan 2026? • If only the balances are rolling over to PALM, then what about the voucher details? This is specific for Payroll Reallocation, but this will be true for all Vouchers.	Open	4 (Medium/Medium)	DOH needs to know how this will work in PALM	Reviewed risk and agency continues to monitor this risk. Reviewed: 06/14/2024	10/18/23	PALM & DOH

DOH Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Technology	Changes to PALM website and PALM Production: Our agency is taking a lot of effort to educate and train technical and non-technical staff. Constant changes disrupts processes and it takes time to find the same information and retrain staff. For e.g., our technical staff was well versed in accessing Smartsheet for interface and reports for creating our DOH warehouse.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Retrain staff		10/31/24	Sheetal Shidhaye Terri Mulkey

DOH Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
People Processes Technology Data	PALM will provide solution and remediation of enterprise applications i.e., STMS, PeopleFirst, etc.	Logged	06/28/23	All DOH systems	PALM Project has identified all impacted enterprise applications.
People Processes Technology Data	PALM will maintain the project "On schedule"	Logged	06/28/23	All DOH systems	DOH PALM team relies on PALM Project schedule and plans deliverables and tasks accordingly. Resource allocation is also heavily based on PALM schedule.
People Processes	Enterprise entities like AG/IG's office, or Agencies like DMS, DFS will not add changes or new processes at Go-Live or during PALM HyperCare period	Logged	02/14/24	DOH staff	DOH PALM team has addressed this with the RC in our Readiness Meeting

DOH Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology Data	FIRS Demo / Q&A Cadence	09/03/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	CORTNE Cadence	09/04/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
Technology Data	DDD Technical Meeting	09/04/24	DDD Team, EAS, TL, PM, BA	Technical meeting between DOH PALM Team and DDD	
People Processes	DOH Core Meeting	09/04/24	Key Stakeholders and PM	<ul style="list-style-type: none"> • Monitor progress against project plan • Review and approves changes to project plans (resources, scope, goals, cost estimates) • Advise on project planning and implementation strategies • Make strategic decisions related to project deliverables prioritization and approvals • Review and suggest solutions for issues critical to project success • Assist in resolving project conflicts Assist and guide on resource allocation	Every core meeting has an Agenda. PM reviews PALM tasks, gives Project team updates and sets activities and tasks for coming weeks.
People	FIRS Status	09/05/24	Key Stakeholder and PM	Status update in the FIRS modules	
People Processes Technology Data	Meeting with CORTNE Team	09/05/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	FIRS Demo / Q&A Cadence	09/09/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes	DOH PALM Executive Steering Committee	09/13/24	Key Stakeholders and PM	<ul style="list-style-type: none"> •Set expectation for the DOH PALM ESC meeting •Provide PALM Project Updates •Provide DOH PALM Updates 	
People Processes Technology Data	FIRS Demo / Q&A Cadence	09/16/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
Technology Data	DDD Technical Meeting - Checkpoint	09/18/24	DDD Team, EAS, TL, PM, BA	Technical meeting between DOH PALM Team and DDD	
People Processes	DOH Core Meeting	09/18/24	Key Stakeholders and PM	<ul style="list-style-type: none"> • Monitor progress against project plan • Review and approves changes to project plans (resources, scope, goals, cost estimates) • Advise on project planning and implementation strategies • Make strategic decisions related to project deliverables prioritization and approvals • Review and suggest solutions for issues critical to project success • Assist in resolving project conflicts Assist and guide on resource allocation	Every core meeting has an Agenda. PM reviews PALM tasks, gives Project team updates and sets activities and tasks for coming weeks.
People Processes Technology Data	CORTNE Updates Meeting	09/20/24	CORTNE Team, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
Processes Technology Data	DOH PALM_Environmental Health Meeting	09/24/24	EH Team, BA, PM, TL	Create understanding between ABS team and DOH PALM team regarding Technical Solution for Remediation	
People	FIRS Status	10/02/24	Key Stakeholder and PM	Status update in the FIRS modules	
People Processes	DOH Core Meeting	10/02/24	Key Stakeholders and PM	<ul style="list-style-type: none"> • Monitor progress against project plan • Review and approves changes to project plans (resources, scope, goals, cost estimates) • Advise on project planning and implementation strategies • Make strategic decisions related to project deliverables prioritization and approvals • Review and suggest solutions for issues critical to project success • Assist in resolving project conflicts Assist and guide on resource allocation	Every core meeting has an Agenda. PM reviews PALM tasks, gives Project team updates and sets activities and tasks for coming weeks.
People Processes Technology Data	FIRS Demo / Q&A Cadence	10/03/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	CORTNE Cadence	10/04/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
Technology Data	DDD Technical Meeting	10/04/24	DDD Team, EAS, TL, PM, BA	Technical meeting between DOH PALM Team and DDD	
Technology Data	EAS Cadence	10/08/24	EAS, PM, TL	Create understanding between EAS and DOH PALM team regarding Remediation	Weekly Meeting
People Processes	DOH Core Meeting	10/09/24	Key Stakeholders and PM	<ul style="list-style-type: none"> • Monitor progress against project plan • Review and approves changes to project plans (resources, scope, goals, cost estimates) • Advise on project planning and implementation strategies • Make strategic decisions related to project deliverables prioritization and approvals • Review and suggest solutions for issues critical to project success • Assist in resolving project conflicts 	Every core meeting has an Agenda. PM reviews PALM tasks, gives Project team updates and sets activities and tasks for coming weeks.

				Assist and guide on resource allocation	
People Processes	Discuss Debit Memos Meeting	10/10/24	Key Stakeholders, SMEs, PM	Discussion on Debit Memo	
People Processes Technology Data	Meeting with CORTNE Team	10/11/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	DOH PALM-CONMAN Checkpoint Meeting	10/16/24	CONMAN Team, BA, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology	Kick Off: Test Triage Team	10/16/24	Triage Team, PM	Conversation on Test Traige Team creation, tools needed, and meeting schedule moving forward.	
Technology Data	EAS Cadence	10/17/24	EAS, PM, TL	Create understanding between EAS and DOH PALM team regarding Remediation	Weekly Meeting
People Processes Technology Data	CORTNE Cadence	10/21/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	Qlik-DOH PALM Cadence Meeting	10/21/24	Qlik Team, PM, TL, BA	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	FIRS Demo / Q&A Cadence	10/22/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
Technology Data	EAS Cadence	10/23/24	EAS, PM, TL	Create understanding between EAS and DOH PALM team regarding Remediation	Weekly Meeting
Processes Technology Data	DOH PALM_MQA Meeting	10/23/24	MQA Team, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Technical Solution for Remediation	
Processes Technology Data	DOH PALM_RIMS Meeting	10/23/24	RIMS Team, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Technical Solution for Remediation	
People Processes	CJT and Cell Phone Bill Meeting	10/25/24	Key Stakeholders, PM	Discussion of CJT and Cell Phone Bill applications	
People Processes	Maintaining Org, OA1, etc Meeting	10/25/24	Key Stakeholders, PM	Discussion of Org and OA1	
People Processes Technology Data	Spending Plan and Budget Demo Meeting	10/25/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
People	Change Management & Training Liaison Forum	10/26/24	Training Liaison	To collaborate and understand how other agencies will handle training	PALM Collaboration Meeting at DCF
People Processes Technology Data	VPS - DOH PALM Remediation	10/28/24	VPS Team, BA, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes Technology Data	FIRS Demo / Q&A Cadence	10/29/24	FIRS Team, BA, PM, TL, Devs	Create understanding between ABS team and DOH PALM team regarding Remediation	
People Processes	DOH Core Meeting	10/30/24	Key Stakeholders and PM	<ul style="list-style-type: none"> • Monitor progress against project plan • Review and approves changes to project plans (resources, scope, goals, cost estimates) • Advise on project planning and implementation strategies • Make strategic decisions related to project deliverables prioritization and approvals • Review and suggest solutions for issues critical to project success • Assist in resolving project conflicts Assist and guide on resource allocation	Every core meeting has an Agenda. PM reviews PALM tasks, gives Project team updates and sets activities and tasks for coming weeks.
People Processes Technology Data	CORTNE Cadence	10/31/24	CORTNE Team, PM, TL	Create understanding between ABS team and DOH PALM team regarding Remediation	
People	PALM 4th Flyer Meeting	10/31/24	SPM Team, BA, PM	Discussion regarding next PALM newsletter for DOH.	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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DOH Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Robert Herron	robert.herron@flhealth.gov	11/01/24
July - August 2024	Robert Herron	robert.herron@flhealth.gov	09/09/24
May - June 2024	Robert Herron	robert.herron@flhealth.gov	07/10/24
March - April 2024	Robert Herron	robert.herron@flhealth.gov	05/08/24
January - February 2024	Robert Herron	robert.herron@flhealth.gov	03/07/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for DOL](#)
[Readiness Workplan](#)

DOL Status Report Dashboard

Reporting Period


September - October 2024

Agency Sponsor

Becky Ajhar

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 7
- Duplicate Filled Role = 9
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 96.22%

- Submitted Complete = 32
- Submitted Incomplete = 0
- Completed After Submission = 5

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 94.33%

- Submitted On Time = 58
- Submitted Late = 4
- Pending Submission = 3

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	75% - Consolidating/Inputting Information for Submission		Updating current state business process documentation is underway, but it's taking longer than initially anticipated. Due to the comprehensive review needed, the timeline for completing this task is being adjusted. We anticipate finalizing the updated documentation within 3 weeks. 5/29 - Documentation for business processes reviewed and completed. Areas which require remediation have been identified and currently being updated by Finance Department. ETC unknown. 7/12/24 - Documentation updates still pending for submittal		
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	50% - In Progress		Updating current state business process documentation is underway, but it's taking longer than initially anticipated. Due to the comprehensive review needed, the timeline for completing this task is being adjusted. 7/12/24 - Documentation updates still pending for submittal		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	08/09/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/07/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	08/07/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/07/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/09/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/09/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	09/20/24		Submission Complete	10/10/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/30/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/17/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/24/24	Submitted with items in yellow as two old BE's from 2020/2021 and 2021/2022 are listed but no longer being used. There is not a "No" option under Configure Value	Submission Complete	

Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/09/24		Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/01/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 22 <ul style="list-style-type: none">• Business Process Groupings = 11/13 Identified Subject Matter Experts = 10 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 2- Accounts Receivable = 1- Asset Accounting and Mgmt. = 1- Banking = 1- Budget Mgmt. and Cash Control = 1- Contracts Mgmt. = 1- Disbursements Mgmt. = 1- Grants Mgmt. = 0- Inter/IntraUnit Transactions = 1- Payroll Mgmt. = 3- Projects Mgmt. = 0- Revenue Accounting = 1- System Access and Controls = 1 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 49 <ul style="list-style-type: none">• Related Business Systems = 3• Related Reports = 5• Documentation Status:<ul style="list-style-type: none">- Complete = 91 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 49 <ul style="list-style-type: none">• Related Business Process Groupings = 2- Planned Spreadsheet Uploads = 1• Level of Impact: People Changes<ul style="list-style-type: none">- High = 0 Medium = 56 Low = 0 None = 0 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 0 Medium = 56 Low = 0 None = 0 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 0 Medium = 56 Low = 0 None = 0 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 0 Medium = 56 Low = 0 None = 0 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 5 Complete = 0• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 0	<u>Current-State:</u> Cataloged Business Systems = 7 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 7 Med = 0 Low = 0 None = 0• Documentation Status:<ul style="list-style-type: none">- Complete = 7 Partial = 0 Not Started = 0 Cataloged Interfaces = 30 <ul style="list-style-type: none">- Inbound Interfaces = 28- Outbound Interfaces = 2 <u>Implementation:</u> Business Systems Planned for Integration = 6 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 5• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 5• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 5 Planned Interfaces = 30 <ul style="list-style-type: none">- Inbound Interfaces = 11- Outbound Interfaces = 17	<u>Current-State:</u> Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">• Associated Unique Uses = 70<ul style="list-style-type: none">- Continued Use - Yes = 29- Continued Use - No = 0• Associated Business Systems = 0 Cataloged Reports = 76 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 0 Med = 0 Low = 0 None = 0 <u>Implementation:</u> Segments I & II Planned Configurations = 7/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 1• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 9- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 53- Planned Local Funds = None- Planned Organization ID's = 40- Planned OA1's = 7- Planned OA2's = 108 Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 8• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOL Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology Data	The Florida Lottery's new Claims and Payment system (CAPS) is scheduled to tentatively go-live in the second quarter of 2025. The implementation of Lottery's CAPS may impact PALM training activities. The new CAPS will be replacing the current system known as Fortune.	Open	4 (Medium/Medium)	Develop a proactive strategy for the upcoming launch of the new CAPS; will focus on early communication, training for PALM activities, continuous monitoring, and establish contingency plans to address any potential adjustments required in the supplied data.	Ongoing	09/07/23	Chris Rorison

DOL Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes	Current CAP prioritization is impacting PALM activities.	Open	Low - All impacts not listed as Critical or High	None at this time.			Meghan Gregg

DOL Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology Data	Florida PALM will design and be able to record DOL manual payments currently handled outside of FLAIR today. 30.5 Manage Payments 30.5.1 Record Manual Payments	Logged	12/11/23	Disbursements	FLAIR screenshots of recording retailer incentives for manual payments	
People Processes	Florida PALM Payroll Processing will be able to process refunds on Insurance Benefits (overpayments)	Logged	01/25/24	People First		

DOL Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	
People Processes Technology	Palm task review meetings - Lottery team	09/09/24	Meghan Gregg, Stella Bargas, Chris Rorison	Revisited all previous outstanding tasks (515 and 527) and discussed current outstanding task 550A, next steps still forthcoming. Confirmed attendance for Sept 10-12 workshops		
People Technology Data	Palm task review meetings - Lottery team	09/23/24	Meghan Gregg, Chris Rorison, Melissa Ging, Diego Tolmos, Robert McCelvy, Perry West	Discuss task 554 - specifically cycle 1 connectivity testing		
People Processes Data	Palm task review meetings - Lottery team	10/07/24	Meghan Gregg, Melissa Ging, Diego Tolmos, Robert McCelvy	Discuss the RSA key connection and upcoming tasks		
People Processes Data	Palm task review meetings - Lottery team	10/21/24	Meghan Gregg, Stella Bargas, Chris Rorison, Diego Tolmos, Robert McCelvy	Discuss task 559 and pending items (RSA key connection verification); review and update risk and issue log.		

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

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DOL Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Rebecca Ajhar	ajharb@flalottery.com	11/01/24
July - August 2024	Rebecca Ajhar	ajharb@flalottery.com	09/11/24
July - August 2024	Rebecca Ajhar	ajharb@flalottery.com	09/11/24
May - June 2024	Rebecca Ajhar	ajharb@flalottery.com	07/12/24
March - April 2024	Rebecca Ajhar	ajharb@flalottery.com	05/10/24
January - February 2024	Rebecca Ajhar	ajharb@flalottery.com	03/08/24

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.


Change Champion Network:

• Unique Filled Role = 17

• Duplicate Filled Role = 0

• Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:


Score = 84.50%

• Submitted Complete = 27

• Submitted Incomplete = 0

• Completed After Submission = 13

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:


Score = 91.03%

• Submitted On Time = 54

• Submitted Late = 11

• Pending Submission = 1

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

• Meetings Attended = 5

• Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/06/24	Currently DOR has identified interfaces and Agency Business Systems that need remediation based on Segment II designs.	Submission Complete	09/13/24
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/03/24	Master balance file clean-up will be ongoing until go-live	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/07/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	11/05/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/07/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/20/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	75% - Consolidating/Inputting Information for Submission				
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/08/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	11/01/24		N/A	11/08/24
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/04/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/01/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/10/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	11/07/24			
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/28/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 101 <ul style="list-style-type: none">• Business Process Groupings = 12/13 Identified Subject Matter Experts = 48 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 16- Accounts Receivable = 20- Asset Accounting and Mgmt. = 4- Banking = 0- Budget Mgmt. and Cash Control = 14- Contracts Mgmt. = 6- Disbursements Mgmt. = 22- Grants Mgmt. = 4- Inter/IntraUnit Transactions = 14- Payroll Mgmt. = 7- Projects Mgmt. = 0- Revenue Accounting = 2- System Access and Controls = 10 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 209 <ul style="list-style-type: none">• Related Business Systems = 12• Related Reports = 43• Documentation Status:<ul style="list-style-type: none">- Complete = 205 Partial = 1 Not Started = 2 Implementation: Impacted Agency Business Processes = 209 <ul style="list-style-type: none">• Related Business Process Groupings = 11- Planned Spreadsheet Uploads = 5• Level of Impact: People Changes<ul style="list-style-type: none">- High = 40 Medium = 61 Low = 105 None = 3 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 44 Medium = 52 Low = 105 None = 8 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 37 Medium = 68 Low = 97 None = 7 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 22 Medium = 76 Low = 91 None = 20 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 209• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 209	Current-State: Cataloged Business Systems = 32 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 26 Med = 1 Low = 0 None = 5• Documentation Status:<ul style="list-style-type: none">- Complete = 32 Partial = 0 Not Started = 0 Cataloged Interfaces = 30 <ul style="list-style-type: none">- Inbound Interfaces = 17- Outbound Interfaces = 13 Implementation: Business Systems Planned for Integration = 25 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 25 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 25 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 25 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 20 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 15	Current-State: Unique FLAIR Data Elements = 439 <ul style="list-style-type: none">• Associated Unique Uses = 838<ul style="list-style-type: none">- Continued Use - Yes = 392- Continued Use - No = 0• Associated Business Systems = 9 Cataloged Reports = 206 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 219 Med = 16 Low = 16 None = 0 Implementation: Segments I & II Planned Configurations = 8/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 3• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 55- Planned Associated Area ID's = 62• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 456- Planned Local Funds = None- Planned Organization ID's = 34- Planned OA1's = 9- Planned OA2's = 4 Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 8• Agency Data Outside of Primary Source System(s) = 2• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DOR Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	Legislation enacted in the 2024 legislative session that creates new taxes or modifies existing taxes may impact GTA's ability to complete remediation to SUNTAX on 2024/2025 due to staff augmentation resources being involved in system modifications to implement new legislation.	Open	6 (High/Medium)	Request funding to contract for additional GTA staff augmentation resources in FY23/24, FY24/25 and FY25/26.	A budget amendment was submitted for staff augmentation resources for Florida PALM agency business system remediation. Additional staff augmentation resources may be needed for system modifications to implement new legislation. Funding was received for FY23/24.	11/02/23	Laura Dukes, Budget Officer; Lisa Morgan, GTA Budget Liaison
People	Natural Gas project #006277 for GTA has an implementation date of January 2026, same time as PALM financials wave implementation date, and could create a resource issue.	Open	4 (Medium/Medium)	Plan efficiently with the resources provided.	Continue monitoring risk. We plan to kick-off this project Fall 2024 to ensure we have sufficient time for all projects. Updated risk owner and backup.	11/02/23	Catherine Barber, GTA; Andrea Hunter, GTA, Backup Owner
Processes Data	DOR collects and distributes funds to 16 other state agencies. We are going to request that they provide the business unit specific ChartField values needed to effect those collections and distributions within PALM. Due to individual agency readiness activities, data from one or more of those agencies may not be available and could result in DOR not being able to collect and distribute their funds to them.	Open	4 (Medium/Medium)	Coordinate with other agencies to gather, confirm and validate ChartField data.	Discussed with DOR's Readiness Coordinator and other Florida PALM project staff during November 2023 Touchpoint meeting. As of October 2024, GTA is drafting emails and an Excel workbook to send to the 16 Agencies to request their Chart Field values	11/02/23	Wynette Davis

Processes Data	All enterprise systems will be remediated and operating with PALM COA data in the test environment used for UAT so that agency business systems may be fully validated by processing actual data generated by normal business processes in the test environment.	Open	3 (High/Low)	Unable to mitigate at agency level; must be mitigated by the enterprise.	New Risk, also logged as an assumption.	06/28/24	Shannon Segers
People	The GTA E-services project may be conducted at the same time agency business system remediation is conducted.	Open	1 (Low/Low)	Plan efficiently with the resources provided. This project will begin in July 2024. Staff augmentation resources to support Florida PALM activities have been requested for FY24/25.	Continue monitoring risk. As of 10/28/24 DOR management has reprioritized IT projects to reallocated support to our four major, high-priority IT projects. This includes mandatory SAP upgrade, eFile and Pav and Florida PAI M	10/17/23	David Potter, GTA - BTO

DOR Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Processes	DOR GTA will not know if they will be using OA 1 or OA 2 values until Segment IV inter/intra unit transaction section is rolled out. Currently we are not listing any values for the Other Accumulators for GTA, but will only know for sure until after Segment IV.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	GTA will explore the usage of OA1 versus OA2, or possible may request from Accounts from A&A (11/8/2024). We will revisit this issue in January 2025. We have included all OA 1 and OA 2 values for CSP who was the only Program that used OCA values in FLAIR and will list the other values for OAs if GTA needs them after Segment IV is released.	Issue opened May 2024. Wait for Florida to release Transfer ACCOUNT values.	08/30/24	Wynette Davis, Amy Barrow, Andrea Hunter

DOR Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Data	The current PALM Chart of Accounts (COA) structure will not be changed.	Logged	07/01/23	All agency business systems	DOR will begin agency business system remediation in FY23/24.	
People	Administered funds will be available for use in procuring staff augmentation resources for agency business system remediation.	Logged	07/13/23	All agency business systems	During July, DOR submitted a budget amendment requesting funds for staff augmentation to perform project management and IT consulting activities for agency business system remediation and pre-remediation evaluation activities. Funds were approved and released for FY23/24.	
People Processes	DOR-GTA receives wages from DMS (DOR Batch Job ZUD105) from all state agencies to process Quarterly filing requirements for Re-employment tax. The ORG Codes are listed on each Location for each State Agency and the individual employee is linked to that specific location by the org code.	Logged	02/27/24	General Tax Administration	Need to continue to receive this file from DMS in order to process RT collections for Commerce. 8/29/24:	
Data	New chart of account data from the configuration workbooks will be loaded by the Florida PALM Project Team into all enterprise business systems.	Logged	03/08/24	All agencies, all agency business systems.	Needed before UAT so that the new COA data may be utilized in UAT to validate agency business system remediations.	
Data	People First data will be cleansed and updated chart of accounts data will be available in a test environment for UAT.	Logged	04/12/24	All agencies, all business systems that use People First data.	Data cleansing needed and new COA data available for UAT. Also, old data must be purged from People First prior to first live payroll in PALM to avoid errors in payroll processing. 6/10/24: Requested funding information by program from Budget to create spreadsheet to load funding information into People First.	
Processes Data	All enterprise systems will be remediated and operating with PALM COA data in the test environment used for UAT so that agency business systems may be fully validated by processing actual data generated by normal business processes in the test environment.	Logged	06/28/24	All enterprise systems will be remediated and operating with PALM COA data in the test environment used for UAT so that agency business systems may be fully validated by processing actual data generated by normal business processes in the test environment.	This is necessary for agencies to fully validate the remediated agency business systems.	

DOR Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.


Agency Sponsor Name: *

☐ Confirm *

Submit

DOR Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Clark M. Rogers	clark.rogers@floridarevenue.com	11/08/24
July - August 2024	Clark M. Rogers	clark.rogers@floridarevenue.com	09/11/24
May - June 2024	Clark Rogers	shannon.segers@floridarevenue.com	07/12/24
March - April 2024	Clark Rogers	shannon.segers@floridarevenue.com	05/08/24
January - February 2024	Clark Rogers	shannon.segers@floridarevenue.com	03/08/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 8
- Duplicate Filled Role = 13
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 85.41%

- Submitted Complete = 28
- Submitted Incomplete = 3
- Completed After Submission = 6

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 84.71%

- Submitted On Time = 44
- Submitted Late = 16
- Pending Submission = 6

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	50% - In Progress	06/28/24	ETA by July 2024 - RFQ in process RC comment: as of 8/20, task remains incomplete via review with E. RiceMorgan. Anticipate completion by end of December 2024. VACO Analyst Jose Gutierrez working through Business processes.	Submission Incomplete	08/02/24
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	Pending Resubmission	07/12/24	Remains incomplete. 1. Mark None where spreadsheet uploads are not identified. 2. Complete process documentation updates for Segments I, II, and III. -dlf, 11/6/2024	Submission Incomplete	09/19/24
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/19/24		Submission Complete	
N/A	N/A	539	Manage Agency Specific Implementation Schedule, Risks and Issues	07/01/24	08/29/24	75% - Consolidating/Inputting Information for Submission		Agency continues to work through risk issues and issues. Procurement progressing. Vendor listing provided and interviews scheduled with vendors. Vendor (VACO) selected and integration has begun. Vendor attended meetings and duties outlined and implementation schedule updated. SOPs to be completed by end of December 2025. Nov 6, 2024: Agency continues to work through its SOPs to ensure procedures and processes marry with those in PALM. Simultaneously we continue to work through tasks and attend workshops and UAT requirements while performing hurricane recovery operations and nursing home inspections/assessments and Legislative Budget action items. Having a much smaller administrative staff than other Agencies makes meeting suspenses challenging.	N/A	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/29/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	09/19/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	09/19/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission				
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/21/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/23/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	Pending Resubmission	09/26/24	Thank you for completing Speedkey sheet. A few updates are required, and are outlined in the Task Verification form.	Submission Incomplete	10/31/24

								-dlt, 11/6/2024 Speedkey workbook is blank. -dlt, 10/4/2024		
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	50% - In Progress			N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/23/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	50% - In Progress				
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/31/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/06/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 60 <ul style="list-style-type: none">• Business Process Groupings = 12/13 Identified Subject Matter Experts = 9 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 5- Accounts Receivable = 5- Asset Accounting and Mgmt. = 5- Banking = 3- Budget Mgmt. and Cash Control = 5- Contracts Mgmt. = 9- Disbursements Mgmt. = 5- Grants Mgmt. = 9- Inter/IntraUnit Transactions = 9- Payroll Mgmt. = 3- Projects Mgmt. = 9- Revenue Accounting = 5- System Access and Controls = 5 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 110 <ul style="list-style-type: none">• Related Business Systems = 2• Related Reports = 39• Documentation Status:<ul style="list-style-type: none">- Complete = 88 Partial = 12 Not Started = 0 Implementation: Impacted Agency Business Processes = 110 <ul style="list-style-type: none">• Related Business Process Groupings = 9- Planned Spreadsheet Uploads = 1• Level of Impact: People Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 109 None = 0 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 107 None = 2 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 0 None = 109 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 109 None = 0 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 48 Complete = 59• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 0	<u>Current-State:</u> Cataloged Business Systems = 2 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 1 Med = 1 Low = 0 None = 0• Documentation Status:<ul style="list-style-type: none">- Complete = 0 Partial = 2 Not Started = 0 Cataloged Interfaces = 3 <ul style="list-style-type: none">- Inbound Interfaces = 3- Outbound Interfaces = 0 Implementation: Business Systems Planned for Integration = 2 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2 Planned Interfaces = 5 <ul style="list-style-type: none">- Inbound Interfaces = 3- Outbound Interfaces = 0	<u>Current-State:</u> Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">• Associated Unique Uses = 70<ul style="list-style-type: none">- Continued Use - Yes = 48- Continued Use - No = 0• Associated Business Systems = 0 Cataloged Reports = 49 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 41 Med = 3 Low = 5 None = 0 Implementation: Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 10• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 38- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 149- Planned Local Funds = None- Planned Organization ID's = 28- Planned OA1's = 14- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 11• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 7 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

DVA Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes Technology	Setup and Integration Staffing	Open	9 (High/High)	Agency is seeking to hire contract personnel to support the setup and integration of FLORIDA PALM within the Agencies overall structure. This is an unfunded mandate and the Agency critically needs these assets to support a successful transition of this system. The Agency submitted a Legislative Budget Request to secure funding mitigate this shortfall.	No subject matter expertise in local area. Agency is challenged to hire its internal staffing shortages. 8 March: Received solicitation documents from DBPR and will use them to develop solicitations for Agency. 14 May 2024: Reviewing question responses from Vendor but initial assessment is the vendor is not qualified to do the work we require. 11/6/2024: Agency has had a Contract Manager and an analyst on site for about 2 1/2 months now and both are working feverishly with our Agency staff to ensure pre-implementation requirements are being addressed. October 2024 activities were hindered by Hurricanes Helene and Milton. Funding for these two personnel is estimated to run out in April 2024.	11/06/24	Al Carter, Chief of Staff
Processes Technology	PeopleFirst Payroll integration may be impacted as we are unclear how this interface will work.	Open	6 (Medium/High)	Monitor PeopleFirst updates to ensure we can adapt to any new dependencies that may evolve.	No change. 14 May 2024: No change; monitoring continues.	05/14/24	Al Carter, Chief of Staff
People	Contracting and Procurement	Open	6 (High/Medium)	Our Agency is unique and may require system remediation as a product of implementation as our processes and procedures change as federal, state, and local statutes, laws, and administrative codes change. FDVA may have to redesign or retool existing business processes and designs. This could impact the Agency meeting its deliverables to its clients and impact the overall implementation of the project statewide.	Continuous process. Agency continues to work with FLAIR, MATRIXCARE and the like to determine if PALM will seamlessly transition these programs in part of totally based on our Agency day-to-day requirements.. Agency met with one Vendor and provided questions for validate vendors ability to perform Project Management function. Based on initial responses to questions, indications are that it is doubtful the vendor can meet Agency requirements. 11/6/2024: Our selected vendor has no experience with FLAIR and MATRIXCARE. As such, we are working to bring them on line with our processes and procedures in hopes that they can assist in mapping them to the PALM system.	11/06/24	Al Carter, Chief of Staff
People Processes Technology Data	Resources and Functionality. Full implementation simultaneously with FLAIR-end is a risky proposition given the unknown compatibility issues with other systems and business processes our Agency employs to conduct its day-to-day operations.	Open	6 (High/Medium)	Mimic FLAIR functionality exactly or as close to this standard as possible. If there are deviations from FLAIR functionality, there should be extensive retesting and training, hopefully a year ahead of implementation. Agencies are limited in staff, support and available resources for the implementation and the execution following implementation. Allowing some lead time prior to implementation to prepare may reduce inherent risks.	In progress. 14 Apr 2024: Vendor, based on questions provided may not be able to provide the assistance our Agency needs. If this solicitation is not fruitful, this will significantly impact our timeline and ability to complete required and recommended tasks.	05/14/24	Agency Fiscal, Finance & Accounting, and Billing
People Processes	Agency size and small administrative staff has a few people having multiple roles.	Open	4 (Medium/Medium)	Staff will have to be flexible and OPS personnel may be required to augment existing staff to get project implemented.	Information Technology staff working to hire personnel to work the PALM infrastructure transition while simultaneously working its telephony and network infrastructure project. 8 Mar 2024: Agency is undertaking a telephone and infrastructure upgrade simultaneously as we work through PALM integration matters, making it difficult to focus limited Information Technology resources. 11/6/2024: Agency requested additional IT personnel in the upcoming Legislative Session to assist with PALM integration. Agency will know the results of this request in May 2025.	11/06/24	Dr. Teresa Stillwell/Romelle Dials

People Technology	IT staff has limited knowledge of the FLORIDA PALM system and will take time to get trained up, especially given their existing Agency requirements.	Open	4 (Medium/Medium)	We will have to grow IT Staff experience as we move through the implementation process.	Ongoing. Internal staff working to learn PALM nuances on top of revamping the Agencies telephone and network infrastructure statewide, with only 9 IT personnel. Agency has drafted and will be submitting a FY 2025/26 Legislative Budget Request for additional IT personnel to support PALM integration.	04/25/24	Al Carter, Chief of Staff
Processes Data	FLAIR and FLORIDA PALM data will be different in its representation which may cause challenges when performing data analysis functions.	Open	4 (Medium/Medium)	Staff will incur extra time and possible productivity lag when trying to crosswalk and translate data.	14 May 2024. Down two key team members during this reporting period, which slowed productivity. We have no 100% dedicated assets to this project as we are one person deep in most of our functional areas and those assets must do their day-to-day job as well as work through the PALM activities.	05/14/24	Al Carter, Chief of Staff
People Processes	Staff Turnover. Agency staff turnover while decreasing, still remains over 16% in the Administrative areas mostly impacted by FL PALM.	Open	4 (Medium/Medium)	We continue to put out job announcements and canvas local colleges and universities. The respective candidates respond that State salaries are too low. We don't have sufficient Agency budget to increase salaries to support our existing requirements, not to mention this increased workload. Reaching out to other Agencies to see what their strategies are, beyond contracting personnel.	Reached out to DoH on 7 March 2024 to determine what options they are using beyond contracting and to gain insights into the strategies they used to remediate infrastructure shortfalls. 14 May 2024: Job announcements continue to be reposted but to date, no bites in our immediate and surrounding areas.	05/14/24	Al Carter, Chief of Staff - Coordinator

DVA Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	Personnel to support the implementation of FLORIDA PALM within the Agencies processes	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Request resources via the Legislative Budget Request process.	Legislative budget requests are granted at the end of the Legislative Session which occurs during the first week of May, but if approve, are effective 1 July of the next fiscal year.	08/30/24	Al Carter, Chief of Staff
People Processes Data	Submitted a contract solicitation for a Project Manager	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Solicitation done week of April 17, 2024. Will hopefully select an appropriate vendor to meet Agency needs.	Only one Vendor replied to procurement, and Agency is not confident the vendor can meet Agency needs. 11/6/2024: Vendor on board and working to ensure our plan continues to move forward. Vendor on staff now for 2 1/2 months.	05/31/24	Al Carter, Chief of Staff

DVA Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People	Funding will be approved/provided by the Florida Legislature to secure personnel needed to support the Agencies PALM transition.	Logged	09/18/23	FDVA and the overall Statewide PALM project implementation	Requested in Agency LBR as of August 15, 2023. 11/6/2024: Agency received limited funding and is working to stretch this funding until the end of the fiscal year. However, indications are that funding for our VACO contractors will run out in April 2025. Agency will work with PALM Executive Committee to ascertain funds to continue implementation.	
Technology	Sufficient contract personnel will be available to support the Agency as it undergoes its PALM integration.	Logged	09/18/23	FDVA and the overall Statewide PALM project implementation	TBD after funding is secured. Procuring a vendor who can provide a Project Manager to oversee/support PALM integration O/A April 25, 2024. 11/6/2024: After two months with the new Vendor (VACO) Agency continues to work through ensuring they understand Agency processes so we can collectively determine how they will integrate into PALM. VACO team, comprised of two persons, in concert with function SME's has taken on the challenge of SOP revision and mapping to PALM processes.	
People Processes Data	FDVA Executive leadership, including Project Sponsor, will support the project by providing resources, access to systems and stakeholders and by supported the organizational change management strategy created by the project team.	Logged	09/18/23	Agency wide	State provided resources, but not timely to allow Agency to secure project management and contract support staff resources. Those agencies undergoing the initial implementation were able to secure contract staff with PALM and related accounting staff. Current solicitations have yielded only one vendor, who at initial glance may not be qualified to do the work. 11/6/2024: Agency working with contracted project manager and analyst to ensure PALM requirements for integration continues according to schedule. Agency has had to adjust SOP development and PALM Mapping due to impending personnel retirements.	
People Processes Technology Data	FDVA project stakeholders, involved parties, project team, and other involved parties will be available to provide support, feedback, and review of material to meet readiness requirements and project milestones.	Logged	09/18/23	Agency wide	Missing project manager and some key IT and related accounting vendors to support this impending implementation. Working through this process. 11/6/2024: Project Manager on staff now for two months but environmental issues have slowed progress as staff was pulled to support Hurricane Helene and Milton recovery. IT personnel have been requested in the upcoming LBR for the FY 2025/26 legislative year and the Agency will await the results to determine impact to "go live" implementation.	
People Processes Technology Data	The State level Florida PALM project team will provide key information identifying the functionality, business processes, and timeline of the larger project, in a timely manner, to facilitate timely planning and execution.	Logged	09/18/23	State and Agency implementation team.	Agency continues to work with the assigned readiness coordinator to meet tasks. Our unique functions limit the amount of assistance that Ms. Thomas can render. Hopefully with the eventual hiring of a Project Manager, we will meet deployment objectives. 11/6/2024: Project Manager in conversation and coordination with our Agency assigned coordinator.	

DVA Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
Processes Technology Data	Segment IV Design Workshop: Carry/Certified Forward	09/10/24	Select Agency PALM Team and Contractors	Segment Design Training for SMEs and select users	Segment IV Design Workshops: September 10-12
Processes Technology Data	Segment IV Design Workshop: Account Management and Financial Reporting	09/11/24	Select Agency PALM Team and Contractors	Segment Design Training for SME's and select users	Segment IV Design Workshops: September 10-12

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

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DVA Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Alfred D. Carter	al.carter@fdva.fl.gov	11/06/24
September - October 2024	Alfred D. Carter	al.carter@fdva.fl.gov	11/01/24
July - August 2024	Alfred D. Carter	al.carter@fdva.fl.gov	09/10/24
May - June 2024	Alfred D. Carter	al.carter@fdva.fl.gov	06/28/24
March - April 2024	Alfred D. Carter	al.carter@fdva.fl.gov	05/09/24
January - February 2024	Alfred D. Carter	al.carter@fdva.fl.gov	03/07/24

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.


Change Champion Network:

• Unique Filled Role = 5

• Duplicate Filled Role = 12

• Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:


Score = 98.41%

• Submitted Complete = 38

• Submitted Incomplete = 0

• Completed After Submission = 6

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:


Score = 99.42%

• Submitted On Time = 66

• Submitted Late = 1

• Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

• Meetings Attended = 5

• Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	06/06/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/29/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/03/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	No EOG projects - all DEM	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	This was submitted on time. A few blanks on worksheet.	Submission Complete	10/23/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	n/a This was submitted on time. There are no business systems to update.	Submission Complete	10/23/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/23/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	n/a	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	10/18/24	n/a This was submitted on time. There are no business systems to update.	Submission Complete	10/23/24
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/23/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/03/24	confirmed completion with DEM, M Braun, 10.3.2024	Submission Complete	10/22/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/18/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/06/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24	n/a	Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/24/24		Submission Complete	10/25/24
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24			EOG does not have any projected. Awaiting confirmation of completion from DEM.		
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	100% - Submitted	10/23/24	n/a This was submitted on time. There are no business systems to update.	Submission Complete	
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/07/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 8</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 4</p> <p>• SMEs by Business Process Grouping</p> <ul style="list-style-type: none"> - Account Mgmt. and Financial Reporting = 2 - Accounts Receivable = 2 - Asset Accounting and Mgmt. = 1 - Banking = 1 - Budget Mgmt. and Cash Control = 2 - Contracts Mgmt. = 1 - Disbursements Mgmt. = 3 - Grants Mgmt. = 1 - Inter/IntraUnit Transactions = 3 - Payroll Mgmt. = 2 - Projects Mgmt. = 1 - Revenue Accounting = 2 - System Access and Controls = 1 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 151</p> <ul style="list-style-type: none"> Related Business Systems = 1 Related Reports = 41 <p>• Documentation Status:</p> <ul style="list-style-type: none"> - Complete = 151 Partial = 0 Not Started = 0 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 151</p> <ul style="list-style-type: none"> Related Business Process Groupings = 13 Planned Spreadsheet Uploads = 0 <p>• Level of Impact: People Changes</p> <ul style="list-style-type: none"> - High = 26 Medium = 47 Low = 49 None = 27 Uncertain = 0 <p>• Level of Impact: Processes Changes</p> <ul style="list-style-type: none"> - High = 42 Medium = 45 Low = 34 None = 28 Uncertain = 0 <p>• Level of Impact: Technology Changes</p> <ul style="list-style-type: none"> - High = 2 Medium = 3 Low = 31 None = 113 Uncertain = 0 <p>• Level of Impact: Data Changes</p> <ul style="list-style-type: none"> - High = 30 Medium = 40 Low = 48 None = 31 Uncertain = 0 <p>• Segments I & II Documentation Update Status</p> <ul style="list-style-type: none"> - Not Started = 0 In Progress = 0 Complete = 69 <p>• Segment III Documentation Update Status</p> <ul style="list-style-type: none"> - Not Started = 0 In Progress = 0 Complete = 31 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 1</p> <p>• Criticality:</p> <ul style="list-style-type: none"> - High = 0 Med = 0 Low = 0 None = 1 <p>• Documentation Status:</p> <ul style="list-style-type: none"> - Complete = 0 Partial = 0 Not Started = 0 <p>Cataloged Interfaces = 1</p> <ul style="list-style-type: none"> - Inbound Interfaces = 0 - Outbound Interfaces = 0 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 1</p> <p>• Segment I - Documentation Updates:</p> <ul style="list-style-type: none"> - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>• Segment II - Documentation Updates:</p> <ul style="list-style-type: none"> - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>• Segment III - Documentation Updates:</p> <ul style="list-style-type: none"> - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 0</p> <ul style="list-style-type: none"> - Inbound Interfaces = 0 - Outbound Interfaces = 0 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 70</p> <p>• Associated Unique Uses = 77</p> <ul style="list-style-type: none"> - Continued Use - Yes = 30 - Continued Use - No = 26 <p>• Associated Business Systems = 1</p> <p>Cataloged Reports = 146</p> <p>• Criticality:</p> <ul style="list-style-type: none"> - High = 39 Med = 39 Low = 62 None = 6 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 7/9</p> <p>• Accounts Receivable (AR)</p> <ul style="list-style-type: none"> - Planned Distribution Codes = 2 <p>• Asset Management (AM)</p> <ul style="list-style-type: none"> - Planned Location Codes = 97 - Planned Associated Area ID's = 415 <p>• Commitment Control (KK)</p> <ul style="list-style-type: none"> - Planned Option = Option # 1 - Track with Budget <p>• General Ledger (GL)</p> <ul style="list-style-type: none"> - Planned Budgetary Value Combo Edits = 381 - Planned Local Funds = None - Planned Organization ID's = 68 - Planned OA1's = 105 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <p>• Conversions Needed = 11</p> <p>• Agency Data Outside of Primary Source System(s) = 0</p> <p>• Data Readiness/Cleansing Status:</p> <ul style="list-style-type: none"> - Complete = 5 In Progress = 0 Not Started = 0 Not Applicable 2 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

EOG Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People Processes	The EOG has limited staff and technical/training resources.	Open	9 (High/High)	Discussed with FL Palm limited staffing resources and need for in person training.	No change.	10/31/23	Kelley Sasso
People Processes	Some of the FL PALM project activities and tasks coincide with the busiest times for financial and accounting agency resources. Training is indicated as being conducted prior to go live in the July-December, 2025 timeframe. The July-Mid-Oct timeframe is the busiest of the year with most duties falling to a very limited number of staff.	Open	9 (High/High)	The EOG will monitor staff workload. Please re-consider timeframe for trainings to keep the project on schedule and allow for agency statutory deadlines to be met.	Updated upon review of timeline.	10/11/24	Kelley Sasso
People Processes Technology Data	The Division of Emergency Management is physically and functionally separate from the Executive Office; however, the two entities share the same OLO/business unit. Risks exist surrounding data management, reporting, payments, transaction differentiation, and incorrect updates based on assumptions of shared/not shared data in DEM business systems.	Open	9 (High/High)	The EOG and DEM have met with FL PALM to outline concerns and have requested additional meetings regarding pending inquiries. It was determined that many of the solutions initially discussed will not be able to be effectively implemented. We will continue to monitor and meet with the PALM team as the final design takes shape to determine the best methodologies for the differentiation of data.	Updated upon review of InterUnit Module Segment IV documentation.	08/23/24	Kelley Sasso
People	There will be many competing priorities for staff working on this project. Staff on the project may serve in more than one capacity and time may not be fully dedicated to accounting and FL PALM work.	Open	6 (Medium/High)	The EOG will monitor staff workload.	No change.	10/31/23	Kelley Sasso

People Processes	FL PALM transactions are based on roles with an approval workflow. Because of EOG's limited staff, transactions requiring approvals will likely bottleneck with 1 or possibly 2 staff members. There is insufficient staffing for backup processors and approvers.	Open	6 (Medium/High)	The EOG has discussed this risk with FL PALM and communicated its inability to have role backups and the risk of transaction approval bottlenecks with so few individuals available to work on any given process. There exists the possibility for some transactions to utilize a spreadsheet upload of transactions rather than individual transaction approvals.	No change.	10/31/23	Kelley Sasso
People Processes Data	Nomenclature is changing in from FLAIR terms to PALM terms. Some fields in PALM are named the same as in FLAIR but with different meanings/uses. Examples are category, asset location, etc. This will primarily be a training challenge; however, there exists the risk that procedures, guidelines, data, queries, etc will be misinterpreted or not updated properly.	Open	6 (Medium/High)	The EOG will work to highlight terminology/naming differences to mitigate risk of confusion.	No change.	06/06/24	Kelley Sasso
People Processes Data	The Division of Emergency Management is physically and functionally separate from the Executive Office; however, the two entities share the same OLO/business unit. Detailed risk outline in Line 007 relates to payment management. In reviewing Segment IV -Inter-Unit transactions, we noted that all receiving transactions may be rolled together with no ability to discern 'ownership' of the transaction since only OLO is required. Sent suggestions to the PALM team requesting addition fields be mandatory. Also requested that search menus be available on each workcenter screen to filter out unneeded transactions to only those relevant to DEM or EOG.	Open	6 (Medium/High)	The EOG has reported the issue and made suggestions to FL PALM as potential solutions.	New.	08/23/24	Kelley Sasso
People Processes	The Division of Emergency Management is physically and functionally separate from the Executive Office; however, the two entities share the same OLO/business unit. Detailed risk outline in Line 007 relates to payment management. In reviewing the hardcopy draft of new warrants, if the wrong payment handling code is selected by DEM, EOG will not be able to tell who the warrant belongs to since BE is not printed on the warrant.	Open	4 (Medium/Medi)	The EOG and DEM have met with FL PALM to outline concerns. We will reach out to the PALM team during configuration to determine at what level certain codes can be defaulted to ensure this does not happen. As long as the warrants do not combine, we will be able to research to accomodate. If warrants combine, the entire warrant may need to be deleted and invoices re-vouchered. Noted during review of configuration values worksheet that DEM has been assigned 2 pmt handling codes. Also noted that ORIGIN will not work for differentiation since Works, MFMP, STMS are origins which both EOG and DEM use.	Updated upon review of most recent configurations values worksheets.	06/06/24	Kelley Sasso
People Processes	Due to limited staff and staff turnover, there exists a risk that relevant or important steps in a new or revised task will be missed or not completed.	Open	2 (Medium/Low)	The EOG will outline as many processes as possible to mitigate risk of missing a step. The EOG will ensure that all staff attend training, perform work during UAT, and have access to PALM resources when appropriate.	No change.	10/31/23	Kelley Sasso
People Processes Technology	With the revision of interfaces for all Enterprise business systems, such as Works, STMS, and MFMP, and staff learning the updates to all new systems with FL PALM, it may be more difficult to pinpoint the source of errors in transaction processing.	Open	2 (Medium/Low)	The EOG will monitor all tasks and attempt to report issues to all relevant parties.	No change.	10/31/23	Kelley Sasso
Processes Technology Data	The EOG uses a purchased software that accepts an FTP download of FLAIR recorded asset data and transmits the data to a mobile device for state asset inventory purposes. A risk exists that the inventory software is not ready to purchase during the first year of go-live.	Open	2 (Medium/Low)	The EOG will monitor progress with other state agencies who also use this software and/or have this business need. The EOG will test PALM's inventory solution during UAT to determine if it will meet our agency's needs.	No change.	04/16/24	Kelley Sasso
People Data	Risks relate to attachments of documents in FL PALM. Staff will need training on what can and should be attached or redacted prior to attaching in FL PALM.	Open	1 (Low/Low)	The EOG will outline as many processes as possible to mitigate risk of incorrectly attached documents, and will ensure that all staff attend training and have access to PALM resources when appropriate.	No change.	10/31/23	Kelley Sasso

EOG Issues

Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

EOG Assumptions

Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
People Processes Technology Data	EOG assumes that FL PALM will provide adequate in-person training and will assist in workflows where there is insufficient staff for approvals.	Logged	10/31/23	All Administrative Services.	Updated to consolidate this assumptions for all 4 critical operational elements. Removed duplicative assumptions.
People Processes Technology Data	EOG assumes that while processor roles cannot approve his/her own transactions, the processor can also be assigned an approver role, so that in all cases, staff can function as backup processors or approvers.	Logged	01/23/24	All Administrative Services.	Discussed with D. Thomas on 1/19/2024.

EOG Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

Submit

EOG Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Dawn Hanson	dawn.hanson@eog.myflorida.com	11/07/24
July - August 2024	Dawn Hanson	dawn.hanson@eog.myflorida.com	09/09/24
May - June 2024	Dawn Hanson	dawn.hanson@eog.myflorida.com	07/03/24
March - April 2024	Dawn Hanson	dawn.hanson@eog.myflorida.com	05/06/24
January - February 2024	Dawn Hanson	dawn.hanson@eog.myflorida.com	03/05/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 100.00%

- Submitted Complete = 40
- Submitted Incomplete = 0
- Completed After Submission = 0

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 95.15%

- Submitted On Time = 58
- Submitted Late = 6
- Pending Submission = 1

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	06/18/24	FCOR doesn't have any ABS systems to update the interfaces	Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/09/24	FCOR does not currently have a need for Projects.	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	08/08/24	FCOR does not have active Project records in FLAIR today, so no data cleansing needed.	Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	08/01/24	FCOR doesn't have any ABS systems to update the interfaces	Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/08/24	FCOR does not have active Project records in FLAIR today.	Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/01/24	FCOR doesn't have any ABS systems to update the interfaces	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	08/01/24	FCOR doesn't have any ABS systems to update documentation or remediation needed.	Submission Complete	
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/17/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/10/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/24/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/10/24	Testing has been completed and verified.	N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/17/24	FCOR doesn't have any ABS systems to update so no interfaces required	Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/25/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/24/24	FCOR doesn't have any Projects, but have completed all the required fields.	Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/17/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 15 • Business Process Groupings = 7/13 Identified Subject Matter Experts = 20 • SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 5 - Accounts Receivable = 4 - Asset Accounting and Mgmt. = 4 - Banking = 3 - Budget Mgmt. and Cash Control = 6 - Contracts Mgmt. = 1 - Disbursements Mgmt. = 6 - Grants Mgmt. = 4 - Inter/IntraUnit Transactions = 7 - Payroll Mgmt. = 3 - Projects Mgmt. = 8 - Revenue Accounting = 4 - System Access and Controls = 2 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 18 • Related Business Systems = 0 • Related Reports = 12 • Documentation Status: - Complete = 18 Partial = 0 Not Started = 0 Implementation: Impacted Agency Business Processes = 18 • Related Business Process Groupings = 3 - Planned Spreadsheet Uploads = 0 • Level of Impact: People Changes - High = 0 Medium = 0 Low = 11 None = 7 Uncertain = 0 • Level of Impact: Processes Changes - High = 7 Medium = 0 Low = 6 None = 5 Uncertain = 0 • Level of Impact: Technology Changes - High = 13 Medium = 0 Low = 0 None = 5 Uncertain = 0 • Level of Impact: Data Changes - High = 7 Medium = 0 Low = 4 None = 7 Uncertain = 0 • Segments I & II Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 18 • Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 18	Current-State: Cataloged Business Systems = 0 • Criticality: - High = 0 Med = 0 Low = 0 None = 0 • Documentation Status: - Complete = 0 Partial = 0 Not Started = 0 Cataloged Interfaces = 0 - Inbound Interfaces = 0 - Outbound Interfaces = 0 Implementation: Business Systems Planned for Integration = 0 • Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment III - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 0 - Inbound Interfaces = 0 - Outbound Interfaces = 0	Current-State: Unique FLAIR Data Elements = 72 • Associated Unique Uses = 221 - Continued Use - Yes = 183 - Continued Use - No = 10 • Associated Business Systems = 4 Cataloged Reports = 17 • Criticality: - High = 8 Med = 8 Low = 1 None = 0 Implementation: Segments I & II Planned Configurations = 6/9 • Accounts Receivable (AR) - Planned Distribution Codes = 1 • Asset Management (AM) - Planned Location Codes = 12 - Planned Associated Area ID's = None • Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget • General Ledger (GL) - Planned Budgetary Value Combo Edits = 16 - Planned Local Funds = None - Planned Organization ID's = 31 - Planned OA1's = 4 - Planned OA2's = None Segment IV Planned Configurations - Started = 1 Not Started = 1 Conversions & Data Readiness • Conversions Needed = 8 • Agency Data Outside of Primary Source System(s) = 0 • Data Readiness/Cleansing Status: - Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FCOR Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes Technology Data	Due to Project staffing turnover, Project could be at risk for not being ready for UAT Testing and Mock Conversions.	Open	9 (High/High)	Requested the new Project Manager to request additional staffing from OIT to assist with remediation and data cleanup efforts.		09/24/24	Mary Quinsey
People Processes Technology Data	Remediation of BARS (Budget and Account Reporting System) and Downstream (Outbound) systems	Open	6 (High/Medium)	Required remediation of existing BARS system and 7 downstream (outbound) systems, which currently depends on the existing BARS systems for data. This requires the new reporting solution to be designed and implemented which shall remediate existing BARS solution and IWay interfaces. This new reporting solution shall interface with the MFT file server of Florida PALM Data warehouse for data needs (upstream/ inbound) and will provide data to the 7 downstream/ outbound systems/ tools.	Additional technical information shall be required from Florida PALM team to initiate the remediation activities.	10/23/24	OIT

FCOR Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes	Not having a backup for newly created agency business systems	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Crosstrain staff to ensure adequate backup	The planned or Actual Resolution Date is extended to 06/30/2025 to provide 6 months of readiness prior to the current Project Production date - January 2026	06/30/25	David Eskin, FDC Finance and Accounting/Systems Reporting

People Processes	Lack of Clear Instructions and Frequent Changes in Task Guidance	Open	High - Impacts the ability of the agency to meet deadlines or milestones	To minimize frequent changes in task instructions. Consistent guidance fosters stability and improves overall performance	TBD	01/06/26	Erica Starling, Financial Administrator
People Processes Technology Data	Lack of Resource Capacity for Data analysis	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Currently requesting an RFQ for an additional staff aug position with FLAIR data experience.	Draft has been sent to management	12/31/24	Erica Starling, Financial Administrator
Processes Technology	UAT Test Scripts and Future State Work Processes	Open	Low - All impacts not listed as Critical or High	Add an OIT BA to the agency team to assist with mapping future state work processes to Palm and write test scenarios. The F&A team leads will review, revise, approve, and use the test scripts in UAT. Waiting on clarity on the UAT approach, scope and volume of work. Now that we know the UAT timeline but are still planning the IT development work for the 'New Reporting Solution' and downstream system remediation.	Discussed with F&A leads. Submitted request to PMO.	11/06/24	OIT PM

FCOR Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology	There will be sufficient engagement by resources knowledgeable about agency business processes and technical capabilities	Logged	07/31/23	All agency business systems and CCN roles	Organizational Change Management (OCM) Lead was onboarded and started working 05/06/2024.	
People Processes Technology	FCOR's Change Champion Network will continue to attend workshops, working sessions, meetings, and other forums for collaboration to ensure the continued functionality of inbound and outbound interface points between the two agencies.	Logged	07/31/23	All agency business systems and CCN roles	Currently still relevant.	
People Processes Technology	FCOR will understand and document our current state technical architecture and business systems and modify to integrate with the financial management solution.	Logged	07/31/23	All agency business systems and CCN roles	Continually updating as needed.	
People Processes Technology	FCOR will understand and document our internal processes and modify them where possible to accommodate the financial management solution functionality.	Logged	07/31/23	All agency business systems and CCN roles	Continually updating as needed.	
People Processes Technology	Additional clarity required from Florida PALM team, for finalizing the FCOR UAT plan	Logged	10/21/24	UAT Planning for user readiness for performing UAT	Requested additional clarity from Florida PALM team	

FCOR Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	
People	Meeting with Axiom Pro ABS vendor	09/06/24	Axiom Pro reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Manager	Meeting to discuss PALM progress for remediating Axiom Pro		
People	FDC/FCOR MFT Credentials Meeting	09/06/24	OIT CCN staff and the FL PALM Team members	Meeting to complete requirements for RW Task 550-B		
Technology	Meeting with Axiom Pro ABS vendor	09/06/24	Axiom Pro reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Manager	Meeting to discuss PALM progress for remediating Axiom Pro		
Technology	FDC/FCOR MFT Credentials Meeting	09/06/24	OIT CCN staff and the FL PALM Team members	Meeting to complete requirements for RW Task 550-B		
People	FL PALM Project Manager Meeting	09/16/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team and OCM Lead	Meeting to level set with the new FDC/FCOR Project Manager		
People	OIT Project Manager Onboarding	09/16/24	FDC/FCOR Project Manager and Business Analyst	Meeting to understand the PM activities and status on the PM tasks		
People	OIT Project Manager Onboarding	09/18/24	FDC/FCOR Project Manager and Business Analyst	Meeting to understand the PM activities and status on the PM tasks		
People	OIT Project Manager Meeting with OCM	09/18/24	FDC/FCOR Project Manager and OCM Lead	Meeting to understand the PM tasks and to understand what the OCM Lead is taking the lead on		
People	Task 541-C Checkpoint	09/23/24	Backup Agency Sponsor, Agency Liaisons, and CCN staff	Met to discuss the progress of Task 541-C		
People	All Tasks Discussion	09/23/24	Agency Liaisons, FDC/FCOR Project Management Team and OCM Lead	Met to provide clarity on who is to take the lead on each task		
Technology	Task 541-C Checkpoint	09/23/24	Backup Agency Sponsor, Agency Liaisons, and CCN staff	Met to discuss the progress of Task 541-C		
People	CCN PALM Monthly Standing Meeting	09/24/24	Agency Sponsors, Agency Liaisons, FDC/FCOR Project Management Team and all identified CCN staff	Monthly standing meeting to discuss where we stand on the project and to engage all CCN staff		
People	Information Warehouse Meeting	09/24/24	OIT CCN staff and Agency Liaison	Meeting to align on how we can collaborate on Data Warehouse requirements for FDC/FCOR PALM		
People	Segment IV Impact Analysis Overview	09/24/24	OCM Lead and Agency Liaisons	To help identify the Segment IV Impacts for each process		
Technology	Information Warehouse Meeting	09/24/24	OIT CCN staff and Agency Liaison	Meeting to align on how we can collaborate on Data Warehouse requirements for FDC/FCOR PALM		
People	FDC PALM onboarding - Dipak Roy	09/30/24	FDC/FCOR Project Manager and Agency Liaison	Onboarding meeting to get Project Manager up to speed on FL PALM activities and provide a status of priorities		
People	Onboarding Dipak Roy - FDC Systems	10/02/24	FDC/FCOR Project Management Team and Technical SME	Meeting to discuss the System related topics		
People	PALM Risk Assessment Review	10/02/24	FDC/FCOR Project Management Team and Agency Liaisons	Meeting to discuss the Risk Assessment the project team has identified and to verify the scores identified		
People	BARS Agency Business System Discussion	10/02/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team, OIT SMEs and all identified CCN staff	Met to discuss the importance of a remediation plan for BARS and our next steps		
Technology	Onboarding Dipak Roy - FDC Systems	10/02/24	FDC/FCOR Project Management Team and Technical SME	Meeting to discuss the System related topics		
Technology	BARS Agency Business System Discussion	10/02/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team, OIT SMEs and all identified CCN staff	Met to discuss the importance of a remediation plan for BARS and our next steps		
People	Weekly FL PALM Project Management	10/03/24	Agency Liaisons, FDC/FCOR	Weekly meeting to discuss Project Management		

	Review Meeting		Project Management Team	artifacts and to review priority actions items	
People	Report Planning Meeting	10/03/24	Agency Liaisons, FDC/FCOR Project Management Team, and all identified CCN staff	To verify the owner and priority of each report	
Technology	Report Planning Meeting	10/03/24	Agency Liaisons, FDC/FCOR Project Management Team, and all identified CCN staff	To verify the owner and priority of each report	
People	Onboarding Dipak Roy - FDC Systems (Session 2)	10/04/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the System related topics	
Technology	Onboarding Dipak Roy - FDC Systems (Session 2)	10/04/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the System related topics	
People	60GG-1: FDC/FCOR PALM Stage Gate checks	10/07/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to get an overview of FAC 60GG-1 process and to review the planning of the stage gates checkpoints	
People	Task 536 B "UAT Review"	10/09/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to review Task 536-B and to assist with some outstanding questions on the plan	
People	Monthly FL PALM: FCOR Sponsor Briefing	10/09/24	OCM Lead and FCOR Agency Sponsors	To discuss any project updates and address any concerns by FCOR	
Technology	Task 536 B "UAT Review"	10/09/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to review Task 536-B and to assist with some outstanding questions on the plan	
People	FDC-Florida PALM Technical Discussion	10/10/24	Agency Liaisons, FDC/FCOR Project Management Team, Agency Readiness Coordinators and the DFS FL PALM Technical Team	Met to have a technical discussion on the FL PALM Data Warehouse	
Technology	FDC-Florida PALM Technical Discussion	10/10/24	Agency Liaisons, FDC/FCOR Project Management Team, Agency Readiness Coordinators and the DFS FL PALM Technical Team	Met to have a technical discussion on the FL PALM Data Warehouse	
People	Task Status Meeting	10/14/24	Agency Liaisons	Met to debrief on some upcoming tasks	
People	Weekly Data Cleanup Discussion	10/15/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
Technology	Weekly Data Cleanup Discussion	10/15/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	536 B Open Items discussion	10/16/24	Agency Liaison and FDC FL PALM Team	To discuss some open items on Task 536-B for FDC/FCOR	
Technology	536 B Open Items discussion	10/16/24	Agency Liaison and FDC FL PALM Team	To discuss some open items on Task 536-B for FDC/FCOR	
People	Weekly FL PALM Project Management Review Meeting	10/17/24	Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Weekly Data Cleanup Discussion	10/21/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	Task 543 Discussion	10/21/24	FDC Agency Liaisons	Met to discuss the completion of this task	
Technology	Weekly Data Cleanup Discussion	10/21/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	BARS Reporting: Internal Connect	10/22/24	FDC/FCOR Project Management Team, Agency Liaison and Technical SME	Met internally to align on the BARS remediation efforts	
People	FDC/FCOR Agency Sponsors Train-the-Trainer Interest Meeting	10/22/24	Agency Liaisons and FDC FL PALM Project Team Members	To discuss any outstanding or upcoming tasks and to discuss remediation efforts for FDC/FCOR	
Technology	BARS Reporting: Internal Connect	10/22/24	FDC/FCOR Project Management Team, Agency Liaison and Technical SME	Met internally to align on the BARS remediation efforts	
People	Quarterly Update on Scanner Conversion to FL PALM	10/23/24	Bar Scanning reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Management Team	Met with vendor to get a status on their remediation efforts to FL PALM	
Technology	Quarterly Update on Scanner Conversion to FL PALM	10/23/24	Bar Scanning reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Management Team	Met with vendor to get a status on their remediation efforts to FL PALM	
People	Weekly FL PALM Project Management Review Meeting	10/24/24	Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Weekly Data Cleanup Discussion	10/28/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
Technology	Weekly Data Cleanup Discussion	10/28/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	Cleaning Up Grants Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Grants data cleanup that is required for conversion to FL PALM	
Technology	Cleaning Up Grants Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Grants data cleanup that is required for conversion to FL PALM	
People	Task 543 Discussion	10/31/24	FDC/FCOR Project Management Team and Agency Liaisons	Met to discuss the completion of the spreadsheet upload column for Task 543	
People	Weekly FL PALM Project Management Review Meeting	10/31/24	FDC/FCOR Sponsors, Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Task 543 Discussion	10/31/24	Agency Liaisons	Met to discuss the completion of Task 543	
Processes	Continuous updates to desktop procedures library and documentation of our current state reports, agency business systems, and interfaces.	10/31/24	All business process owners in Finance and Accounting, Budget, Division of Administration, FMBC, Procurement, HR	To ensure our current state desktop procedures library is up to date and document our current state reports, business systems and interfaces	Keeping desktop procedures up-to-date and the position & role catalog.
Technology	Task 543 Discussion	10/31/24	FDC/FCOR Project Management Team and Agency Liaisons	Met to discuss the completion of the spreadsheet upload column for Task 543	
Data	None	10/31/24	None	None	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

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FCOR Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	11/08/24
July - August 2024	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	09/10/24
May - June 2024	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	07/12/24
March - April 2024	Gina Giacomo	karencarter@fcor.state.fl.us	05/09/24
January - February 2024	Gina Giacomo	ginagiacom@fcor.state.fl.us	03/08/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for FDC](#)
[Readiness Workplan](#)

FDC Status Report Dashboard

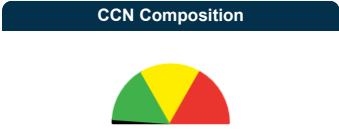
Reporting Period

September - October 2024

Agency Sponsor

Mark Tallent

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.



The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

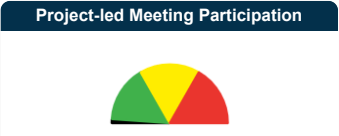
- Score = 95.64%
- Submitted Complete = 35
 - Submitted Incomplete = 0
 - Completed After Submission = 4



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

- Score = 89.56%
- Submitted On Time = 54
 - Submitted Late = 9
 - Pending Submission = 3



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Data	514	Complete Data Readiness Analysis and Data Cleansing Activities for Segments I and II	01/29/24	04/12/24	50% - In Progress		We've updated the current data cleansing process. Assets, Revenues, Grants, General Ledgers. FDC F&A is currently deciding on contracting with someone to support and accelerate our data cleansing efforts, we will require more time to complete this task. We are also working with DFS on the FLAIR Master Balance File Cleanup. We have completed the A/R data cleansing (4/11). Currently (8/1/24) working on submitting an RFQ to procure a staff aug position to assist with the FLAIR data cleanup efforts for this task. RFQ-25-013 expected to be released 8/27/24.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	10/01/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/30/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	25% - Beginning Initial Internal Meetings and Information Gathering		Currently (8/1/24) working on submitting an RFQ to procure a staff aug position to assist with the FLAIR data cleanup efforts for this task.		
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24	Updates completed.	Submission Complete	11/07/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/07/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/17/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24	Had an issue with the FDC Position Funding spreadsheet on the secure site. Column G kept dropping the leading zero. I've emailed the file to my Readiness Coordinator, but have marked the task complete.	Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/24/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/10/24	Testing was completed today and verified.	N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/25/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/30/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/24/24		Submission Complete	
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/17/24		Submission Complete	

N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering			
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering			
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/07/24		Submission Complete
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering			
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24				

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 129</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 49</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 6 - Accounts Receivable = 2 - Asset Accounting and Mgmt. = 4 - Banking = 2 - Budget Mgmt. and Cash Control = 8 - Contracts Mgmt. = 3 - Disbursements Mgmt. = 15 - Grants Mgmt. = 3 - Inter/IntraUnit Transactions = 6 - Payroll Mgmt. = 14 - Projects Mgmt. = 14 - Revenue Accounting = 2 - System Access and Controls = 1 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 156</p> <ul style="list-style-type: none"> Related Business Systems = 13 Related Reports = 46 <p>Documentation Status:</p> <p>- Complete = 156 Partial = 0 Not Started = 0</p> <p>Implementation:</p> <p>Impacted Agency Business Processes = 156</p> <ul style="list-style-type: none"> Related Business Process Groupings = 12 Planned Spreadsheet Uploads = 3 <ul style="list-style-type: none"> Level of Impact: People Changes - High = 9 Medium = 15 Low = 113 None = 10 Uncertain = 0 Level of Impact: Processes Changes - High = 130 Medium = 5 Low = 3 None = 9 Uncertain = 0 Level of Impact: Technology Changes - High = 127 Medium = 8 Low = 1 None = 11 Uncertain = 0 Level of Impact: Data Changes - High = 125 Medium = 1 Low = 3 None = 18 Uncertain = 0 <p>Segments I & II Documentation Update Status</p> <p>- Not Started = 0 In Progress = 0 Complete = 91</p> <p>Segment III Documentation Update Status</p> <p>- Not Started = 0 In Progress = 0 Complete = 96</p>	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 25</p> <ul style="list-style-type: none"> Criticality: - High = 11 Med = 6 Low = 4 None = 4 <p>Documentation Status:</p> <p>- Complete = 13 Partial = 10 Not Started = 1</p> <p>Cataloged Interfaces = 33</p> <ul style="list-style-type: none"> Inbound Interfaces = 30 Outbound Interfaces = 3 <p>Implementation:</p> <p>Business Systems Planned for Integration = 13</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 1 Not Needed = 7 Segment II - Documentation Updates: - Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 8 Segment III - Documentation Updates: - Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7 <p>Planned Interfaces = 3</p> <ul style="list-style-type: none"> Inbound Interfaces = -2 Outbound Interfaces = 2 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 73</p> <ul style="list-style-type: none"> Associated Unique Uses = 222 - Continued Use - Yes = 183 - Continued Use - No = 10 <p>Associated Business Systems = 2</p> <p>Cataloged Reports = 234</p> <ul style="list-style-type: none"> Criticality: - High = 211 Med = 11 Low = 2 None = 11 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 6</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 1 Asset Management (AM) - Planned Location Codes = 4701 - Planned Associated Area ID's = None Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 158 - Planned Local Funds = None - Planned Organization ID's = 2615 - Planned OA1's = 248 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <p>- Started = 1 Not Started = 1</p> <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 11 Agency Data Outside of Primary Source System(s) = 0 <p>Data Readiness/Cleansing Status:</p> <p>- Complete = 2 In Progress = 4 Not Started = 0 Not Applicable 1</p> <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FDC Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes Technology Data	Due to Project staffing turnover, Project could be at risk for not being ready for UAT Testing and Mock Conversions.	Open	9 (High/High)	Requested the new Project Manager to request additional staffing from OIT to assist with remediation and data cleanup efforts.		09/24/24	Mary Quinsey
People Processes Technology Data	Remediation of BARS (Budget and Account Reporting System) and Downstream (Outbound) systems	Open	6 (High/Medium)	Required remediation of existing BARS system and 7 downstream (outbound) systems, which currently depends on the existing BARS systems for data. This requires the new reporting solution to be designed and implemented which shall remediate existing BARS solution and IWay interfaces. This new reporting solution shall interface with the MFT file server of Florida PALM Data warehouse for data needs (upstream/ inbound) and will provide data to the 7 downstream/ outbound systems/ tools.	Additional technical information shall be required from Florida PALM team to initiate the remediation activities for FDC and FCOR.	10/23/25	OIT

FDC Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People Processes Technology	Not having a backup for newly created agency business systems	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Crosstrain staff to ensure adequate backup. Cross training will be completed during the project to ensure operational resiliency.	The Planned or Actual Resolution Date is extended to 06/30/2025 to provide 6 months of readiness prior to the current Project Production date – January 2026.	06/30/25	David Eskin, Finance and Accounting/Systems Reporting
People Processes	Lack of Clear Instructions and Frequent Changes in Task Guidance	Open	High - Impacts the ability of the agency to meet deadlines or milestones	To minimize frequent changes in task instructions. Consistent guidance fosters stability and improves overall performance.	TBD	01/06/26	Erica Starling, Financial Administrator
People Processes Technology Data	Lack of Resource Capacity for Data analysis	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Currently requesting an RFQ for an additional staff aug position with FLAIR data experience.	Draft has been sent to management	12/31/24	Erica Starling, Financial Administrator
Processes Technology	UAT Test Scripts and Future State Work Processes	Open	Low - All impacts not listed as Critical or High	Add an OIT BA to the agency team to assist with mapping future state work processes to Palm and write test scenarios. The F&A team leads will review, revise, approve, and use the test scripts in UAT. Waiting on clarity on the UAT approach, scope and volume of work. Now that we know the UAT timeline but are still planning the IT development work for the 'New Reporting Solution' and downstream system remediation.	Discussed with F&A leads. Submitted request to PMO.	11/06/24	Dipak Roy, OIT PM

FDC Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology	There will be sufficient engagement by resources knowledgeable about agency business processes and technical capabilities.	Logged	07/31/23	All agency business systems and CCN roles	FDC's Organizational Change Management (OCM) Lead was onboarded and started working 05/06/2024.	
People Processes Technology	FDC's Change Champion Network will continue to attend workshops, working sessions, meetings, and other forums for collaboration to ensure the continued functionality of inbound and outbound interface points between the two agencies.	Logged	07/31/23	All agency business systems and CCN roles	Currently still relevant.	
People Processes Technology	FDC will understand and document our current state technical architecture and business systems and modify to integrate with the financial management solution.	Logged	07/31/23	All agency business systems and CCN roles	Continually updating, as needed.	
Technology Data	It is assumed that data in FLAIR will exist in a new field in PALM except for fields that are discontinued. For the discontinued fields, it is assumed that PALM project team will communicate the names of the discontinued fields and will be shared as the data dictionary is updated for each Palm Design Segment.	Logged	04/22/24	All agency business systems and the remediation of agency business systems.		
People Processes Technology	Additional clarity required from Florida PALM team, for finalizing the FDC UAT plan	Logged	10/21/24	UAT Planning for user readiness for performing UAT	Requested additional clarity from Florida PALM team	

FDC Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People	Meeting with Axiom Pro ABS vendor	09/06/24	Axiom Pro reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Manager	Meeting to discuss PALM progress for remediating Axiom Pro	
People	FDC/FCOR MFT Credentials Meeting	09/06/24	OIT CCN staff and the FL PALM Team members	Meeting to complete requirements for RW Task 550-B	
Technology	Meeting with Axiom Pro ABS vendor	09/06/24	Axiom Pro reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Manager	Meeting to discuss PALM progress for remediating Axiom Pro	
Technology	FDC/FCOR MFT Credentials Meeting	09/06/24	OIT CCN staff and the FL PALM Team members	Meeting to complete requirements for RW Task 550-B	
People	FL PALM Project Manager Meeting	09/16/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team and OCM Lead	Meeting to level set with the new FDC/FCOR Project Manager	
People	OIT Project Manager Onboarding	09/16/24	FDC/FCOR Project Manager and Business Analyst	Meeting to understand the PM activities and status on the PM tasks	
People	OIT Project Manager Onboarding	09/18/24	FDC/FCOR Project Manager and Business Analyst	Meeting to understand the PM activities and status on the PM tasks	
People	OIT Project Manager Meeting with OCM	09/18/24	FDC/FCOR Project Manager and OCM Lead	Meeting to understand the PM tasks and to understand what the OCM Lead is taking the lead on	
People	Task 531 Status Meeting	09/23/24	Agency Liaisons, FDC/FCOR Project Manager and Business Analyst	Meeting to discuss the status of Task 531	
People	Task 541-C Checkpoint	09/23/24	Backup Agency Sponsor, Agency Liaisons, and CCN staff	Met to discuss the progress of Task 541-C	
People	All Tasks Discussion	09/23/24	Agency Liaisons, FDC/FCOR Project Management Team and OCM Lead	Met to provide clarity on who is to take the lead on each task	
Technology	Task 531 Status Meeting	09/23/24	Agency Liaisons, FDC/FCOR Project Manager and Business Analyst	Meeting to discuss the status of Task 531	
Technology	Task 541-C Checkpoint	09/23/24	Backup Agency Sponsor, Agency Liaisons, and CCN staff	Met to discuss the progress of Task 541-C	
People	CCN PALM Monthly Standing Meeting	09/24/24	Agency Sponsors, Agency Liaisons, FDC/FCOR Project Management Team and all identified CCN staff	Monthly standing meeting to discuss where we stand on the project and to engage all CCN staff	
People	Information Warehouse Meeting	09/24/24	OIT CCN staff and Agency Liaison	Meeting to align on how we can collaborate on Data Warehouse requirements for FDC/FCOR PALM	
People	Segment IV Impact Analysis Overview	09/24/24	OCM Lead and Agency Liaisons	To help identify the Segment IV Impacts for each process	
People	Budget Department FL PALM Migration Meeting	09/24/24	FDC/FCOR Project Management Team, Budget SMEs, OIT SMEs and Agency Liaison	Meeting to discuss the FL PALM migration and the impacts to existing Budget related environments	

Technology	Information Warehouse Meeting	09/24/24	OIT CCN staff and Agency Liaison	Meeting to align on how we can collaborate on Data Warehouse requirements for FDC/FCOR PALM	
Technology	Budget Department FL PALM Migration Meeting	09/24/24	FDC/FCOR Project Management Team, Budget SMEs, OIT SMEs and Agency Liaison	Meeting to discuss the FL PALM migration and the impacts to existing Budget related environments	
People	FDC PALM onboarding - Dipak Roy	09/30/24	FDC/FCOR Project Manager and Agency Liaison	Onboarding meeting to get Project Manager up to speed on FL PALM activities and provide a status of priorities	
People	Connect FDC PALM	09/30/24	OCM Lead and FDC/FCOR Project Manager	Met to align on Task 544, realignment of the Readiness Workplan with project plan, closely track priority actions items and new status report template	
People	Task 531 Discussion	10/01/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the remediation needs for the Agency Business Systems	
Technology	Task 531 Discussion	10/01/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the remediation needs for the Agency Business Systems	
People	Onboarding Dipak Roy - FDC Systems	10/02/24	FDC/FCOR Project Management Team and Technical SME	Meeting to discuss the System related topics	
People	PALM Risk Assessment Review	10/02/24	FDC/FCOR Project Management Team and Agency Liaisons	Meeting to discuss the Risk Assessment the project team has identified and to verify the scores identified	
People	Meeting to discuss the next steps for a new staff Aug position	10/02/24	Procurement SME and Agency Liaison	To discuss next steps for the RFQ to assist with the FLAIR data analysis	
People	BARS Agency Business System Discussion	10/02/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team, OIT SMEs and all identified CCN staff	Met to discuss the importance of a remediation plan for BARS and our next steps	
Technology	Onboarding Dipak Roy - FDC Systems	10/02/24	FDC/FCOR Project Management Team and Technical SME	Meeting to discuss the System related topics	
Technology	Meeting to discuss the next steps for a new staff Aug position	10/02/24	Procurement SME and Agency Liaison	To discuss next steps for the RFQ to assist with the FLAIR data analysis	
Technology	BARS Agency Business System Discussion	10/02/24	Backup Agency Sponsor, Agency Liaisons, FDC/FCOR Project Management Team, OIT SMEs and all identified CCN staff	Met to discuss the importance of a remediation plan for BARS and our next steps	
People	Weekly FL PALM Project Management Review Meeting	10/03/24	Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Report Planning Meeting	10/03/24	Agency Liaisons, FDC/FCOR Project Management Team, and all identified CCN staff	To verify the owner and priority of each report	
Technology	Report Planning Meeting	10/03/24	Agency Liaisons, FDC/FCOR Project Management Team, and all identified CCN staff	To verify the owner and priority of each report	
People	Onboarding Dipak Roy - FDC Systems (Session 2)	10/04/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the System related topics	
Technology	Onboarding Dipak Roy - FDC Systems (Session 2)	10/04/24	FDC/FCOR Project Management Team and Technical SME	Met to discuss the System related topics	
People	60GG-1: FDC/FCOR PALM Stage Gate checks	10/07/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to get an overview of FAC 60GG-1 process and to review the planning of the stage gates checkpoints	
People	Meeting to complete interface selections	10/07/24	FDC/FCOR Project Management Team and Technical SME	Met to select all applicable interfaces for Segments III and IV	
Technology	Meeting to complete interface selections	10/07/24	FDC/FCOR Project Management Team and Technical SME	Met to select all applicable interfaces for Segments III and IV	
People	Task 536 B "UAT Review"	10/09/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to review Task 536-B and to assist with some outstanding questions on the plan	
People	Monthly FL PALM: FCOR Sponsor Briefing	10/09/24	OCM Lead and FCOR Agency Sponsors	To discuss any project updates and address any concerns by FCOR	
People	RWP Task 544: Review Segment IV High Impacts - Disbursements	10/09/24	OCM Lead, Agency Liaisons, FDC/FCOR Project Management Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
Technology	Task 536 B "UAT Review"	10/09/24	Agency Liaisons and FDC/FCOR Project Management Team	Met to review Task 536-B and to assist with some outstanding questions on the plan	
Technology	RWP Task 544: Review Segment IV High Impacts - Disbursements	10/09/24	OCM Lead, Agency Liaisons, FDC/FCOR Project Management Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
People	FDC-Florida PALM Technical Discussion	10/10/24	Agency Liaisons, FDC/FCOR Project Management Team, Agency Readiness Coordinators and the DFS FL PALM Technical Team	Met to have a technical discussion on the FL PALM Data Warehouse	
People	RWP Task 544: Review Segment IV High Impacts - Budget Mgmt & Contracts	10/10/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
Technology	FDC-Florida PALM Technical Discussion	10/10/24	Agency Liaisons, FDC/FCOR Project Management Team, Agency Readiness Coordinators and the DFS FL PALM Technical Team	Met to have a technical discussion on the FL PALM Data Warehouse	
Technology	RWP Task 544: Review Segment IV High Impacts - Budget Mgmt & Contracts	10/10/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
People	Interview for Data Analyst staff aug position	10/11/24	Agency Liaison and SME	Interviewed for a Data Analyst position to assist with the data cleanup efforts	
People	RWP Task 544: Review Segment IV High Impacts - Asset Mgmt	10/11/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
People	RWP Task 544: Review Segment IV High Impacts - Projects & Inter/Intra Unit	10/11/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	

Technology	RWP Task 544: Review Segment IV High Impacts - Asset Mgmt	10/11/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
Technology	RWP Task 544: Review Segment IV High Impacts - Projects & Inter/Intra Unit	10/11/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
People	Task Status Meeting	10/14/24	Agency Liaisons	Met to debrief on some upcoming tasks	
People	Weekly Data Cleanup Discussion	10/15/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	RWP Task 544: Review Segment IV High Impacts - Payroll	10/15/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
Technology	Weekly Data Cleanup Discussion	10/15/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
Technology	RWP Task 544: Review Segment IV High Impacts - Payroll	10/15/24	OCM Lead, Agency Liaisons, FDC FL PALM Team and CCN staff	Met to review the high impacts for Segment IV and to discuss any action or remediations needed	
People	536 B Open Items discussion	10/16/24	Agency Liaison and FDC FL PALM Team	To discuss some open items on Task 536-B for FDC/FCOR	
Technology	536 B Open Items discussion	10/16/24	Agency Liaison and FDC FL PALM Team	To discuss some open items on Task 536-B for FDC/FCOR	
People	Weekly FL PALM Project Management Review Meeting	10/17/24	Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Weekly Data Cleanup Discussion	10/21/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	Task 543 Discussion	10/21/24	FDC Agency Liaisons	Met to discuss the completion of this task	
Technology	Weekly Data Cleanup Discussion	10/21/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	BARS Reporting: Internal Connect	10/22/24	FDC/FCOR Project Management Team, Agency Liaison and Technical SME	Met internally to align on the BARS remediation efforts	
People	FDC/FCOR Agency Sponsors Train-the-Trainer Interest Meeting	10/22/24	Agency Liaisons and FDC FL PALM Project Team Members	To discuss any outstanding or upcoming tasks and to discuss remediation efforts for FDC/FCOR	
Technology	BARS Reporting: Internal Connect	10/22/24	FDC/FCOR Project Management Team, Agency Liaison and Technical SME	Met internally to align on the BARS remediation efforts	
People	Quarterly Update on Scanner Conversion to FL PALM	10/23/24	Bar Scanning reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Management Team	Met with vendor to get a status on their remediation efforts to FL PALM	
Technology	Quarterly Update on Scanner Conversion to FL PALM	10/23/24	Bar Scanning reps, Agency Liaisons, CCN staff, and FDC/FCOR Project Management Team	Met with vendor to get a status on their remediation efforts to FL PALM	
People	Weekly FL PALM Project Management Review Meeting	10/24/24	Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Interview for Data Analyst staff aug position	10/24/24	Agency Liaison and SME	Interviewed for a Data Analyst position to assist with the data cleanup efforts	
People	Weekly Data Cleanup Discussion	10/28/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
Technology	Weekly Data Cleanup Discussion	10/28/24	Backup Agency Sponsor, Agency Liaisons and CCN staff	Meeting weekly to discuss breaking down data cleanup into smaller chunks and to get status of cleanup efforts	
People	FLAIR Introduction	10/29/24	Business Analyst and SME	Meeting to give the Business Analyst a run down on FLAIR and the data that needs to be cleaned	
People	Cleaning up Projects Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Projects data cleanup that is required for conversion to FL PALM	
People	Cleaning Up Grants Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Grants data cleanup that is required for conversion to FL PALM	
Technology	Cleaning up Projects Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Projects data cleanup that is required for conversion to FL PALM	
Technology	Cleaning Up Grants Data	10/30/24	Backup Agency Sponsor, Agency Liaisons, CCN staff and FDC/FCOR Project Management Team	Meeting to discuss the Grants data cleanup that is required for conversion to FL PALM	
People	Task 543 Discussion	10/31/24	FDC/FCOR Project Management Team and Agency Liaisons	Met to discuss the completion of the spreadsheet upload column for Task 543	
People	Weekly FL PALM Project Management Review Meeting	10/31/24	FDC/FCOR Sponsors, Agency Liaisons, FDC/FCOR Project Management Team	Weekly meeting to discuss Project Management artifacts and to review priority actions items	
People	Task 543 Discussion	10/31/24	Agency Liaisons	Met to discuss the completion of Task 543	
Processes	Continuous updates to desktop procedures library and documentation of our current state reports, agency business systems, and interfaces.	10/31/24	All business process owners in Finance and Accounting, Budget, Division of Administration, FMBC, Procurement, HR	To ensure our current state desktop procedures library is up to date and document our current state reports, business systems and interfaces	Keeping desktop procedures up-to-date and the position & role catalog.
Technology	Task 543 Discussion	10/31/24	FDC/FCOR Project Management Team and Agency Liaisons	Met to discuss the completion of the spreadsheet upload column for Task 543	
Data	CTC001 - Contracts	10/31/24	FLAIR, FACTS	Data Cleansing and conversion required for the file.	Currently have 99.5% of leases added to FACTS

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

FDC Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Mark Tallent	mark.tallent@fdc.myflorida.com	11/07/24
July - August 2024	Mark Tallent	mark.tallent@fdc.myflorida.com	09/11/24
May - June 2024	Mark Tallent	mark.tallent@fdc.myflorida.com	07/09/24
March - April 2024	Mark Tallent	mark.tallent@fdc.myflorida.com	05/13/24
January - February 2024	Mark Tallent	mark.tallent@fdc.myflorida.com	03/07/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for FDLE](#)
[Readiness Workplan](#)

FDLE Status Report Dashboard

Reporting Period


September - October 2024

Agency Sponsor

Charlotte Fraser

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 6
- Duplicate Filled Role = 10
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 88.33%

- Submitted Complete = 31
- Submitted Incomplete = 2
- Completed After Submission = 3

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 88.41%

- Submitted On Time = 53
- Submitted Late = 8
- Pending Submission = 6

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	50% - In Progress		6/21 – Updated Task in Smartsheet; we WILL NOT meet the task due date because only half of the ABS are remediated. 6.28.24: Remediation on-going 7/8 – Progress Unchanged		
Indirect	Technology	530	Update Florida PALM Interface Inventory for Segment III	04/15/24	07/12/24	50% - In Progress		Assigning and analyzing information for the task.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	75% - Consolidating/Inputting Information for Submission		Assigning and analyzing information for the task.		
N/A	People	535	Update Workforce Readiness Plan	06/17/24	08/02/24	Pending Resubmission	08/02/24	Task updated. Awaiting Sponsor Signature	Submission Incomplete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24	Task Complete	Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/13/24	Task Complete	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	50% - In Progress				
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Task Complete	Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	09/03/24	Task Complete	Submission Incomplete	09/04/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	50% - In Progress				
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Task Complete	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/16/24	Task Complete	Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24	Task Complete	Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/23/24	Task Complete	Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24	Task Complete	Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/24/24	Task Complete	N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24	Task Complete	N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	50% - In Progress				
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/23/24	Task Complete	Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/29/24	Task Complete	Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/24/24	Task Complete	Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	562	Submit Bimonthly Agency Readiness	11/01/24	11/12/24	100% - Submitted	11/06/24		Submission	

			Status Report						Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 40</p> <ul style="list-style-type: none"> Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 22</p> <ul style="list-style-type: none"> SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 1 - Accounts Receivable = 6 - Asset Accounting and Mgmt. = 3 - Banking = 1 - Budget Mgmt. and Cash Control = 8 - Contracts Mgmt. = 5 - Disbursements Mgmt. = 7 - Grants Mgmt. = 2 - Inter/IntraUnit Transactions = 8 - Payroll Mgmt. = 5 - Projects Mgmt. = 3 - Revenue Accounting = 1 - System Access and Controls = 0 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 231</p> <ul style="list-style-type: none"> Related Business Systems = 12 Related Reports = 74 Documentation Status: - Complete = 206 Partial = 17 Not Started = 8 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 231</p> <ul style="list-style-type: none"> Related Business Process Groupings = 12 Planned Spreadsheet Uploads = 2 Level of Impact: People Changes - High = 98 Medium = 80 Low = 28 None = 13 Uncertain = 1 Level of Impact: Processes Changes - High = 136 Medium = 62 Low = 15 None = 7 Uncertain = 1 Level of Impact: Technology Changes - High = 73 Medium = 29 Low = 13 None = 105 Uncertain = 1 Level of Impact: Data Changes - High = 87 Medium = 104 Low = 10 None = 16 Uncertain = 0 Segments I & II Documentation Update Status - Not Started = 44 In Progress = 0 Complete = 118 Segment III Documentation Update Status - Not Started = 0 In Progress = 0 Complete = 161 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 21</p> <ul style="list-style-type: none"> Criticality: - High = 14 Med = 0 Low = 0 None = 7 Documentation Status: - Complete = 2 Partial = 10 Not Started = 7 <p>Cataloged Interfaces = 46</p> <ul style="list-style-type: none"> Inbound Interfaces = 24 Outbound Interfaces = 22 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 15</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: - Complete = 7 Updating = 1 Evaluating = 0 Not Started = 0 Not Needed = 7 Segment II - Documentation Updates: - Complete = 7 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 8 Segment III - Documentation Updates: - Complete = 7 Updating = 1 Evaluating = 0 Not Started = 0 Not Needed = 7 <p>Planned Interfaces = 6</p> <ul style="list-style-type: none"> Inbound Interfaces = 2 Outbound Interfaces = 1 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 73</p> <ul style="list-style-type: none"> Associated Unique Uses = 193 - Continued Use - Yes = 68 - Continued Use - No = 108 Associated Business Systems = 11 <p>Cataloged Reports = 123</p> <ul style="list-style-type: none"> Criticality: - High = 97 Med = 14 Low = 45 None = 22 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 8/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) - Planned Distribution Codes = 2 Asset Management (AM) - Planned Location Codes = 19 - Planned Associated Area ID's = 57 Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget General Ledger (GL) - Planned Budgetary Value Combo Edits = 440 - Planned Local Funds = None - Planned Organization ID's = 250 - Planned OA1's = 30 - Planned OA2's = 83 <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 2 Not Started = 0 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> Conversions Needed = 10 Agency Data Outside of Primary Source System(s) = 0 Data Readiness/Cleansing Status: - Complete = 3 In Progress = 0 Not Started = 0 Not Applicable 3 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FDLE Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Data	That we will be unable to do life-to-date tracking and trend analysis for data that is in both FLAIR and PALM.	Open	4 (Medium/Medium)	Develop crosswalk methodology if the new Data Warehouse will not provide this capability.	None 5/16/24: Still pending 7/22/24: No Change 8/19/24: No Change 10/14/24: No Change	05/16/24	Mike Moore
Processes Data	FDLE has good number of reports that will need to be created based on PALM objects. PALM will have "some" reports but not all that is needed.	Open	4 (Medium/Medium)	Request PALM team to provide the similar functionality of those reports / report name.	6/25/24: - Project has begun the RFP process for staff augmentation. Resource Needs: 2- BA's and 1-SA 7/2/24: - Still Pending 7/22/24 - No Change 8/19/24: Will update by 8/22/24 9/4/24: Awaiting response from Alise 10/14/24: No Change	06/25/24	Anik Datta
Processes Data	Information is needed related to the data warehouse for PALM	Open	4 (Medium/Medium)	FDLE is depending on the PALM project to provide FDLE project team information regarding the data warehouse. Mitigate this risk	6/25/24: - Reached out to our RC's for any available information. 7/22/24: No Change 8/19/24: Will update by 8/22/24 10/14/24: No Change	06/25/24	Anik Datta

People	FDLE needs of a couple of Business Analysts to support the UAT process. Once selected the background process may hinder onboarding resources quickly.	Open	4 (Medium/Medium)	We are currently crafting RFP in support of those resources.	7/8/24: - New risk. RFP has not been posted 7/22/24: No Change 8/19/24: SOW ready, needed to review but will be posted this week. 9/16/24: OFM resume's evaluated, seven interviews scheduled. 10/1/24: ITS has 6 interviews scheduled 10/14/24: OFM Candidates selected and is currently going through back ground check. ITS will be selecting its candidate today.	07/08/24	Mike Moore
Processes Data	Early visibility of Data Warehouse & Report Query Builder will help us to decide the future scope of custom reports for data validation (well before interface testing)	Open	4 (Medium/Medium)	Will address once PALM begins working on the Data Warehouse	8/7/24 New Risk 9/4/24: A/I for Angie to f/u 10/14/24: No Change	08/07/24	Anik Datta
Processes Technology	FDLE needs more details related to the upcoming task "Change Analysis" outlined in the Agency Implementation Roadmap, that is scheduled to commence in mid-October.	Open	4 (Medium/Medium)	Pursue more information /direction from the PALM team.	9.4.24 New Risk 9/17/24: No change 10/14/24: No Change	09/04/24	Anik Datta
Processes Technology Data	FDLE is in need of a comprehensive list of anticipated errors and warnings that may occur in relation to interface interactions and report parameters inputs.	Open	4 (Medium/Medium)	Pursue more information /direction from the PALM team. Further delay may impact our ability to meet downstream activities for example UAT.	9.4.24 New Risk 9/17/24: No change 10/14/24: No Change	09/04/24	Anik Datta
Processes Technology Data	The Technical Testing Town Hall postponement to November may affect our Interface Testing schedule for 2025. This delay will impact how FDLE prepares for testing.	Open	4 (Medium/Medium)	Accept the risk.	9.4.24 New Risk 9/17/24: No change 10/14/24: No Change	09/04/24	Anik Datta
Technology Data	Timeline for interface testing coinciding with integration testing presents a risk.	Open	4 (Medium/Medium)	Continue to watch the project timeline to see if this will change. Otherwise, we will accept the risk.	10.31.24: New Risk	10/31/24	Anik Datta
Technology Data	FDLE uses Object code for various purposes. PALM is replacing this with Account. As a result it will be challenging to reconcile RAMS with PALM and get details at transaction type level.	Open	3 (High/Low)	New chart of accounts and transaction types have to be setup to fulfill PALM and FDLE accounting requirements.	Analyzing PALM account codes provided to determine if additional fields need to be utilized. 5/16/24: Still pending 7/22/24: No Change 8/19/24: No Change 10/14/24: No Change	05/16/24	Terri Speed / Andrew Gutsch
Processes Technology	The Configuration Review and Update task during UAT poses a potential risk. Changes could affect the UAT timelines and outcomes.	Open	2 (Medium/Low)	Accept the risk.	Accept the risk.	10/31/24	Anik Datta
Processes Data	The task "Update Reports Inventory" is missing from the new 'Agency Implementation Roadmap.' There is no visibility of the Data Warehouse reporting tool in the current roadmap.	Open	2 (Low/Medium)	Accept the risk.	10.31.24: New Risk	10/31/24	Anik Datta

FDLE Issues

Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Processes	There is no cutover plan to transition from current systems to PALM compliant systems in future on the day of PALM go-live.	Open	Low - All impacts not listed as Critical or High	New PM onboarded and will develop cutover schedule for all affected applications and provide detailed plans much before PALM go-live date	6/21/24: Ongoing	12/31/25	Anik Datta

FDLE Assumptions

Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
People Processes Technology Data	The agency will be approved for funding to support readiness activities.	Logged	07/01/23	Office of Information and Technology Systems Office of Financial Management Agency business systems	Pending FY 24/25 Legislative Session
Technology Data	PALM will not change the identified Chart of Accounts structure between now and go-live.	Logged	07/01/23	Agency business systems	Monitor information as provided by PALM.
Data	PALM will provide similar functionality as ABS Open Reports which is used for querying FLAIR and PYRL data so that we can retire those applications.	Logged	09/01/23	Office of Financial Management Office of Policy and Planning All divisional/regional business liaisons Management	Monitor information as provided by PALM.
People Processes Technology Data	PALM will provide significant time to test and practice specific transactions before go-live in a dedicated testing environment (UAT).	Logged	10/31/23	All agency business systems	Monitor information as provided by PALM.
Technology Data	FDLE assumes all PALM reports WILL match 1:1 with current FLAIR reports	Logged	08/19/24	Office of Information and Technology Systems Office of Financial Management	Monitor information as provided by PALM.

FDLE Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes	Weekly Internal PALM Meeting	09/03/24	Office of Financial Management	Project Manager and Agency Liaisons discuss updates for tasks, segments, BPMs, etc.	Three members attended for thirty minutes.
Processes Technology	OFM RAMS Bi-Weekly Meeting - PALM Project	09/03/24	Office of Financial Management Office of Information Technology Services	Weekly meeting to stay abreast of business processes and utilize this knowledge for designing changes for PALM.	Eight members attended for two hours.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/04/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
People Processes	PALM Internal Agency Status Meeting	09/04/24	Office of Financial Management Office of Information Technology Services	Recurring bi-monthly internal status meeting to discuss project updates, upcoming tasks and tasks due dates.	Nine members attended for thirty minutes.
People Processes	Thursday Task Talk	09/05/24	Office of Financial Management	Discuss the instructions and review the spreadsheets to ensure the task is done correctly.	Six members attended for thirty minutes.
Processes Technology	OFM RAMS Bi-Weekly Meeting - PALM Project	09/05/24	Office of Financial Management Office of Information Technology Services	Weekly meeting to stay abreast of business processes and utilize this knowledge for designing changes for PALM.	Eight members attended for two hours.

Processes Technology	FDLE MFT Credentials Mtg	09/05/24	Office of Information Technology Services	Issue credentials for security access to server	Two members attended for thirty minutes.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/06/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/09/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
People Processes	Segment IV Design- Carry / Certified Forward and Budget Close	09/10/24	Office of Financial Management	Workshop covering Carry / Certified Forward and Budget Close	Twelve members attended for eight hours.
People Processes	Segment IV Design - Cash Check, Financial Statement Close, Budget Close	09/11/24	Office of Financial Management	Workshop covering Cash Check, Financial Statement Close, Budget Close	Eight members attended for eight hours.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/16/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	OFM RAMS Bi-Weekly Meeting - PALM Project	09/17/24	Office of Financial Management Office of Information Technology Services	Weekly meeting to stay abreast of business processes and utilize this knowledge for designing changes for PALM.	Eight members attended for two hours.
People Processes	Advisory Council	09/18/24	Office of Financial Management	Recurring monthly meeting to participate in discussions on agenda item it issues referred to the council.	Four members attended for two hours.
People Processes	Thursday Task Talk	09/19/24	Office of Financial Management	Discuss the instructions and review the spreadsheets to ensure the task is done correctly.	Six members attended for thirty minutes.
Processes Technology	OFM RAMS Bi-Weekly Meeting - PALM Project	09/19/24	Office of Financial Management Office of Information Technology Services	Weekly meeting to stay abreast of business processes and utilize this knowledge for designing changes for PALM.	Eight members attended for two hours.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/20/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/23/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	09/25/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/04/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/07/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/09/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
People Processes	Thursday Task Talk	10/10/24	Office of Financial Management	Discuss the instructions and review the spreadsheets to ensure the task is done correctly.	Six members attended for thirty minutes.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/11/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/14/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/16/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
People Processes	Advisory Council	10/16/24	Office of Financial Management	Recurring monthly meeting to participate in discussions on agenda item it issues referred to the council.	Four members attended for two hours.
People Processes	Thursday Task Talk	10/17/24	Office of Financial Management	Discuss the instructions and review the spreadsheets to ensure the task is done correctly.	Six members attended for thirty minutes.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/18/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/23/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.
People Processes	Thursday Task Talk	10/24/24	Office of Financial Management	Discuss the instructions and review the spreadsheets to ensure the task is done correctly.	Six members attended for thirty minutes.
Processes Technology	OFM RAMS Bi-Weekly Meeting - PALM Project	10/24/24	Office of Financial Management Office of Information Technology Services	Weekly meeting to stay abreast of business processes and utilize this knowledge for designing changes for PALM.	Eight members attended for two hours.
Processes Technology	RAMS Internal Review Meeting (PALM Project)	10/25/24	Office of Information Technology Services	ITS Internal PALM Meeting	Seven members attended for one hour.

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *


Submit

FDLE Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Charlotte Fraser	charlottefraser@fdle.state.fl.us	11/06/24
July - August 2024	Charlotte Fraser	charlottefraser@fdle.state.fl.us	09/09/24
May - June 2024	Charlotte Fraser	charlottefraser@fdle.state.fl.us	07/10/24
March - April 2024	Charlotte Fraser	charlottefraser@fdle.state.fl.us	05/08/24
January - February 2024	Charlotte Fraser	charlottefraser@fdle.state.fl.us	03/11/24

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CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.


Change Champion Network:

• Unique Filled Role = 31

• Duplicate Filled Role = 0

• Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:


Score = 90.83%

• Submitted Complete = 24

• Submitted Incomplete = 0

• Completed After Submission = 12

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:


Score = 80.43%

• Submitted On Time = 34

• Submitted Late = 27

• Pending Submission = 6

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

• Meetings Attended = 5

• Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Data	514	Complete Data Readiness Analysis and Data Cleansing Activities for Segments I and II	01/29/24	04/12/24	75% - Consolidating/Inputting Information for Submission		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	50% - In Progress		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
N/A	Data	526	Complete Data Readiness Analysis and Data Cleansing Activities for Segment III	04/29/24	07/12/24	25% - Beginning Initial Internal Meetings and Information Gathering		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	25% - Beginning Initial Internal Meetings and Information Gathering		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/11/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	10/09/24	Uploaded 10/1	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	25% - Beginning Initial Internal Meetings and Information Gathering		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/28/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission				
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/30/24	RC notes several rows that still have invalid data in the Implementation Interfaces & Documentation worksheet. Previously discussed the need for updating and clean-up of worksheet, specifically in the ABS column and subsequent columns.	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering		Will be completing from a systems perspective rather than segment perspective.		

								Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/17/24		Submission Complete	10/01/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/18/24	Waiting for sheet Position Funding file to be unlocked so we can remove FLAIR alternative funding accounts.	Submission Complete	10/23/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/13/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	10/21/24
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/24/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24					
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24	Support for communication with end users was provided during the quarter. An FDOT Florida PALM Flyer was shared along with updated FDOT SharePoint Site information. This is listed as "Poster" on 8/23/24. If a requirement outside the rubric is required for completion please indicate.	Submission Complete	10/30/24
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering		Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025		
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
<p>The staff and stakeholders affected by your agency's transition to Florida PALM.</p> <p>Implementation:</p> <p>Planned Florida PALM End Users = 221</p> <ul style="list-style-type: none"> Business Process Groupings = 11/13 <p>Identified Subject Matter Experts = 41</p> <p>SMEs by Business Process Grouping</p> <ul style="list-style-type: none"> Account Mgmt. and Financial Reporting = 10 Accounts Receivable = 5 Asset Accounting and Mgmt. = 2 Banking = 6 Budget Mgmt. and Cash Control = 9 Contracts Mgmt. = 4 Disbursements Mgmt. = 11 Grants Mgmt. = 6 Inter/IntraUnit Transactions = 3 Payroll Mgmt. = 6 Projects Mgmt. = 10 Revenue Accounting = 7 System Access and Controls = 1 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p>The sequence of procedures to accomplish a business objective.</p> <p>Current-State:</p> <p>Cataloged Business Processes = 54</p> <ul style="list-style-type: none"> Related Business Systems = 35 Related Reports = 43 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 54 Partial = 0 Not Started = 0 <p>Implementation:</p> <p>Impacted Agency Business Processes = 54</p> <ul style="list-style-type: none"> Related Business Process Groupings = 13 Planned Spreadsheet Uploads = 7 <p>Level of Impact: People Changes</p> <ul style="list-style-type: none"> High = 15 Medium = 33 Low = 5 None = 1 Uncertain = 0 <p>Level of Impact: Processes Changes</p> <ul style="list-style-type: none"> High = 39 Medium = 7 Low = 7 None = 1 Uncertain = 0 <p>Level of Impact: Technology Changes</p> <ul style="list-style-type: none"> High = 33 Medium = 7 Low = 12 None = 2 Uncertain = 0 <p>Level of Impact: Data Changes</p> <ul style="list-style-type: none"> High = 35 Medium = 13 Low = 3 None = 3 Uncertain = 0 <p>Segments I & II Documentation Update Status</p> <ul style="list-style-type: none"> Not Started = 0 In Progress = 0 Complete = 54 <p>Segment III Documentation Update Status</p> <ul style="list-style-type: none"> Not Started = 0 In Progress = 0 Complete = 54 	<p>The applications or tools used to process, track, or report on financial operations.</p> <p>Current-State:</p> <p>Cataloged Business Systems = 290</p> <ul style="list-style-type: none"> Criticality: High = 154 Med = 37 Low = 14 None = 18 <p>Documentation Status:</p> <ul style="list-style-type: none"> Complete = 35 Partial = 185 Not Started = 1 <p>Cataloged Interfaces = 119</p> <ul style="list-style-type: none"> Inbound Interfaces = 47 Outbound Interfaces = 15 <p>Implementation:</p> <p>Business Systems Planned for Integration = 237</p> <ul style="list-style-type: none"> Segment I - Documentation Updates: Complete = 1 Updating = 12 Evaluating = 0 Not Started = 0 Not Needed = 2 Segment II - Documentation Updates: Complete = 17 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Segment III - Documentation Updates: Complete = 12 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 76 <p>Planned Interfaces = 34</p> <ul style="list-style-type: none"> Inbound Interfaces = 6 Outbound Interfaces = 20 	<p>Information used in or produced from an agency's financial business operations.</p> <p>Current-State:</p> <p>Unique FLAIR Data Elements = 92</p> <ul style="list-style-type: none"> Associated Unique Uses = 92 Continued Use - Yes = 18 Continued Use - No = 1 <p>Associated Business Systems = 3</p> <p>Cataloged Reports = 215</p> <ul style="list-style-type: none"> Criticality: High = 87 Med = 72 Low = 33 None = 23 <p>Implementation:</p> <p>Segments I & II Planned Configurations = 7/9</p> <ul style="list-style-type: none"> Accounts Receivable (AR) Planned Distribution Codes = 1 Asset Management (AM) Planned Location Codes = 5310 Planned Associated Area ID's = None Commitment Control (KK) Planned Option = Option # 1 - Track with Budget General Ledger (GL) Planned Budgetary Value Combo Edits = 631 Planned Local Funds = None Planned Organization ID's = 675 Planned OA1's = 23 Planned OA2's = 166

Segment IV Planned Configurations

- Started = 2 Not Started = 0

Conversions & Data Readiness

• Conversions Needed = 13

• Agency Data Outside of Primary Source System(s) = 9

• Data Readiness/Cleansing Status:

- Complete = 8 In Progress = 1 Not Started = 0 Not Applicable 0

Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FDOT Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	FDOT Applications - Impacted asset inventory inconsistencies cause problems in planning remediation efforts.	Open	9 (High/High)	Control - Regularly reviewing asset impact and assessing priority to asset for planning purposes	No comment this period	11/01/23	Brian Boyd
Data	PALM COA - The new "Account" CoA field will be replacing the GL and Object codes. FDOT needs the specifications for how to cross walk GL and object codes to account in PALM. Delay in this information delays our ability to remediate our systems. Moved to ISSUE.	Open	9 (High/High)	Mitigation	Moved to Issue. This risk has already occurred, and we are Accepting it with a work-around being proceeding with the best information we have been provided and our best education guesses.	11/01/23	Brian Boyd
Technology	PALM Interfaces - Timeliness of PALM Nightly Batch Files and Data Warehouse Updates and Data Warehouse Updates introduce instability of established processes and payments.	Open	9 (High/High)	Transfer - Expecting the PALM solution to have timely or as needed batch files and Data Warehouse needs are available in agency or from interfaces until DW is fully available.	Outstanding question looking for guidance.	11/01/23	Brian Boyd
Technology	PALM Interfaces - PALM interfaces are not fully designed/documented, and currently defined interfaces are subject to change. FDOT is unable to accurately define impacts to our systems without complete specifications on the interfaces for supplier functionality, commitment control module, and project grants module. Moved to ISSUE.	Open	9 (High/High)	Monitor / Quantify - Reviewing and notifying of interface consistency as we prepare to remediate for PALM.	Shared concerns and reviewing feedback	11/01/23	Brian Boyd
Processes	PALM Scope -Scope and features changes by the FL PALM Project being moved to post-implementation (Go Live) may reduce core processing functions needed.	Open	9 (High/High)	Mitigation- Monitor PALM scope and adjust FDOT scope as needed	No comment this period	11/01/23	Brian Boyd
Processes	PALM Response - Issues not resolved in a timely manner, FDOT not receiving clear answers from Florida PALM in a timely manner will increase the duration to perform the remediation.	Open	9 (High/High)	Conduct monthly RAID meetings and promptly escalate issues to FDOT leadership and PALM leadership	Technical question on Interfaces remain unaddressed and will request a focused meeting to review each.	08/29/24	Brian Boyd
People	FDOT SMEs - Limited qualified staff availability for requirements gathering, application remediation, remediation testing, and other critical activities	Open	9 (High/High)	Request LBR funding for staff augmentation for BA and QAA positions. Prioritize the project tasks.	Actively seeking and hiring qualified personnel.	08/29/24	Brian Boyd
Processes Technology	PALM Interfaces - Upload Excel Spreadsheets to PALM will be replacing the existing FLAIR emulator scripting processes, additional steps involved in the new Excel upload having more manual steps.	Open	9 (High/High)	Mitigation	Leverage batch interfaces, flat files. Recommend schedule increase in frequency.	07/19/24	Brian Boyd
Processes Data	PALM Technical - The concept of splitting up the new PALM Accounting system into reviewable Segments is not reasonably workable with many ABS's since systems were architected from broader financial/functional perspectives. This may cause delay in remediation completion of systems as they wait for future segments to provide answers/guidance towards full remediation.	Open	9 (High/High)	Mitigation	Attempting to conduct partial remediation where able, but additional efforts identified when systems need to be revisited at future segment intervals.	08/29/24	Brian Boyd
Processes Technology Data	PALM Technical - Cannot provide ERD's or DDL for the database or files reduces the understanding of the data relationships and interfaces.	Open	9 (High/High)	Strategize - Considering building needed database infrastructure within agency with heightened risk of future changes causing greater effort.	Work continuing and will involve more manual steps since PALM will not be providing ERD or DDL files. Increase work on resource. Increase risk with manual entry.	04/02/24	Brian Boyd
Technology	PALM Technical - Not knowing the batch schedule until at least July 2025 will leave agencies little time to remediation processes as needed.	Open	9 (High/High)	It is an absolute necessity. PALM must provide this is planned and we are waiting.		08/29/24	Mark Rissinger
Technology	PALM Technical - The inability to efficiently enter large amounts of records via Excel uploads will incur delays due to the need to provide technical solutions for mass entry.	Open	9 (High/High)	Project costing could have a large number of records, as an example. An interface to accept our transactions in an automated fashion is needed.		08/29/24	Mark Rissinger
Processes	PALM Technical - Need to identify the "Input and Automated" records in extracts. FLAIR indicates whether records are input manually, automated, or system generated. FDOT uses this indicator for various reporting and balancing methods. PALM not having this indicator could cause major impacts to Cost Allocation and Cash Forecasting, especially if the automated records do not come across in the extracts. (add to Touchpoint Mtg.)	Open	9 (High/High)	Prefer having PALM provide this indicator. If not, may need to quantify the result and come up with backup plan.	New this period.	10/07/24	Brian Boyd
Data	PALM Timeline - Solution Design delay but agency deadline has not changed.	Open	9 (High/High)	Florida PALM explained that there are Accenture development delays and contract limitations; leadership is keeping the current timeline, adding project resources, and fostering agency collaboration.	New this period.	10/30/24	Brian Boyd
Processes Technology	PALM Technical - Project Costing Module and duplicating information into Florida PALM for 15,000 projects manually is not feasible. (Hiring staff will be more expensive that developing	Open	9 (High/High)	Florida PALM - will advise if can do through Excel upload.	New this period.	10/30/24	Brian Boyd

	and interface. Average 90-70 updates a day.)						
Data	PALM Technical - The sample data for the interface files is standalone and does not represent actual transactions; without data continuity examples that support workflow scenarios the accuracy of the internal edits and quality checks most likely will be inaccurate.	Open	9 (High/High)	Raise the awareness at the next Touch Point.	New this period.	10/30/24	Brian Boyd
Data	PALM COA - Incomplete information for Object Code for understanding the Expansion Option design in advance to effectively remediate the code and replace. Also added to Questions.	Open	6 (Medium/High)	Mitigation	Attempting to conduct partial remediation where able, but additional efforts identified when systems need to be revisited at future segment intervals.	03/07/24	Brian Tippel
Technology	PALM COA, Activity—We need to know the full Activity Codes list so that we can remediate our applications, believing we need to use the detailed list. Or will we be able to do everything we need with the high-level Activity Codes with PALM? (Touchpoint Mtg.)	Open	6 (Medium/High)	Predict what the Activity Codes will be or have placeholders to be later remediated where possible. Analyze further if we can achieve our business requirements with higher level, less granular Activity codes. 10/2/24 Rec'd full Activity List, under analysis.	New this period.	10/07/24	Mark Rissinger
Processes	PALM COA, Project codes - Will PALM be enforcing agencies to use project numbers starting with two-digit agency numbers? We have project numbers set before entering them into the statewide accounting system, if another agency takes a project number we need, it will create an issue. (Touchpoint Mtg.)	Open	6 (Medium/High)	If this may not happen.	New this period.	10/07/24	Mark Rissinger
Processes	PALM Estimate - Scope and schedule changes of individual remediation efforts within the program and the level of effort involved and the dependencies are underestimated.	Open	6 (High/Medium)	Mitigation- Monitor scope and schedule changes of individual efforts. Reassign resources as needed to avoid schedule changes. Carefully evaluate proposed scope changes.	No comment this period	11/01/23	Brian Boyd
Processes	FDOT Applications - Incompatibility of the processing account codes across FDOT business units could impact efforts to remediate for PALM.	Open	6 (High/Medium)	Evaluate opportunities for process standardization	No comment this period	08/29/24	Brian Boyd
Processes Data	PALM Technical - Need balance sheet account examples and inter and intra agency funds transfer to begin data conversion preparation.	Open	6 (High/Medium)	Mitigation	Segment IV is to have this functionality included.	03/07/24	Brian Boyd
Technology Data	PALM Technical - Knowledge Center does not have version history on what was changed. It is a manual compare effort. The change log has not been updated for these interfaces. This would require agencies to check each field in every interface to implement technical changes and some changes may be missed.	Open	6 (High/Medium)	Ask PALM project to understand high level of dependency and stability interfaces require and to ensure completeness and accuracy in interface management.		08/29/24	Mark Rissinger
Processes Technology	FDOT Applications - The analysis of FDOT systems is complex and software components requiring remediation may be overlooked.	Open	6 (High/Medium)	Broaden the analysis as soon as possible, ensure to include SME. Applying early QA processes.		08/29/24	Brian Boyd
Processes	FDOT Applications - Switching from the FLAIR transactions to the internal PALM functionality may be different for our internal systems.	Open	6 (High/Medium)	As part of QA Test Plan include regression testing for internal processes.		08/29/24	Brian Boyd
Technology	PALM Applications - Knowledge Center does not provide a method for downloading all the File Layouts for the interfaces, requiring agencies to download each interface manually.	Open	6 (High/Medium)	It is PALM responsibility to advise the changes to ensure we recognize the correct change.		08/29/24	Mark Rissinger
Technology	PALM Interfaces - If agencies are expected to have to communicate with PALM via inconsistent interfaces (excel upload vs batch upload), then it will lead to increased time needed for remediation. (Touchpoint Mtg.)	Open	6 (High/Medium)	Through repeated trials and analysis to arrive at the best sequence and timing.	New this period.	10/07/24	Mark Rissinger
Technology	PALM MFMP - Vendor specifications are incomplete. FDOT TVI uses TIN and Seq # for vendors; Supplier is the new name for vendor and Traveler is new name for sub vendors. FDOT needs additional specifications on vendor functionality to determine TVI remediation requirements.	Open	4 (Medium/Medium)	Mitigation	Received additional information from PALM to continue remediation design.	11/01/23	Brian Boyd
Technology	PALM MFMP - Revisions and impact on TVI is unknown. FDOT needs additional specifications on MFMP changed functionality to determine TVI remediation requirements.	Open	4 (Medium/Medium)	Mitigation	Advance analysis on the components of the TVI and exploring the current use of the TIN number. (MFMP).	11/01/23	Brian Boyd
Technology Data	PALM Technical - PALM Technical and Business Processing specifications have errors or are unclear at the lower level needed for effective remediation activities.	Open	4 (Medium/Medium)	Interface file layout and commitment control are indicators. Continue to review closely PALM materials and ask for clarifications.	Technical question on Interfaces remain unaddressed and will request a focused meeting to review each.	07/12/24	Brian Boyd
Processes	PALM Technical - The PALM solution will not have a working model or prototype to serve as an example for the future state.	Open	4 (Medium/Medium)	Raised the request to Florida PALM, 1st week in August.		08/29/24	Brian Boyd
Technology	PALM Technical - PALM is unable to provide accurate data crosswalk examples, such as for the Supplier supporting multiple vendor ids for same TIN/FEIN.	Open	4 (Medium/Medium)	Request PALM for an example. Many questions, until we are shown examples to know how to convert data and place in TVI.		08/29/24	Brian Tippel
Processes Technology	PALM Planning — The UAT Testing period is inadequate for agencies to test their applications and determine appropriate remediation strategies.	Open	4 (Medium/Medium)	Under review for options.		08/29/24	Program Management
Technology	PALM Interfaces - If FDOT is supposed to use the Excel uploads generated from automated processes, then we will need the comma-delimited layouts for the upload files to be more successful. (Touchpoint Mtg.)	Open	4 (Medium/Medium)	Create our best estimate for comma-delimited layouts. (PALM has offered a discussion, unsure if resolves problem.)	New this period.	10/07/24	Mark Rissinger
Processes	Funding - allocations may not be available through to completion for all systems.	Open	3 (Low/High)	Avoid - Document program funding requirements and communicate with FDOT leadership, Governor's office, and House/Senate staff.	Received funding, and actively monitoring	11/01/23	Brian Boyd
Processes Technology Data	PALM Scope - FDOT not having a clear understanding of Readiness Workplan tasks from Florida PALM will increase the duration to perform the remediation.	Open	2 (Medium/Low)	Attend Thursday Task Talks and Design Workshops, and research PALM configurations.		08/29/24	Program Management

FDOT Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Data	Interface layouts contain errors.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Notify PALM and work to gain clarity and accuracy on interface layouts.	Contact_Sequence_Num	05/31/24	Brian Tippel
Data	Interface schema relationship details not provided in layouts, samples, or knowledge center.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Reaching out to PALM technical staff to gain guidance on entity relationship diagrams.	Identified this period	05/31/24	Mark Rissingner
People	SME Resources limited for business processes and the technical knowledge experts are overallocated.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	The majority of the tasks for these resources are critical for others to continue with analysis or remediation.		08/29/24	Program Management
Technology Data	PALM Interfaces - In the Interface layout files, the tab containing the type of feedback the agencies will receive after file processing was removed. This information is necessary to know of successful entries, or which ones had errors and the cause; need the format/layout definition what we will receive. We need the journal ID or unique ID that was generated so they can pair the processing with the transaction.	Open	Critical - Impacts the ability of the agency to move forward with work without resolution	Raised to the Technical Coordinator.		10/07/24	Mark Rissingner
Technology	Low on mainframe available capacity and space.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Application performance in Dev and Test may be limited. Requested Ensono for increase capacity.		07/08/24	Brian Tippel
Data	Inactive COA codes not being converted.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Fiscal year(s) data requests may be limited.		07/08/24	Brian Tippel
Technology	PALM Interfaces - Not fully designed/documented, and currently defined interfaces are subject to change. FDOT is unable to accurately define impacts to our systems without complete specifications on the interfaces for supplier functionality, commitment control module, and project grants module. From Risks.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Longer duration for remediation and testing.		08/29/24	Mark Rissingner
Data	The FLAIR General Ledger contains a field named Quantity but this field does not exist in the PALM general ledger.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	It is used to track work hours for payroll redistribution.		08/29/24	Brian Boyd
Processes Technology	PALM COA - The new "Account" CoA field will be replacing the GL and Object codes. FDOT needs the specifications for how to cross walk GL and object codes to Account in PALM. Delay in this information delays our ability to remediate our systems. From Risks.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Propose moving this to Issues. This risk has already occurred, and we are Accepting it with a work-around being proceeding with the best information we have been provided and our best education guesses. This is not an idea and rework is an expected impact. BP: Moved to Issue.		08/29/24	Brian Boyd
Technology Data	PALM Interfaces - Cannot provide ERD's or DDL for the interface files reduces the understanding of the data relationships. Not enough detail on parent/child/sibling, one:one, or one:many, relationships, or optional record types. There is a desperate need for ERD diagrams to answer these questions for remediation efforts. Moved from Risk to Issue. (Touchpoint Mtg.)	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Reachout to PALM regularly for details.		10/07/24	Mark Rissingner
People Processes	The Budget Without Control option will require FDOT's Budgeting team to significantly increase the level of regular data entry, budget monitoring, and controlling for regular budget reconciliation when PALM goes live. This will require a significantly unplanned increase in budget resources.'	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Additional resources required to perform the work. 10/24/24 PALM offered FDOT Option 3 to track without budget, with some exceptions.		10/07/24	Brian Boyd

FDOT Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Processes	The Florida PALM Project implementation will replace current FLAIR functionality only and will not encompass the agency specific financial planning and analysis requirements of FDOT.	Logged	06/30/23	FDOT Florida PALM End Users FDOT Application Owners	Readiness Workplans will be provided by Florida PALM over the three years of the implementation process to provide guidance on the tasks and activities that are needed for the Financials and Payroll implementation waves.	
Processes	The Readiness Workplan activities direct/guide the FPST Program work and tracks the progress of department specific tasks.	Logged	06/30/23	FDOT Florida PALM Agency Liaisons FPST Program Managers	Changes in the scope and/or schedule of RW activities impact the FPST Program activities.	
Technology	The Florida PALM detail schedule specific to sequencing of design activities for PeopleSoft module functionality and interface designs will be available in July 2023.	Logged	06/30/23	FDOT Florida PALM Agency Liaisons FPST Program Managers	As of 1/1/24, we are still waiting for a detailed schedule. The recently provided Agency Implementation Roadmap and updates to the Readiness Workplan lack the necessary detail.	
Processes	FPST work efforts meeting the FDOT guidelines for project classification will be managed as projects and follow the established project management standards mandated by 60GG-1, F.A.C.	Logged	06/30/23	FDOT Florida PALM Agency Liaisons FPST Program Managers FDOT Application Services Section Managers	No comment this period	
Processes	FPST work efforts classified as operations and maintenance (O&M) will follow the established standards for O&M activities.	Logged	06/30/23	FDOT Florida PALM Agency Liaisons FPST Program Managers FDOT Application Services Section Managers	No comment this period	
People	Adequate staffing, equipment, software, and hardware are primary drivers of the department's FPST Program activities.	Logged	06/30/23	Executive FPST Program Sponsors Chief Information Officer	No comment this period	
Processes	Sufficient recurring Legislative Budget Request (LBR) funding will be released to complete FPST efforts.	Logged	06/30/23	Executive FPST Program Sponsors FDOT Florida PALM Agency Liaisons FPST Program Managers	Funding received December, 2023	
People	Due to the overallocation of FDOT key subject-matter resources, hiring consultants and other resources to augment the FPST Program is essential for the department's continuity of operations and successful transition to the Florida PALM solution.	Logged	06/30/23	Executive FPST Program Sponsors	No comment this period	

Processes	Additional appropriation is required to successfully complete required remediation efforts to align with the Florida PALM January 2026 implementation date for the Financial and Payroll Waves.	Logged	06/30/23	Executive FPST Program Sponsors FDOT Florida PALM Agency Liaisons FPST Program Managers	No comment this period
Processes	FDOT has extensive dependencies on Solution Design deliverables from the Florida PALM Project.	Logged	06/30/23	FDOT Florida PALM Agency Liaisons FPST Program Managers	The current Florida PALM schedule has several to-be-determined schedule placeholders. FDOT needs schedule detail specific to the Florida PALM solution modules to accurately map dependencies and activities for remediation efforts.
Processes	Staff resources are assigned to multiple workstreams and may have limited availability for FPST activities. Scheduling and resourcing for the FPST Program must take into consideration the department's annual operational schedule to minimize interference with development and delivery of the Work Program and required activities for the state and federal fiscal year-end closings.	Logged	06/30/23	Executive FPST Program Sponsors	No comment this period
Technology	Expansion Options being replaced by Speed Keys will require interface and design guidance with adequate availability for review and integration.	Logged	11/01/23	FDOT Florida PALM Agency Liaisons FPST Program Managers	No comment this period
People Technology	Excel spreadsheet uploads will be easily entered into PALM by business users.	Logged	02/20/24	FDOT End Users	Capability will need to be tested and training, if workable, provided.
People Processes Technology Data	Employees will not need PALM logins to access W2s and Paystubs or to update W4 information.	Logged	03/07/24	Everyone	Payroll concern
Processes Technology Data	GL last two digits are expense classifications, needed in PALM, expecting solution. Assumption is PALM will give us solution to capture expense classification.	Logged	04/05/24	Everyone	
Data	Previous year adjustments report exclusion needed, PALM expected to provide	Logged	04/05/24	Everyone	
Technology Data	CFDA number storage location needed in PALM for expenditure of grants	Logged	04/05/24	FDOT Florida PALM Agency Liaisons FPST Program Managers	workaround would be to leverage OA fields and create data relationships.
Processes Technology	OA1 and OA2 will fully remain agency specified. This will ensure that PALM will not be using these fields for any PALM functionality that could conflict with other agency's usage of OA1 or OA2.	Logged	07/08/24	Finance Users	
Technology	MFMP - System integration between MFMP and PALM is not operational and may introduce incompatibility items to for FDOT.	Logged	07/08/24	MFMP Users	
Technology	People First - System integration between People First and PALM is not operational and may introduce incompatibility items for FDOT.	Logged	07/08/24	Payroll and HR	
Processes	Assuming PALM will provide a comparable functionality to the current 1SX, work program funds not certified forward rather carry forward, process in FLAIR.	Logged	10/07/24	Carry Forward	
Processes	PALM will provide functionality to allow FDOT to input accounts payables into the system. (Part of the carry forward process last months of the year)	Logged	10/07/24	Accounts Payable	

FDOT Agency-Specific Readiness Activities

Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
Processes	Project Management Liaison Forum meeting	10/30/24	The Agency's PALM Project Management leads	Share and collaborate among Agency Project Managers	Held in this period
Data	RW Task 514 - Complete Data Readiness Analysis and Data Cleansing Activities for Segments I and II	10/31/24	FDOT Florida PALM System Transition Team	Review Segment I and Segment II resources for change impacts to agency data and evaluate current state data readiness. Create an agency data cleansing plan and complete data cleansing activities.	In progress - Completed as much as possible with current Segment information. Needing Segment IV feedback for completion, GL Account information, Budget information, Vendor information, and more. - Reimagining the way we plan to use OCA1/OCA2 in PALM - Anticipated completion in early October
Technology	Continued the analysis, planning, and development efforts for the Department's Electronic Estimate Disbursement (EED) system.	10/31/24	FDOT Florida PALM System Transition Team, End Users, SME's	Assess business continuity risks with the current architecture, identify major system dependencies, and inform the assessment of future state solutions to modernize EED.	OIT - Weekly EED project meeting series Tuesdays Sept-Oct 2024.
Processes Technology Data	RW Task 519 - Remediate Agency Business Systems based on Segment I	10/31/24	FDOT Florida PALM System Transition Team	Complete agency business system internal build and unit testing activities based on agency business system documentation updates for Segment I.	In progress - The concept of splitting up the new PALM Accounting system into reviewable Segments is not reasonably workable with many ABS's since systems were architected from broader financial perspectives. FDOT is planning to complete remediation tasks at once rather than in segment order.
Data	RW Task 526 - Complete Data Readiness Analysis and Data Cleansing Activities for Segment III	10/31/24	FDOT Florida PALM System Transition Team	Review Segment III resources for change impacts to agency data and evaluate current state data readiness. Update agency data cleansing plan and complete data cleansing activities.	Planning to complete as much as possible with current Segment information. Needing Segment IV feedback for completion.
Processes Technology Data	RW Task 531 - Remediate Agency Business Systems based on Segment II	10/31/24	FDOT Florida PALM System Transition Team	Complete agency business system internal build and unit testing activities based on agency business system documentation updates for Segment II.	Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order.
Data	RW Task 541-A - Complete Configuration Workbooks for Segment IV	10/31/24	FDOT Florida PALM System Transition Team, Business Owners	Confirm agency-specific configurations for Segment IV. Provide the agency-specific configurations needed for Project Costing (PC), if any.	Submitted on 9/11
Data	RW Task 541-B - Complete Configuration Workbooks for Segment IV	10/31/24	FDOT Florida PALM System Transition Team, Business Owners	Confirm agency-specific configurations for Segment IV. Provide the agency-specific configurations needed for Cash Management (CM). Select Agencies: AHCA, APD, COM, DBPR, DCF, DEP, DFS, DLA, DOH, EOG, FDACS, FDLE, FDOT, HSMV, JAC, LEG.	Submitted on 10/16
Data	RW Task 542 - Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	10/31/24	FDOT Florida PALM System Transition Team, Technical and Database Leads	Review Segment IV resources for change impacts to agency data and evaluate current state data readiness. Update agency data cleansing plan and complete data cleansing activities.	Beginning initial internal Meetings and Information Gathering "Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025"
People Processes Technology Data	RW Task 543 - Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	10/31/24	FDOT Florida PALM System Transition Team	Review Segment IV resources; identify changes to people, process, technology, and data and update current state business process documentation.	Submitted on 10/28.
Processes Technology	RW Task 544 - Update Agency Business System Documentation for Segment IV	10/31/24	FDOT Florida PALM System Transition Team	Review Segment IV resources; update agency business system documentation including functional requirements, technical requirements, and test cases.	Consolidating/Inputting Information for Submission In Progress
Data	RW Task 545-A - Update and Finalize Florida PALM Conversion Inventory for Segment IV	10/31/24	FDOT Florida PALM System Transition Team, Business Owners	Review Segment IV resources; identify and document conversion needs for Florida PALM implementation.	Submitted on 10/21
Technology	RW Task 546 - Update Florida	10/31/24	FDOT Florida PALM System	Review Segment IV resources; identify and document	Submitted on 10/30

Data	PALM Interface Inventory for Segment IV		Transition Team	interface needs for Florida PALM implementation.	
Processes Technology Data	RW Task 547 - Remediate Agency Business Systems based on Segment III	10/31/24	FDOT Florida PALM System Transition Team	Complete agency business system internal build and unit testing activities based on agency business system documentation updates for Segment III.	Beginning initial internal Meetings and Information Gathering "Will be completing from a systems perspective rather than segment perspective. Segment delineations do not match with blended business system functionality. FDOT is planning to complete remediation tasks at once rather than in segment order. Completion Target at 3/14/2025"
People Processes	RW Task 549 - Submit Training Survey	10/31/24	FDOT Florida PALM System Transition Team, Training Leads	Complete the training survey to identify Train the Trainer participants within your agency, if any.	Corrected Submission 10/1
People Technology	RW Task 536-B - Create Agency Specific User Acceptance Testing Plan	10/31/24	FDOT Florida PALM System Transition Team, QA Leads	Prepare a plan for agency participants to engage in User Acceptance Testing, develop agency testing scripts and materials and test all business processes. Identify key components of test execution including test management.	Submitted on 10/11
Data	RW Task 541-C - Complete Configuration Workbooks for Segment IV	10/31/24	FDOT Florida PALM System Transition Team, Business Owners	Confirm agency-specific configurations for Segment IV. Provide the agency-specific configurations for Payroll (PR) and SpeedKey.	Corrected submission on 10/23.
People Processes Technology Data	RW Task 551 - Submit Bimonthly Agency Readiness Status Report	10/31/24	FDOT Florida PALM System Transition Team	Agency Sponsor to confirm and submit bimonthly status report, in the format provided by the Project, on the activities and ongoing work within the agency to prepare their systems and impacted employees for the deployment of Florida PALM.	Submitted on 9/13
People Processes Technology Data	RW Task 552 - Manage Agency Specific Implementation Schedule, Risks and Issues	10/31/24	FDOT Florida PALM System Transition Team	Actively manage your agency's project activities including iterative updates to agency-specific project schedule and manage agency-unique risks and issues.	Submitted on 10/31.
Technology	RW Task 550-B - Participate in Technical Meeting to Receive Credentials and Access	10/31/24	FDOT Florida PALM System Transition Team, Technical Leads	For agencies who plan to send or pick up interface files from Florida PALM for the Financials and Payroll implementation, agency-identified File Managers are required to participate in a virtual meeting. During this meeting the Florida PALM Technical Team will provide credentials and confirm their agency's access to the Florida PALM MFT Server in preparation for future interface testing activities.	Submitted on 9/5
Processes Technology Data	Weekly OOC - BSSO Staff Meeting	10/31/24	FDOT FPST Team FDOT PALM End Users	Provide status update on readiness task and remediation status	Met weekly during reporting period Sept-Oct 2024
People Processes	Workforce Readiness Team Monthly Pulse Check Meetings	10/31/24	FDOT Florida PALM System Transition Team; FDOT End Users	Evaluate progress and direction for workforce related efforts toward remediation and preparation for PALM	Met monthly Sept-Oct
People Processes Technology	Continue bi-weekly meeting series for Florida PALM Readiness Work Tasks Update.	10/31/24	FDOT Florida PALM System Transition Team	Bi-weekly meeting with OOC and OIT program and project managers to assign and review efforts for RW task completion.	Met during reporting period Sept-Oct 2024
Processes Technology Data	Meeting with Vendors to consider options for accelerating PALM readiness through technology solutions.	10/31/24	FDOT Florida PALM System Transition Team	Consider and evaluate technology solutions that may increase quality, reduce overall effort, and support steps towards PALM remediation.	Met with vendors during reporting period Sept-Oct 2024
People Processes	Updated FDOT Workforce Readiness team	10/31/24	FDOT Florida PALM System Transition Team; FDOT End Users	Conduct workforce related efforts for communication, direction, training, and associated deliverables towards analysis of resources, efforts, and knowledge gaps.	Team led by FDOT Office of Change Management
Processes	Azure DevOps Technical user story review	10/31/24	Subject Matter experts, Florida PALM System Transition Team	Discuss user stories	Regularly conducted for various ABS, such as RPS, CFM, PCM, ARI, and others, continued during the Sep-Oct Reporting period
Processes Technology Data	Continued analysis of the current use of Expansion Option and Expansion Set by the Department's computing assets to transition to the Florida PALM Speed Charts/SpeedKey and Speed Types (a.k.a. Accounting Tags) functionality.	10/31/24	FDOT Florida PALM System Transition Team, subject matter experts	Reduce the number of Speed Chart and Speed Types that will be required in the Florida PALM solution. Discussion on the design of the 10 character SpeedKey name, and how they will be used in applications.	Continued discussions during reporting period July-Sept 2024
Technology	Continued the impact analysis and remediation of the Office of Work Program and Budget (OWPB) owned computing assets.	10/31/24	Multiple	Ensure OWPB systems continue to function after PALM implementation.	OWPB - Regular meetings and efforts to continue analysis
People Processes Technology Data	PALM Thursday Task Talks	10/31/24	Florida PALM, FDOT Florida PALM System Transition Team	PALM RW task talks moved to Thursdays. PALM gives guidance on readiness workplan tasks.	9/5, 9/12, 9/19, 9/26, 10/3, 10/10, 10/17, 10/24, 10/31
People Processes	Coordinated with Districts to create District specific readiness plans	10/31/24	FDOT District Employees	Raise Workforce Readiness at district Offices	Continued through Sept-Oct Reporting Period.
People Processes	Updated the resource allocation plan	10/31/24	FDOT Florida PALM System Transition Team	Once we receive funding we want to maximize utilization of our resource so we developed a plan and assigned new project resources for the 24/25 fiscal year.	Continued updating through Sept-Oct Reporting Period.
People Processes Technology Data	Documentation for Cost Allocation and Payroll Distribution	10/31/24	Everyone	To document the FDOT Cost Allocation and Payroll Distribution processes and develop a plan for system remediation.	Documentation continues during Sept-Oct 2024.
People Processes Technology Data	Federal Programs Management	10/31/24	Federal Programs	To analyze the 59,474 mainframe flat files association with our federal programs management system to determine if any of them can be archived and are no longer needed.	Continued in this period
People Processes Technology	FL PALM Advisory Council-meeting	10/31/24	FDOT Florida PALM System Transition Team, Technical Leads	The Florida PALM Advisory Council reviews business process models during the design phase of the Florida PALM project. The council's review meetings are the final chance for agencies to provide feedback before the business process models are finalized.	September 18th and October 16th
Processes Technology Data	The Speedkey database has been designed and populated with the corresponding ChartField values which have been analyzed and defined.	10/31/24	FDOT Florida PALM System Transition Technical Team	Foundation for PALM remediation	Continued in this period
Technology Data	The outbound interface Landing Zone database completed for 32 of the interfaces, 140 tables.	10/31/24	FDOT Florida PALM System Transition Technical Team	Foundation for PALM remediation and Integration	Continued in this period
Processes Technology Data	Actively Analyzing and/or Remediating 15 applications, including the top 10 as priority.	10/31/24	FDOT Florida PALM System Transition Business Analysts and SMEs	Iterative development for software remediation	Continued in this period
Processes Technology Data	Test cases completed or in progress for 7 applications.	10/31/24	FDOT Florida PALM System Transition Quality Assurance Analysts	Quality assurance for remediated software	Started this period and in progress.

Processes Technology Data	Mapping data elements of the FLAIR transaction cost tables to the respective PALM data interfaces.	10/31/24	FDOT Florida PALM System Transition Business Analysts and SMEs	Foundation for PALM remediation and Integration	Continued in this period
People Processes Technology Data	Segment IV Design Workshop: Carry/Certified Forward & Budget Close	10/31/24	The Agency's SME and technical leads for PALM	Present the Process Carry/Certified Forward Payables and Vouchers processes, and Budget Close process.	Held in this period
People Processes Technology Data	Segment IV Design Workshop: Account Management and Financial Reporting	10/31/24	The Agency's SME and technical leads for PALM	Present Manage Cash Checking, Chart of Account Values.	Held in this period
People Processes Technology Data	Segment IV Design Workshop: Account Management and Financial Reporting	10/31/24	The Agency's SME and technical leads for PALM	Present Budget Structures and Transactions including Speedkeys.	Held in this period
People Processes Technology Data	Monthly PALM Executive Steering Committee meetings	10/31/24	Florida PALM DFS leadership and Agency leads	The Florida PALM Executive Steering Committee will meet to discuss the status of the Florida PALM Project.	Held on 9/25/24, 10/8/24, 10/30/24
People Processes Technology	SAMAS Table Processing:Vendor Knowledge Transfer meeting	10/31/24	FDOT Florida PALM System Transition Team; FDOT End Users	Covered transition activities.	Meetings continued during the Sept-Oct Reporting Period
People Processes Technology Data	FPST Internal Workgroup Meetings	10/31/24	FDOT Florida PALM System Transition Team	Weekly workgroup meetings are to discuss, deep-dive, and document all efforts/tasks related to PALM readiness.	Continued weekly through Sept-Oct Reporting Period. Each Thursday, held on 9/5, 9/12, 9/19, 9/26, 10/3, 10/10, 10/17, 10/24, 10/31
Processes Technology Data	Weekly OOC - BSSO Staff Meeting	10/31/24	FDOT FPST Team FDOT PALM End Users	Provide status update on readiness task and remediation status	Continued weekly through Sept-Oct Reporting Period.
People Processes	Workforce Readiness Team Monthly Pulse Check Meetings	10/31/24	FDOT Florida PALM System Transition Team; FDOT End Users	Evaluate progress and direction for workforce related efforts toward remediation and preparation for PALM	Continued monthly through Sept-Oct Reporting Period
People Processes Technology	Florida PALM/FDOT touchpoint meeting	10/31/24	FDOT Florida PALM System Transition Team, Florida PALM	This is a recurring monthly Florida PALM Readiness touchpoint meeting between your agency's Change Champion Network (CCN) and your Readiness Coordinator, Felicia Hall. You have been invited to this meeting because your agency has identified you as a Primary or Back-up CCN member to support Florida PALM related activities.	Continued through Sept-Oct Reporting Period.
People Processes Technology	FL PALM Interfaces Weekly Meeting	10/31/24	FDOT Florida PALM System Transition Team	Weekly meeting with vendor, to review work items related to interfaces.	Continued through Sept-Oct Reporting Period.
People Processes Technology	Florida PALM FDOT Touchpoint Agenda Meeting	10/31/24	FDOT Florida PALM System Transition Team	prepare for PALM touchpoint meeting.	Continued through Sept-Oct Reporting Period.
People Processes Technology	Continue weekly meeting series for Florida PALM Readiness Work Tasks Update.	10/31/24	FDOT Florida PALM System Transition Team	Weekly meeting with OOC, OIT, and OWPB program and project managers to assign and review efforts for RW task completion.	Continued weekly through Sept-Oct Reporting Period.
People Processes	PALM Resource Revision Meetings, Interviews, and onboarding of staff augmentation positions.	10/31/24	FDOT Florida PALM System Transition Team	Assess resource needs and hire staff for progressing towards PALM analysis and remediation.	Sept-Oct 2024 - 18 resources hired and onboarded. More resources are expected to be added.
People Processes Technology Data	FDOT Change Champion Network Meeting	10/31/24	FDOT Florida PALM System Transition Team, Subject Matter Experts, Florida PALM End Users	A meeting with Change Champion networkers to discuss Project Schedule, District Communications, Remediation Playbook, Project Staffing, Project Management Approach - Agile, Workforce Readiness-Training Survey, OOC Mainframe Clean-up, Agency Specific Test Plan, Question Log, Segment IV Design, Q&A	11/4.
People Processes Technology Data	Weekly PALM Project Weekly Stand Up Meeting	10/31/24	FDOT Florida PALM System Transition Team, SME's	Weekly stand up covering all areas of the program with all respective leaders and team members.	Each Monday, held on 9/9,/9/16, 9/23, 9/30, 10/7, 10/14, 10/21, 10/28
Technology	RW 553 Prepare for Interface Testing	10/31/24	FDOT Florida PALM System Transition Team	Part of the UAT Test Plan and the Interface Testing Strategy.	Completed 10/18/24
Technology	RW 554 Participate in Connectivity Testing for Cycle 1 Interface Testing	10/31/24	FDOT Florida PALM System Transition Team	Testing the Connectivity to confirm the ability to transmit for interfaces. RW tasks as assigned by Florida PALM.	Completed 10/04/24
People	PALM Budget Planning Meeting for FY 24 and FY 25	10/31/24	FDOT Florida PALM System Transition Team	PALM Budget/ resource Planning Meeting for FY 24 and FY 25	Ongoing through Sept-Oct Reporting period
Processes Technology Data	FDOT Interfaces Mapping Session Meetings	10/31/24	FDOT Florida PALM System Transition Team, Florida PALM End Users	Discuss mapping of interfaces and how we will document them via user stories.	Various meetings held weekly, including but not limited to interfaces in ARI, POI, IUI, and GLI.
People Processes Technology Data	Monthly PALM / DIMM leadership meetings	10/31/24	FDOT Florida PALM System Transition Team, Executive Leadership	Discuss with executive stakeholders PALM's progress, budget, risks, and receive guidance	Meetings continue monthly, held on 9/23/24 and 10/21/24
People Processes	FPST Budget and Task Tracking meeting for Quarterly Update	10/31/24	FDOT Florida PALM System Transition Team	Preparation for July/August/September Quarterly Status Report	Meetings to create and update the QSR for the quarter.
People Processes Technology	Monthly RAID Log and Risks meetings	10/31/24	FDOT Florida PALM System Transition Team	Identify, assess, and develop mitigation plans for Risks and Issues.	Met for September and October: 10/02/24, 10/25/24
People Processes Technology Data	Weekly PALM Technical Discussion meetings	10/31/24	FDOT Florida PALM System Transition Technical Team	Weekly PALM Technical Discussion meetings	Each Monday, held on 9/9,/9/16, 9/23, 9/30, 10/7, 10/14, 10/21, 10/28
People Processes Technology	Discussion with PALM Leadership Meeting	10/31/24	FDOT Florida PALM System Transition Team leadership	Discussing timeline and module configuration concerns between PALM and the FPST Team	Occurred on 10/23/2024
People Processes Technology	PALM Budget Status Meeting with LASPBS	10/31/24	FDOT Florida PALM System Transition Team leadership	Discussed current project status, the impact to the budget and future potential resource needs.	Occurred on 9/4/2024
Technology Data	Chart of Account System Analysis by Database Programs	10/31/24	FDOT Florida PALM System Transition Team	Chart of Account System Analysis by Database Programs	Ongoing through Sept-Oct Report Period
Technology	Continuing design, build, and population of remediation infrastructure.	10/31/24	FDOT Florida PALM System Transition Team, Florida PALM end users	Design and build PALM infrastructure.	OIT - In Progress. The necessary infrastructure is in place and continues to be configured with the advancement of the remediation and testing.
People	SOW Drafting and Hiring Activities for Additional FPST resources	10/31/24	FDOT Florida PALM System Transition Team	SOW Drafting and Hiring Activities for Additional FPST resources. March-May 2024.	All resources have been hired and assignments made.
People Processes Technology Data	Bi-Weekly Payroll Analysis Stand Up	10/31/24	FDOT Florida PALM System Transition Team, SME's	OIT - A bi-weekly meeting series to check in on status of PPS PALM analysis documentation and any roadblocks.	Reviewing interface changes and known impacts.
People Processes Technology	Payroll Distribution analysis workgroups	10/31/24	FDOT Florida PALM System Transition Team, SMEs	Analysis of PPS Payroll system for current state, PALM impacts, and to-be state.	Continued analysis of Personnel Payroll System during reporting period May-July 2024 with emphasis on data tables for development environment.

Data					
People Processes Technology Data	PPS System Remediation	10/31/24	FDOT Florida PALM System Transition Team, SME's	Remediate in place for PALM. Solution for Quantity field to be stored locally.	OIT - Moving partially to separate system, expanded team, identifying requirements for Enterprise ETL for PPS tables.
Processes Technology Data	Landing Zone Workgroup and Design	10/31/24	FDOT Florida PALM System Transition Team, SMEs	Landing Zone internal workgroups and implementations efforts towards preparation of interface ingest system.	OIT - Landing Zone table designed per PALM Outbound Files, however cannot complete and close until all outstanding questions have been answered and PALM design complete.
Technology Data	Implementation of Account COA in test server environment	10/31/24	FDOT Florida PALM System Transition Team	Implementation of Account COA in test server ZUNIT01 environment	Ongoing July-Sept 2024.
People Processes	Updated FDOT Workforce Readiness team	10/31/24	FDOT Florida PALM System Transition Team; FDOT End Users	Conduct workforce related efforts for communication, direction, training, and associated deliverables towards analysis of resources, efforts, and knowledge gaps.	Team led by FDOT Office of Change Management
Technology Data	Infrastructure Tasks	10/31/24	FDOT Florida PALM System Transition Team	Chart of Account analysis, Data structure changes, data cleansing for legacy Chartfield attributes	OIT - Sept-Oct 2024.
People	Onboard new resources	10/31/24	FDOT Florida PALM System Transition Team	Onboarding new staff aug. to FPST project	Sept-Oct 2024.
Technology Data	Expansion Option Analysis	10/31/24	FDOT Florida PALM System Transition Team, SME's	In-depth analysis of DB2, mainframe, and Azure tables for Expansion Option impacts.	Continued through reporting period July-Sept 2024. Assessing range of impact across business systems and changes for accommodating SpeedKeys.
People Processes Technology Data	Payroll Distribution analysis workgroups	10/31/24	FDOT Florida PALM System Transition Team, SMEs	Analysis of PPS Payroll system for current state, PALM impacts, and to-be state.	Continued analysis of Personnel Payroll System during reporting period July-Sept 2024 with emphasis on screen usage for development environment.
Technology	Launch Pad planning and development	10/31/24	FDOT Florida PALM System Transition Team, Florida PALM end users	Location for data packages to be collected and sent to PALM Inbound interfaces.	Planning and development efforts continued July-Sept 2024.Recent focus on database tables creation and framed structure of launch control application.
People	Review candidates' resumes and work samples, interviews, and onboard new resources	10/31/24	FDOT Florida PALM System Transition Team	resourcing and onboarding activities to FPST project	Sept-Oct 2024.
Processes Technology Data	Analyzed and created mapping for PALM Project Activity Codes	10/31/24	PALM Integration	PALM Interface creation	Started this period and in progress.
Processes Technology Data	Analyzed chart of accounts mappings from PALM released October 20th and began mapping new revenue codes	10/31/24	PALM Integration	PALM Interface creation	Started this period and in progress.
Processes Technology Data	Began discussions for an automated budget allotment balance procedure to replace allotment balance (MA1/MB1 files) from FLAIR. This data is joined with various other key department data sources in a variety of reports and applications across several units.	10/31/24	FDOT Florida PALM System Transition Team	Remediation	Started this period and in progress.
Processes Technology Data	Began mapping Asset Master	10/31/24	PALM Integration	PALM Interface creation	Started this period and in progress.
Processes Technology Data	Completed design of required PALM Awareness Training for FLAIR Users	10/31/24	FDOT Florida PALM System Transition Team, SMEs, and FL PALM End Users	Outreach	Started this period and in progress.
People Processes Technology Data	Weekly Florida PALM Task Talk Teams meeting	10/31/24	Agency PALM project members	Share published instructions for new Readiness Workplan tasks.	Held each Thursday online

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *


☐ Confirm *

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FDOT Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Lisa Saliba	lisa.saliba@dot.state.fl.us	11/08/24
July - August 2024	Lisa Saliba	lisa.saliba@dot.state.fl.us	09/13/24
May - June 2024	Lisa Saliba	lisa.saliba@dot.state.fl.us	07/12/24
March - April 2024	Lisa Saliba	lisa.saliba@dot.state.fl.us	05/13/24
January - February 2024	Lisa Saliba	lisa.saliba@dot.state.fl.us	03/11/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 7
- Duplicate Filled Role = 9
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 90.51%

- Submitted Complete = 28
- Submitted Incomplete = 1
- Completed After Submission = 10

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 96.57%

- Submitted On Time = 56
- Submitted Late = 9
- Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/05/24	Currently FGCC is not planning on using Project Costing, however this may change in the upcoming months	Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24		Submission Incomplete	11/04/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/06/24		Submission Complete	10/01/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	10/11/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/25/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/13/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/03/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/14/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/15/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 14 <ul style="list-style-type: none">• Business Process Groupings = 12/13 Identified Subject Matter Experts = 13 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 4- Accounts Receivable = 1- Asset Accounting and Mgmt. = 1- Banking = 2- Budget Mgmt. and Cash Control = 3- Contracts Mgmt. = 2- Disbursements Mgmt. = 1- Grants Mgmt. = 0- Inter/IntraUnit Transactions = 2- Payroll Mgmt. = 4- Projects Mgmt. = 0- Revenue Accounting = 2- System Access and Controls = 2 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 29 <ul style="list-style-type: none">• Related Business Systems = 8• Related Reports = 51• Documentation Status:<ul style="list-style-type: none">- Complete = 27 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 29 <ul style="list-style-type: none">• Related Business Process Groupings = 10- Planned Spreadsheet Uploads = 0• Level of Impact: People Changes<ul style="list-style-type: none">- High = 29 Medium = 0 Low = 0 None = 0 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 16 Medium = 13 Low = 0 None = 0 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 28 Medium = 1 Low = 0 None = 0 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 28 Medium = 1 Low = 0 None = 0 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 9• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 14	<u>Current-State:</u> Cataloged Business Systems = 8 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 8 Med = 0 Low = 0 None = 0• Documentation Status:<ul style="list-style-type: none">- Complete = 7 Partial = 0 Not Started = 1 Cataloged Interfaces = 0 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 0 <u>Implementation:</u> Business Systems Planned for Integration = 7 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 4 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 45 <ul style="list-style-type: none">- Inbound Interfaces = 18- Outbound Interfaces = 26	<u>Current-State:</u> Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">• Associated Unique Uses = 70<ul style="list-style-type: none">- Continued Use - Yes = 48- Continued Use - No = 17• Associated Business Systems = 4 Cataloged Reports = 63 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 56 Med = 3 Low = 6 None = 2 <u>Implementation:</u> Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 35• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 1- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 111- Planned Local Funds = None- Planned Organization ID's = 2- Planned OA1's = 3- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 8• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FGCC Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Technology	Our configuration workbooks are out of date and there is no set timetable for when they will be refreshed	Open	9 (High/High)	FGCC has requested that our workbooks get refreshed and that we establish a regular schedule to refresh them so that as we make updates to FLAIR the workbooks will also get updated	We have not received an estimated time frame of when these workbooks will be refreshed (8/15/2024)	05/02/24	Rob Stoner
Processes Data	FGCC has not found any definitive information regarding the use of inbound interface files, conversions, or spreadsheet uploads before or during UAT. Likewise, FGCC has not found any information about the availability of outbound interface files after the initial data upload and during UAT. FGCC intends to use these files as part of our UAT process.	Open	6 (Medium/High)	FGCC would like to get clarification on the availability of inbound and outbound interfaces prior to the beginning of UAT as well as during the UAT process. Additionally, if spreadsheet uploads will be available before PALM interfaces please let us know.	We have not received any update from DFS on this risk (10/25/2024)	08/15/24	Rob Stoner
Technology	FGCC did not receive funding for the Versa replacement system. Therefore, FGCC will need to work closely with DBPR in order to complete detailed business analysis and determine necessary remediation tasks.	Open	6 (High/Medium)	FGCC will reach out to IT within DBPR to establish regular analysis and design meetings in order to determine the business case and data requirements related to direct interface with PALM	Monthly.	09/11/23	Lisa Mustain, Director of Administration
Processes Data	Currently, PALM has not been able to provide definitive timelines of how much time we have to make adjustments to earnings and position funding during preliminary payroll accounting	Open	6 (High/Medium)	FGCC would like to get clarification on the expected time frames for the preliminary processing	We have not received any update from DFS on this risk (10/25/2024)	09/27/24	
Processes Technology Data	FGCC has not found any definitive information regarding any scheduled Testing environment resets that will occur during UAT. As well as if any resets will only be schedule reset or if the agency will be able to request a reset during UAT	Open	6 (High/Medium)	FGCC would like to get clarification on when and if resets will occur during UAT and if so will they only be scheduled or would they also be available per request	We have not received any update from DFS on this risk (10/25/2024)	09/27/24	
Processes Technology Data	FGCC has not found any definitive information regarding the schedule and cut off dates for conversion data prior to go live and/or UAT.	Open	6 (High/Medium)	FGCC would like to get clarification on the schedule and cut off dates related to conversion data prior to UAT and GoLive	We have not received any update from DFS on this risk (10/25/2024)	09/27/24	

	This information is needed in order for FGCC to implement any process and procedures for UAT testing and go live data verification.						
Processes Technology Data	FGCC has not found definitive information regarding the processes that the enterprise systems will be following during UAT. For example, during UAT are Enterprise systems going to be updating both FLAIR and PALM UAT for ongoing daily transactions so that balances are properly maintained during UAT or are the enterprise systems only going to periodically update UAT? If it is periodic, is there a schedule?	Open	6 (High/Medium)	FGCC would like to get clarification on each enterprise testing strategy	We have not received any update from DFS on this risk (10/25/2024)	09/27/24	
Technology	The Current State Business Process smartsheet does not have columns for both spreadsheet uploads and PALM Interfaces. Therefore, we do not have the ability to track and report progress for our business systems that may use PALM Interfaces	Open	4 (Medium/Medium)	FGCC has requested that the smartsheets be updated to allow this capability	We have not received any update from DFS on this risk (10/25/2024)	05/02/24	Rob Stoner
Technology Data	When do not have an estimated time frame of when we will be able to test both inbound and outbound PALM Interfaces	Open	4 (Medium/Medium)	FGCC has asked for an update on when we can expect to be able to test an upload interface file and when we will be able to test a download interface file with our test/conversion data	We have not received any update from DFS on this risk (10/25/2024)	05/02/24	Rob Stoner
Technology	Conversion Inventory and Data Readiness smartsheet utilizes a column called Agency Maintain Data Source. Due to the fact that each data source requires a date evaluation, cleanliness plan, and data monitoring, this column seems to be the same as Agency Business Systems but the smartsheet does not link to the business systems smartsheet. This makes it difficult to identify and track progress associated to data source clean up and business system remediation.	Open	4 (Medium/Medium)	FGCC would like to get clarification on the distinction between an Agency Business System and an Agency Maintained Data Source as well as insight into how to track how data from agency systems that is not in the primary sources gets converted into PALM.	We have not received any update from DFS on this risk (10/25/2024)	05/02/24	Rob Stoner
Processes Data	FGCC has not found any definitive information regarding the schedule, depth, and scope of the conversion testing. Without this information we cannot determine the depth and scope of our testing, verification, and validation	Open	4 (Medium/Medium)	FGCC would like to get clarification on what will be included in the conversion testing. For example, after the conversion process is completed are we going to have access to the PALM sandbox to review and confirm our data within the PALM application, are we going to get samples of PALM reports, are we going to get PALM outbound interface files, etc.	We have not received any update from DFS on this risk (10/25/2024)	06/28/24	Rob Stoner

FGCC Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	FGCC lacks the appropriate staffing levels to fully support readiness activities.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	FGCC has requested Administered Funds.	FGCC is recruiting additional staffing.	04/01/24	Brice Kayiranga, Chief of Financial Support Services

FGCC Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology	FGCC will be able to access the available Administered Funds to support readiness activities.	Logged	02/29/24	All agency business systems.	12/14/2023 Update: Appropriation received. 02/29/2024 Update: FGCC is actively recruiting a Project Manager for the implementation of Florida PALM at FGCC. 03/12/2024 Update: FGCC conducted interviews for the Project Manager position during the week of March 8th.	
Technology	FGCC will have a replacement for Versa Regulation by PALM go live	Logged	11/13/23	Revenue Management	The Versa Replacement budget line item was vetoed so FGCC will not have a Versa Replacement system by PALM Go Live	
Technology	DBPR will continue to update and keep FGCC abreast on any modifications or remediations, if any, of Versa Regulation.	Logged	01/10/24	Revenue Management	Ongoing.	
Processes Technology Data	FGCC will establish an agency consolidated financial database that will serve as a single repository for historical FLAIR data as well as ongoing PALM data	Logged	04/11/24	All agency business systems	Ongoing	

FGCC Agency-Specific Readiness Activities						
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates	

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

FGCC Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Lisa Mustain	lisa.mustain@flgaming.gov	11/15/24
July - August 2024	Lisa Mustain	lisa.mustain@flgaming.gov	09/11/24
May - June 2024	Lisa Mustain	lisa.mustain@flgaming.gov	07/15/24
March - April 2024	Lisa Mustain	lisa.mustain@flgaming.gov	05/13/24
January - February 2024	Lisa Mustain	brice.kayiranga@flgaming.gov	03/12/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for FLHSMV](#)
[Readiness Workplan](#)

FLHSMV Status Report Dashboard

Reporting Period


September - October 2024

Agency Sponsor

Steve Burch

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 15
- Duplicate Filled Role = 5
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 83.90%

- Submitted Complete = 31
- Submitted Incomplete = 3
- Completed After Submission = 7

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 93.91%

- Submitted On Time = 54
- Submitted Late = 11
- Pending Submission = 2

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
	People	328	Document Current Agency Business Processes	07/31/23	12/15/23	50% - In Progress		Due to the importance of other tasks, and the agency's operational work priorities, this task may not be completed by HSMV.	N/A	
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	Pending Resubmission	04/16/24	We have completed this task, except for the updates to our current state business process documentation. Our goal is to update our procedures during UAT testing, when we'll have full access to the PALM screens and testing environment.	Submission Incomplete	
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	75% - Consolidating/Inputting Information for Submission		We have completed this task, except for the updates to our current state business process documentation. Our goal is to update our procedures during UAT testing, when we'll have full access to the PALM screens and testing environment.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/13/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24	Resubmitted 10/23/2024	Submission Complete	10/23/24
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	11/01/24	Submitted 11/1/2024 per previous update.	Submission Incomplete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission	10/18/24	ABS Documentation updates are necessary, but not complete. - KG 10/25/24	Submission Incomplete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/25/24	On track to submit by week ending 10/25/24. - KG 10/17/24; Need to add InterUnit Interface. - added.	Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/09/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/17/24	Submitted - KG 10/17/24; On track for completion by week ending October 18.	Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24	Per comm with RC FH on 10/8/24, this task should be accepted as-is. PALM to update status. - KG 10/9/24; Secure files uploaded 10/4/24 per SC. - KG 10/4/24	Submission Complete	10/17/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/06/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/29/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/05/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/01/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/28/24		Submission Complete	

Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	75% - Consolidating/Inputting Information for Submission			
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	25% - Beginning Initial Internal Meetings and Information Gathering			
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress			
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/07/24		Submission Complete
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	25% - Beginning Initial Internal Meetings and Information Gathering			
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24	25% - Beginning Initial Internal Meetings and Information Gathering			

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<div><u>Implementation:</u><div>Planned Florida PALM End Users = 58</div><div>• Business Process Groupings = 13/13</div>Identified Subject Matter Experts = 24<div>• SMEs by Business Process Grouping</div><div>- Account Mgmt. and Financial Reporting = 1</div><div>- Accounts Receivable = 1</div><div>- Asset Accounting and Mgmt. = 2</div><div>- Banking = 3</div><div>- Budget Mgmt. and Cash Control = 2</div><div>- Contracts Mgmt. = 4</div><div>- Disbursements Mgmt. = 5</div><div>- Grants Mgmt. = 3</div><div>- Inter/IntraUnit Transactions = 5</div><div>- Payroll Mgmt. = 1</div><div>- Projects Mgmt. = 2</div><div>- Revenue Accounting = 9</div><div>- System Access and Controls = 2</div>Role Mapping = TBDTraining = TBD</div>	<div><u>Current-State:</u><div>Cataloged Business Processes = 150</div><div>• Related Business Systems = 4</div><div>• Related Reports = 54</div><div>• Documentation Status:</div><div>- Complete = 58 Partial = 20 Not Started = 53</div></div> <div><u>Implementation:</u><div>Impacted Agency Business Processes = 150</div><div>• Related Business Process Groupings = 10</div><div>- Planned Spreadsheet Uploads = 2</div><div>• Level of Impact: People Changes</div><div>- High = 40 Medium = 30 Low = 59 None = 2 Uncertain = 0</div><div>• Level of Impact: Processes Changes</div><div>- High = 45 Medium = 23 Low = 52 None = 11 Uncertain = 0</div><div>• Level of Impact: Technology Changes</div><div>- High = 40 Medium = 40 Low = 41 None = 9 Uncertain = 0</div><div>• Level of Impact: Data Changes</div><div>- High = 51 Medium = 37 Low = 42 None = 1 Uncertain = 0</div><div>• Segments I & II Documentation Update Status</div><div>- Not Started = 7 In Progress = 68 Complete = 12</div><div>• Segment III Documentation Update Status</div><div>- Not Started = 13 In Progress = 10 Complete = 9</div></div>	<div><u>Current-State:</u><div>Cataloged Business Systems = 7</div><div>• Criticality:</div><div>- High = 5 Med = 2 Low = 0 None = 0</div><div>• Documentation Status:</div><div>- Complete = 5 Partial = 2 Not Started = 0</div></div> <div>Cataloged Interfaces = 5</div> <div>- Inbound Interfaces = 3</div> <div>- Outbound Interfaces = 2</div> <div><u>Implementation:</u><div>Business Systems Planned for Integration = 3</div><div>• Segment I - Documentation Updates:</div><div>- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3</div><div>• Segment II - Documentation Updates:</div><div>- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 2</div><div>• Segment III - Documentation Updates:</div><div>- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 3</div></div> <div>Planned Interfaces = 5</div> <div>- Inbound Interfaces = 1</div> <div>- Outbound Interfaces = 2</div>	<div><u>Current-State:</u><div>Unique FLAIR Data Elements = 92</div><div>• Associated Unique Uses = 155</div><div>- Continued Use - Yes = 85</div><div>- Continued Use - No = 4</div><div>• Associated Business Systems = 3</div></div> <div>Cataloged Reports = 165</div> <div>• Criticality:</div> <div>- High = 94 Med = 18 Low = 49 None = 23</div> <div><u>Implementation:</u><div>Segments I & II Planned Configurations = 6/9</div><div>• Accounts Receivable (AR)</div><div>- Planned Distribution Codes = 95</div><div>• Asset Management (AM)</div><div>- Planned Location Codes = 92</div><div>- Planned Associated Area ID's = 985</div><div>• Commitment Control (KK)</div><div>- Planned Option = None</div><div>• General Ledger (GL)</div><div>- Planned Budgetary Value Combo Edits = 352</div><div>- Planned Local Funds = None</div><div>- Planned Organization ID's = 407</div><div>- Planned OA1's = 22</div><div>- Planned OA2's = None</div></div> <div>Segment IV Planned Configurations</div> <div>- Started = 2 Not Started = 0</div> <div>Conversions & Data Readiness</div> <div>• Conversions Needed = 10</div> <div>• Agency Data Outside of Primary Source System(s) = 1</div> <div>• Data Readiness/Cleansing Status:</div> <div>- Complete = 4 In Progress = 0 Not Started = 0 Not Applicable 2</div>

Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FLHSMV Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes Technology Data	HSMV will need to update its scanning capabilities to include Florida PALM voucher schedule instead of FLAIR voucher schedule.	Open	6 (High/Medium)	HSMV will work with its vendor to modify scanned documents to include a Florida PALM voucher schedule once available.		10/29/24	Stephanie Cabrera / Melissa Groom
Technology	HSMV processes large volume of data through its FAME application (Revenue Distribution, WEX, Goodyear, PRIDE, etc.). It is imperative that the interfaces work properly when designed.	Open	3 (High/Low)	HSMV has been working with the Florida PALM team to identify which interface files should be used to send and obtain data between FAME and Florida PALM. HSMV has mapped its current FLAIR interface file to the Florida PALM interface file. HSMV has begun building a new interface file in preparation for interface testing in late 2024.	Updated start to building FAME interface file	06/27/24	Steve Burch / Mike Alexander / Nate Seabrooks

Technology	HSMV uses a mainframe application to process Hireback payroll outside of People First. HSMV needs to have the ability to process payments to multiple FHP Troopers for Hireback jobs worked at different hourly rates.	Open	3 (High/Low)	HSMV has met with Florida PALM staff to understand how Hireback pay will be processed. Florida PALM will create an interface (PRI005) that will be used by HSMV. HSMV is waiting to see for Segment IV discussion related to payroll to better understand how Hireback will work.	Updated for Segment IV	08/22/24	Mike Alexander / Daphne Dennis
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FLHSMV Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
People	FLHSMV has a large number of key vacancies within the Bureau of Accounting. Due to difficulties in filling these positions, FLHSMV will need to move duties performed by vacant positions to other employees reducing the amount of time that can be committed to complete Florida PALM Tasks.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	HSMV will attempt to fill these positions.	Accounting has 10 vacant position and is authorized to fill 7 of these positions.	08/22/24	Steve Burch / Mike Alexander

FLHSMV Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates
Data	Florida PALM will provide similiar functionality as FLAIR@HSMV	Logged	08/31/23	All Accounting and Budgeting areas of HSMV	HSMV relies heavily on FLAIR@HSMV to query FLAIR data on a daily basis. Without a process to easily query data, it will have a significant impact on HSMV staff.
People Technology	Departmental technical resources will be available to update internal databases and reports for distributions from FRVIS to FAME for the new PALM Account codes.	Logged	08/31/23	Selected State Agencies, Not for Profit and, local governmental entities.	No Change
Processes	Florida PALM will create a voucher schedule similar to what is produced by FLAIR today. The Florida PALM voucher will provide the payee, date and amount paid, voucher number, and minimal Florida PALM account values being paid. This voucher schedule will be printed (or PDF) by FLHSMV and added to supporting documents to be scanned and retained.	Logged	10/31/23	Accounts Payable Section	State Agencies are required to produce vouchers for DFS audit and retain for documenting purposes.
Data	PAPS or similar report will be generated by PALM for Hireback payroll.	Logged	08/22/24	Payroll Section and Financial Accounting Section	This is needed for reimbursement of invoices from FDOT.

FLHSMV Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
Processes Data	Discussed Budget Allotment Control Options	09/23/24	Budget staff	To provide information around decision-making for budget allotment control options in PALM, following the PALM Advisory Council Meeting on 9/18/2024.	
Processes Data	Discussed PALM Interface Testing Activities and timeline	09/24/24	CCN, Technical SMEs	Provided Interface Testing Activities and timeline of testing from PALM.	
People Processes	Review Segment IV process changes and role impacts to agency	10/09/24	Accounting and Budget Staff	Discuss impacts from Segment IV process models on agency processes. Also reviewed and discussed impacts from Segments I, II, III, IV in summary. Collaborated during meeting(s) and via followup communication to capture updates.	
Processes Data	Discuss Agency Interfaces	10/14/24	Accounting staff; Technical SMEs; PeopleFirst	Discuss FLHSMV interface(s) with PeopleFirst, particularly Hireback and proposed solution APS200/PRI005	Meeting included PeopleFirst, DMS, PALM, FLHSMV

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

FLHSMV Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Steve Burch	steveburch@flhsmv.gov	11/07/24
July - August 2024	Steve Burch	steveburch@flhsmv.gov	09/06/24
May - June 2024	Steve Burch	steveburch@flhsmv.gov	07/12/24
March - April 2024	Steve Burch	steveburch@flhsmv.gov	05/07/24
January - February 2024	Steve Burch	steveburch@flhsmv.gov	03/08/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for FSDB](#)
[Readiness Workplan](#)

FSDB Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.


Reporting Period

September - October 2024

Agency Sponsor

Tracie Snow

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 4
- Duplicate Filled Role = 12
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 90.00%

- Submitted Complete = 23
- Submitted Incomplete = 0
- Completed After Submission = 17

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 96.88%

- Submitted On Time = 50
- Submitted Late = 12
- Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 4
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items											
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date	
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	07/03/24	We use FLAIR directly and do not have agency interfaces	Submission Complete		
N/A	People	535	Update Workforce Readiness Plan	06/17/24	08/02/24	Pending Resubmission	07/03/24		Submission Complete	07/18/24	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/10/24	We do not use agency interfaces to PALM	Submission Complete		
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24	Done	Submission Complete	10/29/24	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24	NA	Submission Complete	10/29/24	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24	NA	Submission Complete		
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24	NA	Submission Complete	10/29/24	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/16/24	NA	Submission Complete		
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	09/10/24	We do not use agency interfaces to PALM	Submission Complete		
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/10/24	Not applicable	Submission Complete	09/25/24	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/24/24		Submission Complete	11/05/24	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/18/24		Submission Complete	10/24/24	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/17/24		Submission Complete		
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/22/24		N/A		
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	10/22/24		Submission Complete		
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24						
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/22/24		Submission Complete		
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	100% - Submitted	10/24/24	NA	Submission Complete		
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24						
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/13/24		Submission Complete		
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24						
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24						

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 9 <ul style="list-style-type: none">Business Process Groupings = 13/13 Identified Subject Matter Experts = 4 <ul style="list-style-type: none">SMEs by Business Process Grouping<ul style="list-style-type: none">Account Mgmt. and Financial Reporting = 2Accounts Receivable = 2Asset Accounting and Mgmt. = 2Banking = 2Budget Mgmt. and Cash Control = 2Contracts Mgmt. = 2Disbursements Mgmt. = 2Grants Mgmt. = 2Inter/IntraUnit Transactions = 2Payroll Mgmt. = 4Projects Mgmt. = 2Revenue Accounting = 2System Access and Controls = 2 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 7 <ul style="list-style-type: none">Related Business Systems = 1Related Reports = 65 Documentation Status: <ul style="list-style-type: none">Complete = 7 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 7 <ul style="list-style-type: none">Related Business Process Groupings = 7Planned Spreadsheet Uploads = 0 <ul style="list-style-type: none">Level of Impact: People Changes<ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 7 Uncertain = 0Level of Impact: Processes Changes<ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 7 Uncertain = 0Level of Impact: Technology Changes<ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 7 Uncertain = 0Level of Impact: Data Changes<ul style="list-style-type: none">High = 0 Medium = 0 Low = 0 None = 7 Uncertain = 0 <ul style="list-style-type: none">Segments I & II Documentation Update Status<ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 7Segment III Documentation Update Status<ul style="list-style-type: none">Not Started = 0 In Progress = 0 Complete = 7	<u>Current-State:</u> Cataloged Business Systems = 1 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 0 Med = 0 Low = 0 None = 1Documentation Status:<ul style="list-style-type: none">Complete = 0 Partial = 0 Not Started = 0 Cataloged Interfaces = 0 <ul style="list-style-type: none">Inbound Interfaces = 0Outbound Interfaces = 0 <u>Implementation:</u> Business Systems Planned for Integration = 0 <ul style="list-style-type: none">Segment I - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0Segment II - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0Segment III - Documentation Updates:<ul style="list-style-type: none">Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 Planned Interfaces = 0 <ul style="list-style-type: none">Inbound Interfaces = 0Outbound Interfaces = 0	<u>Current-State:</u> Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">Associated Unique Uses = 70<ul style="list-style-type: none">Continued Use - Yes = 47Continued Use - No = 1Associated Business Systems = 1 Cataloged Reports = 64 <ul style="list-style-type: none">Criticality:<ul style="list-style-type: none">High = 42 Med = 24 Low = 0 None = 0 <u>Implementation:</u> Segments I & II Planned Configurations = 7/9 <ul style="list-style-type: none">Accounts Receivable (AR)<ul style="list-style-type: none">Planned Distribution Codes = 1Asset Management (AM)<ul style="list-style-type: none">Planned Location Codes = 56Planned Associated Area ID's = 1Commitment Control (KK)<ul style="list-style-type: none">Planned Option = Option # 1 - Track with BudgetGeneral Ledger (GL)<ul style="list-style-type: none">Planned Budgetary Value Combo Edits = 78Planned Local Funds = NonePlanned Organization ID's = 87Planned OA1's = 87Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">Conversions Needed = 11Agency Data Outside of Primary Source System(s) = 0Data Readiness/Cleansing Status:<ul style="list-style-type: none">Complete = 7 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FSDB Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Data	Loss of FLAIR EO field	Open	4 (Medium/Medium)	Mitigation seems unlikely since PALM will not have an equivalent EO field that we used for grant reporting. Some off system method of tracking data for reporting will be needed.	NA	01/30/24	J wester
Processes	Loss of On Demand payments	Open	4 (Medium/Medium)	It is unknown what can take the place of on demand payments.	NA	01/30/24	J wester

FSDB Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

FSDB Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates

FSDB Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

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FSDB Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Tracie C. Snow	snowt@fsdbk12.org	11/13/24
July - August 2024	Tracie C. Snow	snowt@fsdbk12.org	09/17/24
May - June 2024	Tracie C. Snow	snowt@fsdbk12.org	07/11/24
March - April 2024	Tracie C. Snow	snowt@fsdbk12.org	05/15/24
January - February 2024	Tracie C. Snow	snowt@fsdbk12.org	03/18/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for FWC](#)
[Readiness Workplan](#)

FWC Status Report Dashboard

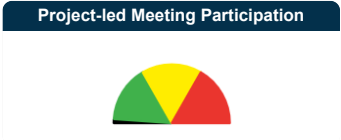
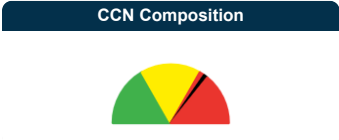
Reporting Period

September - October 2024

Agency Sponsor

Jessica Crawford

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.



The Change Champion Network dial reflects the completeness of your CCN makeup.

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Change Champion Network:

- Unique Filled Role = 3
- Duplicate Filled Role = 13
- Vacant Role = 0

RW Task Completeness:

Score = 97.14%

• Submitted Complete = 39

• Submitted Incomplete = 0

• Completed After Submission = 3

RW Task Timeliness:

Score = 96.47%

• Submitted On Time = 62

• Submitted Late = 4

• Pending Submission = 0

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/27/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/28/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	08/30/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	07/30/24	We do not have any agency business systems associated with Segment 3.	Submission Complete	07/30/24
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/16/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/01/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/23/24	The FWC Position Funding spreadsheet has been updated with the missing values.	Submission Complete	10/31/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/04/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	11/01/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/09/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/19/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/14/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/06/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24	50% - In Progress				

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 110 <ul style="list-style-type: none">• Business Process Groupings = 10/13 Identified Subject Matter Experts = 13 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 4- Accounts Receivable = 1- Asset Accounting and Mgmt. = 2- Banking = 3- Budget Mgmt. and Cash Control = 3- Contracts Mgmt. = 2- Disbursements Mgmt. = 3- Grants Mgmt. = 1- Inter/IntraUnit Transactions = 4- Payroll Mgmt. = 4- Projects Mgmt. = 1- Revenue Accounting = 1- System Access and Controls = 2 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 109 <ul style="list-style-type: none">• Related Business Systems = 3• Related Reports = 3• Documentation Status:<ul style="list-style-type: none">- Complete = 109 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 109 <ul style="list-style-type: none">• Related Business Process Groupings = 11- Planned Spreadsheet Uploads = 0• Level of Impact: People Changes<ul style="list-style-type: none">- High = 17 Medium = 5 Low = 63 None = 24 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 21 Medium = 32 Low = 31 None = 24 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 0 Medium = 9 Low = 35 None = 65 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 8 Medium = 26 Low = 46 None = 28 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 38• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 19	<u>Current-State:</u> Cataloged Business Systems = 10 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 7 Med = 3 Low = 0 None = 0• Documentation Status:<ul style="list-style-type: none">- Complete = 10 Partial = 0 Not Started = 0 Cataloged Interfaces = 8 <ul style="list-style-type: none">- Inbound Interfaces = 8- Outbound Interfaces = 0 <u>Implementation:</u> Business Systems Planned for Integration = 5 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 1 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 4 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 5 Planned Interfaces = 3 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 3	<u>Current-State:</u> Unique FLAIR Data Elements = 113 <ul style="list-style-type: none">• Associated Unique Uses = 750<ul style="list-style-type: none">- Continued Use - Yes = 700- Continued Use - No = 0• Associated Business Systems = 34 Cataloged Reports = 41 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 32 Med = 8 Low = 1 None = 2 <u>Implementation:</u> Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 9• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 660- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 2 - Control• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 849- Planned Local Funds = None- Planned Organization ID's = 241- Planned OA1's = 1- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 11• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 7 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

FWC Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	Limited subject matter expert (SME) availability	Open	6 (Medium/High)	1. Identify any planned schedule issues 2. Obtain and include backup resources in activities	No change	11/06/23	Laurie Kershaw
People	Team Attrition	Open	6 (Medium/High)	1. Ensure sufficient cross training in all project activities 2. Establish and enforce adequate documentation standards	No change	11/06/23	Laurie Kershaw
Processes Data	There is no communication plan between PALM, Enterprise systems and the agencies. FWC is unable to accurately define impacts to processes and potentially agency business systems.	Open	6 (High/Medium)	1. FWC Analysis, design, and system remediation is being based on calculated assumptions		09/20/24	Laurie Kershaw
People	Resistance to change	Open	4 (Medium/Medium)	1. Include impacted stakeholders early in the process and often 2. Educate the reason for the change and impact	No change	11/06/23	Laurie Kershaw
Technology	PALM interfaces are not fully designed/documentd, and currently defined interfaces are subject to change. FWC is unable to accurately define impacts to our systems without complete specifications on the interfaces.	Open	4 (Medium/Medium)	1. FWC Analysis and design is being based on calculated assumptions	We reduce the risk rating on this item since most of the interfaces have been designed.	11/06/23	Laurie Kershaw

FWC Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

FWC Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates

FWC Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology	Update Documentation	09/03/24		Update Documentation	Complete
People Processes Technology	Mark Task Complete Smartsheet	09/06/24		Mark Task Complete Smartsheet	Complete
People Processes Technology	Attend meeting	09/09/24	Florida PALM users	Attend meeting	Complete
People Processes Technology	Mark Task Complete Smartsheet	09/10/24		Mark Task Complete Smartsheet	Complete
People Processes Technology	Complete Task 553 Prepare for Interface Testing	09/16/24		Complete Task 553 Prepare for Interface Testing	Complete
People Processes Technology	Task Assigned	09/16/24		Task Assigned	Complete
People Processes Technology	Complete Task 554 Participate in Connectivity Testing for Cycle 1 Interface Testing and Mock Conversion 1	09/16/24		Complete Task 554 Participate in Connectivity Testing for Cycle 1 Interface Testing and Mock Conversion 1	Complete
People Processes Technology	Task Assigned	09/16/24		Task Assigned	Complete
People Processes Technology	Update Documentation	09/17/24		Update Documentation	Complete
People Processes Technology	Perform needed testing	09/17/24		Perform needed testing	Complete
People Processes Technology	Mark Task Complete	09/19/24		Mark Task Complete	Complete
People Processes Technology	Mark Task Complete Smartsheet	09/20/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Update Smartsheet	09/26/24	Florida PALM users	Update Smartsheet	Complete
People Processes Technology	Task Due	09/27/24	Florida PALM users	Task Due	Complete
People Processes Technology	Mark Task Complete Smartsheet	09/27/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Complete Task 555 Certify Data Readiness in Preparation for Mock Conversion 2	10/07/24		Complete Task 555 Certify Data Readiness in Preparation for Mock Conversion 2	In Process
People Processes Technology	Task A Assigned	10/07/24		Task A Assigned	Complete
People Processes Technology	Update Documentation	10/08/24		Update Documentation	In Process
People Processes Technology	Mark Task Complete in Smartsheet	10/11/24	Florida PALM users	Mark Task Complete in Smartsheet	Complete
People Processes Technology	536-C Confirm business processes to be tested and identify UAT success criteria	10/14/24	Florida PALM users	536-C Confirm business processes to be tested and identify UAT success criteria	Complete
People Processes Technology	Complete Task 559 Share Florida PALM Updates	10/14/24		Complete Task 559 Share Florida PALM Updates	Complete
People Processes Technology	Update Documentation	10/14/24		Update Documentation	Complete
People Processes Technology	Submit Documentation	10/15/24		Submit Documentation	Complete
People Processes Technology	Mark Task Complete Smartsheet	10/18/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Mark Task Complete Smartsheet	10/18/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Mark Task Complete Smartsheet	10/18/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Mark Task Complete Smartsheet	10/18/24	Florida PALM users	Mark Task Complete Smartsheet	Complete
People Processes Technology	Mark Task Complete Smartsheet	10/18/24		Mark Task Complete Smartsheet	Complete
People Processes Technology	Complete Task 561 Remediate Agency Business Systems based on Segment IV	10/21/24		Complete Task 561 Remediate Agency Business Systems based on Segment IV	In Process
People Processes Technology	Complete agency business system internal build and unit testing activities based on agency business system documentation updates for Segment IV.	10/21/24		Complete agency business system internal build and unit testing activities based on agency business system documentation updates for Segment IV.	In Process
People Processes Technology	Task B Assigned	10/28/24		Task B Assigned	Complete
People Processes Technology	Update Documentation	10/29/24		Update Documentation	In Process
People Processes Technology	Mark Task Complete Smartsheet	10/31/24		Mark Task Complete Smartsheet	Complete

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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FWC Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Jessica Crawford	jessica.crawford@myfwc.com	11/06/24
July - August 2024	Jessica Crawford	jessica.crawford@myfwc.com	09/04/24
May - June 2024	Jessica Crawford	jessica.crawford@myfwc.com	07/02/24
March - April 2024	Jessica Crawford	jessica.crawford@myfwc.com	05/08/24
January - February 2024	Jessica Crawford	jessica.crawford@myfwc.com	03/06/24

CCN Composition

The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 12
- Duplicate Filled Role = 4
- Vacant Role = 0

RW Task Completeness

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 76.50%

- Submitted Complete = 20
- Submitted Incomplete = 3
- Completed After Submission = 17

RW Task Timeliness

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 79.28%

- Submitted On Time = 39
- Submitted Late = 24
- Pending Submission = 4

Project-led Meeting Participation

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
	People	328	Document Current Agency Business Processes	07/31/23	12/15/23	50% - In Progress		04/30/2024 Anticipate that this task will be complete by 08/01/2024	N/A	
N/A	Processes	515	Identify Change Impacts and Update Agency Business Process Documentation for Segments I and II	01/29/24	04/12/24	50% - In Progress		06/14/2024 - We hope to have the first part of Tasks 515 and 527 complete by 07/12/2024.		
N/A	Processes	527	Identify Change Impacts and Update Agency Business Process Documentation for Segment III	04/15/24	07/12/24	50% - In Progress		Dependent on completion of Tasks 328 and 515		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	07/09/24	11/12: updates complete. -dlt 10/16/2024: Update selections for BOMs due to 10/15/2024 touchpoint where shared intent to remediate BOMS for GoLive and plan for interfaces, connectivity, etc. 10/16/2024, Selections remain unchanged. Task remains incomplete. - dlt 07/10/2024 - the new plan is to make the Revenue ABS obsolete and use a spreadsheet upload.	Submission Complete	10/24/24
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	10/17/24		Submission Complete	11/07/24
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	50% - In Progress				
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	09/20/24		Submission Complete	10/24/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/17/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	09/20/24		Submission Complete	10/24/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24					
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/03/24		Submission Complete	10/09/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/01/24		Submission Complete	11/07/24
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/17/24	Speedkey sheet in Secure File share requires updates. Please review Task Verification form for details. -dlt, 11/6/2024	Submission Complete	11/07/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/11/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	11/08/24		N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/13/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	09/23/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24	The revisions needed have already been completed upon initial submission.	Submission Incomplete	11/08/24
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/17/24		Submission Incomplete	11/04/24
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission	11/04/24

									Incomplete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/08/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 237 • Business Process Groupings = 12/13 Identified Subject Matter Experts = 31 • SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 4 - Accounts Receivable = 2 - Asset Accounting and Mgmt. = 0 - Banking = 3 - Budget Mgmt. and Cash Control = 3 - Contracts Mgmt. = 2 - Disbursements Mgmt. = 14 - Grants Mgmt. = 1 - Inter/IntraUnit Transactions = 14 - Payroll Mgmt. = 10 - Projects Mgmt. = 1 - Revenue Accounting = 3 - System Access and Controls = 2 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 121 • Related Business Systems = 1 • Related Reports = 35 • Documentation Status: - Complete = 47 Partial = 9 Not Started = 72 Implementation: Impacted Agency Business Processes = 121 • Related Business Process Groupings = 10 - Planned Spreadsheet Uploads = 0 • Level of Impact: People Changes - High = 7 Medium = 3 Low = 5 None = 35 Uncertain = 0 • Level of Impact: Processes Changes - High = 21 Medium = 8 Low = 16 None = 5 Uncertain = 0 • Level of Impact: Technology Changes - High = 6 Medium = 2 Low = 3 None = 39 Uncertain = 0 • Level of Impact: Data Changes - High = 19 Medium = 5 Low = 16 None = 9 Uncertain = 0 • Segments I & II Documentation Update Status - Not Started = 126 In Progress = 0 Complete = 0 • Segment III Documentation Update Status Not Started = 126 In Progress = 0 Complete =	Current-State: Cataloged Business Systems = 11 • Criticality: - High = 9 Med = 1 Low = 0 None = 1 • Documentation Status: - Complete = 8 Partial = 0 Not Started = 1 Cataloged Interfaces = 5 - Inbound Interfaces = 4 - Outbound Interfaces = 1 Implementation: Business Systems Planned for Integration = 9 • Segment I - Documentation Updates: - Complete = 6 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment II - Documentation Updates: - Complete = 1 Updating = 0 Evaluating = 1 Not Started = 0 Not Needed = 6 • Segment III - Documentation Updates: - Complete = 7 Updating = 0 Evaluating = 1 Not Started = 0 Not Needed = 0 Planned Interfaces = 5 - Inbound Interfaces = 1 - Outbound Interfaces = 4	Current-State: Unique FLAIR Data Elements = 97 • Associated Unique Uses = 97 - Continued Use - Yes = 68 - Continued Use - No = 1 • Associated Business Systems = 5 Cataloged Reports = 134 • Criticality: - High = 59 Med = 55 Low = 20 None = 1 Implementation: Segments I & II Planned Configurations = 6/9 • Accounts Receivable (AR) - Planned Distribution Codes = 24 • Asset Management (AM) - Planned Location Codes = None - Planned Associated Area ID's = None • Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget • General Ledger (GL) - Planned Budgetary Value Combo Edits = 1370 - Planned Local Funds = None - Planned Organization ID's = 175 - Planned OA1's = 67 - Planned OA2's = 180 Segment IV Planned Configurations - Started = 2 Not Started = 0 Conversions & Data Readiness • Conversions Needed = 5 • Agency Data Outside of Primary Source System(s) = 0 • Data Readiness/Cleansing Status: - Complete = 0 In Progress = 0 Not Started = 0 Not Applicable 1 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

JAC Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	Low acceptance by Judicial Related Organizations (JROs)	Open	6 (High/Medium)	Mitigate: The agency is preparing a change management plan. Additionally, the agency has started a series of meetings to involve the JROs and keep them informed of the project progress and current status.	The survey indicated high understanding and awareness.	06/28/24	Rip Colvin, Executive Director
Technology	External business system (BOMS) may not be updated with proper accounting fields for integration with PALM	Open	6 (High/Medium)	Avoid: The agency needs to engage the business system vendor to discuss new chartfields once the agency has additional technical information	JAC is working on the Contract, Operational Work Plan, and negotiations with the Vendor	06/28/24	Kathy LaCorte
Data	The access to data must be segregated by each Judicial-Related Office (JRO) to ensure that JROs can only see their information. This is critical to protect indigent defendants' rights and the defense's trial strategies.	Open	6 (High/Medium)	Transfer: The agency has been discussing mitigation options with the PALM team.	We had an excellent meeting with the Florida PALM team on 02/19/2024. We believe they understand our concerns and will work toward a resolution.	06/28/24	Rip Colvin, Executive Director

People	Availability of staff to work on the project/Limited qualified staff	Open	6 (High/Medium)	Mitigate: The agency is looking at ways to supplement current staff.	The agency has 5 Technical Writers working. We plan on adding additional staff to assist in completing other tasks.	07/10/24	JAC Directors
People Processes Technology Data	Funding insufficient for project costs	Open	6 (High/Medium)	Mitigate: The agency will continue to look at projected costs and request needed funding	The legislature granted our FY 2024-2025 request in the GAA. We are considering our needs for FY 2025-26	06/28/24	Rip Colvin, Executive Director
Technology	Org code updates may not be established and implemented which will allow correct reporting especially for grants and projects	Open	3 (High/Low)	Mitigate: The agency is initiating discussions with internal partners to create a new org code structure with a goal of implementing on July 1, 2025	Our plan has been submitted; we will monitor.	06/28/24	Dina Kamen
Processes Technology	Delays in PALM information will create delays in remediating our processes	Open	3 (High/Low)	Accept: The agency will continue to monitor information received	No new comments	07/10/24	JAC Directors
Data	Data may not be sufficiently cleansed at Go-Live	Open	2 (Medium/Low)	Avoid: The agency is preparing a plan for Data Cleansing. DFS stepped back from the data cleansing process they started and won't rec	The agency plans on hiring an OPS to perform data cleansing. DFS stepped back from the data cleansing process that had started and won't restart it until after the new year. This is delaying our process too.	07/10/24	Nona McCall
Processes	Downtime during transition	Open	2 (Medium/Low)	Mitigate: The agency will create a plan to minimize this risk such as front loading work in December 2025.	Item to create a plan added to the Agency's Implementation Plan for August 2025.	06/28/24	Dina Kamen and Jamie Johnson
People Processes	Replacement or major upgrade of PeopleFirst involving the same team members as the PALM Project	Open	2 (Medium/Low)	Mitigate: The agency will review all available information regarding this potential new contract and then plan accordingly.	At this time the People First is focusing on the PALM Project.	08/27/24	Jamie Johnson
Data	Data may not be sufficiently cleansed at go-live due to the JACs inability to adjust FLAIR records which are no longer active in FLAIR. DFS manages these records, and there is not guidance on how DFS will eliminate these records prior to go-live.	Open	2 (Medium/Low)	Transfer: The agency will continue to discuss this issue with DFS staff and react to their guidance	DFS stepped back from the data cleansing process that had started and will not restart it until after the new year. This is delaying our process, too.	07/10/24	Nona McCall
Processes	PALM fails to integrate properly with other state-owned systems such as PeopleFirst, STMS, and PCard Works	Open	2 (Medium/Low)	Accept: The agency will continue to monitor information being received from the PALM team and other agencies.		07/10/24	Nona McCall

JAC Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

JAC Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
People Processes Technology Data	The agency will have sufficient funding in FY 2023-2024 and receive funds via the LBR process for FY 2024-2025.	Logged	09/01/23	All processes and systems	The FY 2024-25 amended LBR request was included in the GAA. We are hopefully that this amount will be sufficient to cover FY 2024-25 costs.	
People Processes Technology	Program governance will provide timely decisions and issue resolution	Logged	11/13/23	All stakeholders	The agency continues to monitor those decisions for which we need more information	
People Processes Technology Data	Project teams will have access to the appropriate management, staff and related Program stakeholders (internal and external) and other resources as required and as needed without delay	Logged	11/13/23	All stakeholders	The agency sponsor has made it clear that this is a priority project. Additionally, the agency is looking into acquiring contracted or OPS staff to assist with the workload	
People Processes Technology Data	Stakeholder input will be provided in a timely manner so as to not impede the progress of the Project	Logged	11/13/23	All stakeholders	The agency sponsor has made it clear that this is a priority project.	

JAC Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates
People Processes Technology Data	Project Manager's Meeting	09/03/24	PMO's	A weekly meeting to plan the week	
People Processes Data	Technical Writer's meeting	09/03/24	Technical Writers	A weekly check in for the status of Business Processes	
People Processes Technology Data	Change Management	09/04/24	JAC Employees	SOW/RTM Validation session	
People Processes Data	Lead Technical Writer meeting	09/04/24	Technical Writers	A status update of all individual business processes	
People Processes Data	Lead Technical Writer meeting	09/04/24	Technical Writers	A status update of all individual business processes	
People Processes Data	Technical Writer's meeting	09/05/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
People Processes Technology	Vendor Contract	09/05/24	PALM Project	Operations finalizing RTM	
People Processes Technology Data	Vendor Contract	09/05/24	PALM Project	LBR for JAC PALM	
People Processes Technology	Vendor Contract Agreement	09/05/24	PALM Project	Review of proposed Vendor Contract Agreement	

Data					
People Processes Data	Technical Writer's meeting	09/05/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
People Processes Technology Data	CIP Contract Agreement	09/05/24	PALM Project	Review of proposed Vendor Contract Agreement	
People Processes Data	Technical Writer's meeting	09/05/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
People Processes Technology Data	PALM Materials	09/05/24	JAC Employees	A Countdown Timer is now on the JAC internal website	
People Processes Technology Data	Vendor Contract Agreement	09/05/24	PALM Project	Review of proposed Vendor Contract Agreement	
People Processes Data	Technical Writer's meeting	09/05/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Vendor Contract Agreement	09/05/24	PALM Project Team	Review of proposed Vendor Contract Agreement	
People Processes Data	Technical Writer's meeting	09/06/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Implementation Meeting	09/09/24	PALM Project Team	A meeting with Palm Project Backup to discuss the current week ahead	
People Processes Technology	CIP Contract Agreement	09/09/24	PALM Project Team	Review of proposed Vendor Contract Agreement	
People Processes Data	Lead Technical Writer meeting	09/09/24	Technical Writers	A status update of all individual business processes	
People Processes Technology Data	CIP Contract Agreement	09/10/24	PALM Project Team	Final review of proposed Vendor Contract Agreement	
People Processes Data	Technical Writer's meeting	09/11/24	JAC Employees	Weekly meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/12/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/13/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/16/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/17/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/18/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/19/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/20/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/23/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/24/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	PMO Meeting	09/24/24	PMO's	Discuss new division of duties	
Processes Data	Daily Sum	09/25/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/26/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	09/27/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	Change Management Meeting	09/30/24	PALM Project Team	To go over documents from our change management contractor	
Processes Data	Daily Sum	09/30/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Weekly PALM Meeting	10/01/24	CCN	Meeting to discuss tasks and to provide updates on the status of FL PALM Implementation	
Processes Data	Daily Sum	10/01/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	Weekly Team Meeting	10/02/24	Technical Writers	A meeting to discuss the status of the PUGS	
Processes Data	Daily Sum	10/02/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/03/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/04/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/07/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People	PMO meeting	10/08/24	PALM Project, SMEs, CCN	To discuss the Communication Plan	
Processes Data	Daily Sum	10/08/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People	PMO meeting	10/09/24	PALM Project, SMEs, CCN	To discuss the Communication Plan	
Processes Data	Daily Sum	10/09/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/10/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/11/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	

Processes Technology Data	BOMS Upgrade meeting	10/14/24	PALM Project, BOMS	Meeting to discuss the BOMS Web 2.0 Upgrade project	
Processes Data	Daily Sum	10/14/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
Processes Data	Daily Sum	10/15/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	Weekly Team Meeting	10/16/24	Technical Writers	A meeting to discuss the status of the PUGS	
Processes	One on One meeting	10/16/24	Technical Writers	To discuss the status of the technical writer's PUGs	
Processes	One on One meeting	10/16/24	Technical Writers	To discuss the status of the technical writer's PUGs	
People Processes Technology Data	CIP Agreement Document Discussion	10/16/24	PALM Project, BOMS	Discuss, update and add to the CIP Agreement and Attachments Draft	
People Processes	Change Management	10/16/24	JAC & PALM	Meeting to discuss change management	
Processes Data	Daily Sum	10/16/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	CIP & JAC PALM Discussion	10/17/24	PALM Project, BOMS	CIP & JAC PALM Discussion	
Processes Data	Daily Sum	10/17/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	CIP Agreement Document Discussion	10/18/24	PALM Project, BOMS	Discussion of Phase I & Phase II of DRAFT Agreement	
Processes Data	Daily Sum	10/18/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	CIP Agreement Revisions	10/21/24	PALM Project, BOMS	Meeting to discuss the CIP Agreement DRAFT Document Revisions	
Processes Data	Daily Sum	10/21/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Weekly PALM Meeting	10/22/24	CCN	Meeting to discuss tasks and to provide updates on the status of FL PALM Implementation	
Processes Data	Daily Sum	10/22/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	Weekly Team Meeting	10/23/24	Technical Writers	A meeting to discuss the status of the PUGS	
Processes Data	Daily Sum	10/23/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes	Change Management	10/24/24	JAC & PALM	Meeting to discuss change management	
People Processes Technology Data	CIP & JAC PALM Discussion	10/24/24	PALM Project, BOMS	CIP & JAC PALM Discussion	
Processes Data	Daily Sum	10/24/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Weekly Meeting	10/25/24	PMO, PALM Project	PMO Communication	
Processes Data	Daily Sum	10/25/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Daily Touchpoint	10/28/24	Agency Sponsor, PMO's	A meeting to update the Agency Sponsor on the status of the PUGS and Tasks	
Processes Data	Daily Sum	10/28/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Daily Touchpoint	10/29/24	Agency Sponsor, PMO's	A meeting to update the Agency Sponsor on the status of the PUGS and Tasks	
People Processes	Change Management	10/29/24	JAC & PALM	Meeting to discuss change management	
Processes Data	Daily Sum	10/29/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Daily Touchpoint	10/30/24	Agency Sponsor, PMO's	A meeting to update the Agency Sponsor on the status of the PUGS and Tasks	
Processes Data	Daily Sum	10/30/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	
People Processes Technology Data	Daily Touchpoint	10/31/24	Agency Sponsor, PMO's	A meeting to update the Agency Sponsor on the status of the PUGS and Tasks	
People Processes Technology Data	CIP & JAC PALM Discussion	10/31/24	PALM Project, BOMS	CIP & JAC PALM Discussion	
People Processes	Change Management	10/31/24	JAC & PALM	Meeting to discuss change management	
Processes Data	Daily Sum	10/31/24	Technical Writers	Daily meeting to discuss the progress of the current PUGS	

Agency Sponsor Confirmation


As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

JAC Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Alton L. Colvin, Jr.	rip.colvin@justiceadmin.org	11/08/24
July - August 2024	Alton L. Colvin, Jr.	rip.colvin@justiceadmin.org	09/11/24
May - June 2024	Alton L. Colvin, Jr.	rip.colvin@justiceadmin.org	07/11/24
March - April 2024	Alton L. Colvin, Jr.	rip.colvin@justiceadmin.org	05/03/24
January - February 2024	Alton L. Colvin, Jr.	rip.colvin@justiceadmin.org	03/11/24

CCN Composition




The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 14
- Duplicate Filled Role = 10
- Vacant Role = 0

RW Task Completeness




The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

Score = 76.67%

- Submitted Complete = 25
- Submitted Incomplete = 7
- Completed After Submission = 4

RW Task Timeliness




The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

Score = 89.13%

- Submitted On Time = 45
- Submitted Late = 18
- Pending Submission = 4

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Data	514	Complete Data Readiness Analysis and Data Cleansing Activities for Segments I and II	01/29/24	04/12/24	Pending Resubmission	05/13/24	Ongoing. Leg team will continue its efforts in ensuring the requirements of this task is complete prior to conversion. We hope to provide an anticipated completion date ASAP. Verified data cleansing files were transmitted and completed by DFS. This is complete.	Submission Incomplete	10/18/24
N/A	Technology	519	Remediate Agency Business Systems based on Segment I	01/29/24	06/28/24	25% - Beginning Initial Internal Meetings and Information Gathering		System build and test is an ongoing effort. As information is continuing to come regarding crosswalks and valid values, this will remain open until those actions are complete and systems are updated with appropriate changes.		
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	25% - Beginning Initial Internal Meetings and Information Gathering		System build and test is an ongoing effort. As information is continuing to come regarding crosswalks and valid values, this will remain open until those actions are complete and systems are updated with appropriate changes.		
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	08/22/24	The AG's office is the only area that utilizes Project ID in FLAIR for the Legislature. It is used as a cost tracking mechanism. In discussion with the AG's office, it was decided we would not use the PC Module for Project ID tracking and instead use the OA2 charfield with a smart coded number similar to how they use Project ID in FLAIR today. Therefore no conversion is needed.	Submission Complete	09/10/24
Direct	Data	541-B	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/12/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	50% - In Progress		Reviewing master balances to confirm cleansing.		
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24		Submission Incomplete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24		Submission Incomplete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	Pending Resubmission	10/18/24		Submission Incomplete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	75% - Consolidating/Inputting Information for Submission		Pending meetings for EDR, and for AG's office to confirm what interfaces will be used.		
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24					
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	08/22/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	Pending Resubmission	10/10/24		Submission Incomplete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/12/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/28/24	Met internally on 10/28/2024 and reviewed Schedule and Risks and Issues documents. Updated documents attached.	N/A	
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/06/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	Pending	10/18/24		Submission	

						Resubmission			Incomplete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/10/24	Working with AG to complete this task, OLITS is 100% complete.		
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	50% - In Progress				
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24					
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	Pending Resubmission	10/17/24	Shared Quarterly newsletter with OLS Leadership and posted newsletter in OLS HR and F&A work areas on 10/15/2024.	Submission Incomplete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25					
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24					
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<u>Implementation:</u> Planned Florida PALM End Users = 48 <ul style="list-style-type: none">• Business Process Groupings = 10/13 Identified Subject Matter Experts = 10 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 4- Accounts Receivable = 4- Asset Accounting and Mgmt. = 4- Banking = 3- Budget Mgmt. and Cash Control = 4- Contracts Mgmt. = 3- Disbursements Mgmt. = 6- Grants Mgmt. = 2- Inter/IntraUnit Transactions = 3- Payroll Mgmt. = 5- Projects Mgmt. = 2- Revenue Accounting = 4- System Access and Controls = 4 Role Mapping = TBD Training = TBD	<u>Current-State:</u> Cataloged Business Processes = 120 <ul style="list-style-type: none">• Related Business Systems = 13• Related Reports = 24• Documentation Status:<ul style="list-style-type: none">- Complete = 119 Partial = 0 Not Started = 0 <u>Implementation:</u> Impacted Agency Business Processes = 120 <ul style="list-style-type: none">• Related Business Process Groupings = 7- Planned Spreadsheet Uploads = 1• Level of Impact: People Changes<ul style="list-style-type: none">- High = 0 Medium = 9 Low = 20 None = 38 Uncertain = 2• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 40 None = 27 Uncertain = 2• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 0 Medium = 10 Low = 21 None = 38 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 0 Medium = 10 Low = 33 None = 26 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 69• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 69	<u>Current-State:</u> Cataloged Business Systems = 18 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 11 Med = 1 Low = 1 None = 1• Documentation Status:<ul style="list-style-type: none">- Complete = 12 Partial = 1 Not Started = 1 Cataloged Interfaces = 20 <ul style="list-style-type: none">- Inbound Interfaces = 10- Outbound Interfaces = 8 <u>Implementation:</u> Business Systems Planned for Integration = 7 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 1 Evaluating = 0 Not Started = 0 Not Needed = 6• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 7 Planned Interfaces = 23 <ul style="list-style-type: none">- Inbound Interfaces = 12- Outbound Interfaces = 9	<u>Current-State:</u> Unique FLAIR Data Elements = 136 <ul style="list-style-type: none">• Associated Unique Uses = 143<ul style="list-style-type: none">- Continued Use - Yes = 14- Continued Use - No = 0• Associated Business Systems = 14 Cataloged Reports = 77 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 42 Med = 23 Low = 6 None = 0 <u>Implementation:</u> Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 1• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 87- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 176- Planned Local Funds = None- Planned Organization ID's = 677- Planned OA1's = 34- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 2 Not Started = 0 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 7• Agency Data Outside of Primary Source System(s) = 1• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 1 In Progress = 1 Not Started = 0 Not Applicable 1 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

LEG Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator

LEG Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Technology	Reports - A great deal of management information is created (by reports) and distributed by FLAIR and RDS, as well as information to external users. These reports have been optimized over time to efficiently provide the information these users in a familiar format. The ability to create and distribute these financial reports in a useable format may be critical both within and external to the F & A office. Further, as it appears that PALM will use a skill set for reporting that the employees in the F&A office may not posses, if not mitigated, could have a significant impact on operations either within our external to the F & A office.	Open	High - Impacts the ability of the agency to meet deadlines or milestones	We have a "Leg Current State Report (Smartsheet)" containing current reports (updates continue as discovered), which DFS has asked for to possibly be provided by DFS or PALM either At Go-Live, Within 30 days of Go-Live, within 180 days of Go-Live, or later. None of these options allows for testing prior to Go-Live and thus could impact productivity either internal or external of the F & A Office. This may more likely be a state standard (more generic version of report to cover multiple agencies needs- similar to FLAIR approach when it was implemented). Train or hirer F & A employee with skill set to write or modify reports in PALM. Access other Legislative units who may have ability to create reports with PALM data (OAG or OLITS).	Much about Reporting is still unknown so it is difficult to assess this issue at this time.	05/31/24	Mike Mentillo
Technology	Reports - Current staffing levels are based optimized use of FLAIR over the last 40 years developing efficiencies through both process knowledge and information reports. Both of these things are going to change which could impact current productivity of staff. The current report catalog (61 row is predominantly process reports for system functions, transactions in process, transactions, and reconciliations (which are necessary, however, very different from reports we use in FLAIR). The Report Catalog from 3-10-2022 was 415 lines and included many management reports. Reporting may be one of our larger change management issues both functional users and for internal and external users of financial information. Current Report examples in the PALM Reports Catalog are mostly reports for functional users involved in the business processes in PALM, and the reports very significantly from the reports we use today. This will present a significant change management issue, but with the reports available well in advance of Go-Live, training and opportunities to use the reports in the sand box prior to Go-Live it should be able to be mitigated. Part Two: Internal and external users of financial information.	Open	Low - All impacts not listed as Critical or High	This is a training issue and can be accomplished through end user training and practice in the sand box.	Examples in report catalog are very different than reports we use in FLAIR. Why was the report catalog reduced so much?	05/31/24	Mike Mentillo

LEG Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	

LEG Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

Submit

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LEG Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Brendan Jones	jones.brendan@leg.state.fl.us	11/12/24
July - August 2024	Brendan Jones	jones.brendan@leg.state.fl.us	09/12/24
May - June 2024	Brendan Jones	jones.brendan@leg.state.fl.us	07/12/24
March - April 2024	Brendan Jones	jones.brendan@leg.state.fl.us	05/15/24
January - February 2024	Lisa Swindle	mentillo.mike@leg.state.fl.us	03/04/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for PSC](#)
[Readiness Workplan](#)

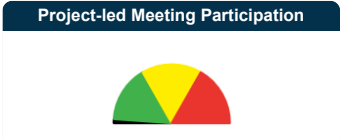
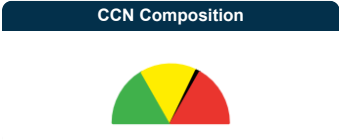
PSC Status Report Dashboard

Reporting Period

September - October 2024

Agency Sponsor

Apryl Lynn



The Change Champion Network dial reflects the completeness of your CCN makeup.

The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Change Champion Network:

- Unique Filled Role = 4
- Duplicate Filled Role = 12
- Vacant Role = 0

RW Task Completeness:

Score = 87.25%

- Submitted Complete = 27
- Submitted Incomplete = 2
- Completed After Submission = 11

RW Task Timeliness:

Score = 95.65%

- Submitted On Time = 47
- Submitted Late = 14
- Pending Submission = 0

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	09/05/24		Submission Complete	
N/A	People	535	Update Workforce Readiness Plan	06/17/24	08/02/24	Pending Resubmission	08/02/24		Submission Incomplete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/05/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/10/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	10/28/24
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/10/24		Submission Complete	10/28/24
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/15/24		Submission Complete	
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	100% - Submitted	10/28/24		Submission Complete	
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/24/24	Status updated by RC 9/24/2024 Agency Sponsor confirmation received 10/9/24	Submission Complete	10/10/24
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/10/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24	RC: 10/11 additional review/correction in SpeedKey workbook (Line Type). PSC: 10/14 Ran into issue as I was entering information into spreadsheet. Corrected Line Type the best I could to show values.	Submission Complete	10/10/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/24/24	Status updated by RC 9/24/2024	Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/28/24		N/A	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	100% - Submitted	10/16/24		Submission Complete	10/28/24
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/21/24		Submission Complete	10/29/24
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	100% - Submitted	10/29/24		Submission Complete	
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	100% - Submitted	10/29/24		Submission Complete	
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/12/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24					
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
Implementation: Planned Florida PALM End Users = 9 <ul style="list-style-type: none">• Business Process Groupings = 10/13 Identified Subject Matter Experts = 3 <ul style="list-style-type: none">• SMEs by Business Process Grouping<ul style="list-style-type: none">- Account Mgmt. and Financial Reporting = 2- Accounts Receivable = 0- Asset Accounting and Mgmt. = 1- Banking = 0- Budget Mgmt. and Cash Control = 2- Contracts Mgmt. = 0- Disbursements Mgmt. = 2- Grants Mgmt. = 0- Inter/IntraUnit Transactions = 0- Payroll Mgmt. = 3- Projects Mgmt. = 0- Revenue Accounting = 2- System Access and Controls = 1 Role Mapping = TBD Training = TBD	Current-State: Cataloged Business Processes = 15 <ul style="list-style-type: none">• Related Business Systems = 0• Related Reports = 1• Documentation Status:<ul style="list-style-type: none">- Complete = 15 Partial = 0 Not Started = 0 Implementation: Impacted Agency Business Processes = 15 <ul style="list-style-type: none">• Related Business Process Groupings = 6- Planned Spreadsheet Uploads = 0• Level of Impact: People Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 15 None = 0 Uncertain = 0• Level of Impact: Processes Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 15 None = 0 Uncertain = 0• Level of Impact: Technology Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 3 None = 12 Uncertain = 0• Level of Impact: Data Changes<ul style="list-style-type: none">- High = 0 Medium = 0 Low = 2 None = 13 Uncertain = 0• Segments I & II Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 11• Segment III Documentation Update Status<ul style="list-style-type: none">- Not Started = 0 In Progress = 0 Complete = 7	Current-State: Cataloged Business Systems = 5 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 0 Med = 1 Low = 0 None = 4• Documentation Status:<ul style="list-style-type: none">- Complete = 3 Partial = 1 Not Started = 0 Cataloged Interfaces = 0 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 0 Implementation: Business Systems Planned for Integration = 0 <ul style="list-style-type: none">• Segment I - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1• Segment II - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1• Segment III - Documentation Updates:<ul style="list-style-type: none">- Complete = 0 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 1 Planned Interfaces = 0 <ul style="list-style-type: none">- Inbound Interfaces = 0- Outbound Interfaces = 0	Current-State: Unique FLAIR Data Elements = 70 <ul style="list-style-type: none">• Associated Unique Uses = 70<ul style="list-style-type: none">- Continued Use - Yes = 11- Continued Use - No = 37• Associated Business Systems = 3 Cataloged Reports = 10 <ul style="list-style-type: none">• Criticality:<ul style="list-style-type: none">- High = 6 Med = 2 Low = 2 None = 0 Implementation: Segments I & II Planned Configurations = 6/9 <ul style="list-style-type: none">• Accounts Receivable (AR)<ul style="list-style-type: none">- Planned Distribution Codes = 1• Asset Management (AM)<ul style="list-style-type: none">- Planned Location Codes = 1- Planned Associated Area ID's = None• Commitment Control (KK)<ul style="list-style-type: none">- Planned Option = Option # 1 - Track with Budget• General Ledger (GL)<ul style="list-style-type: none">- Planned Budgetary Value Combo Edits = 62- Planned Local Funds = None- Planned Organization ID's = 59- Planned OA1's = 5- Planned OA2's = None Segment IV Planned Configurations <ul style="list-style-type: none">- Started = 1 Not Started = 1 Conversions & Data Readiness <ul style="list-style-type: none">• Conversions Needed = 7• Agency Data Outside of Primary Source System(s) = 0• Data Readiness/Cleansing Status:<ul style="list-style-type: none">- Complete = 3 In Progress = 0 Not Started = 0 Not Applicable 0 Reports = TBD

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

PSC Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
People	Training and understanding how to work/maneuver in FL PALM	Open	4 (Medium/Medium)	Will determine as we get closer to the finished product. Attend FL PALM training meetings and create agency training guides.	October 2024	10/28/24	Katisha Mobley
Technology	Updating coding of agency business systems that we manually enter FLAIR data from reports into	Open	4 (Medium/Medium)	Will determine as we get closer to the finished product. Provide IT with chart of accounts and other necessary information to update agency business systems.	October 2024	10/28/24	Katisha Mobley

PSC Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator

PSC Assumptions					
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates

PSC Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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PSC Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Apryl Lynn	alynn@psc.state.fl.us	11/12/24
July - August 2024	Apryl Lynn	alynn@psc.state.fl.us	09/23/24
May - June 2024	Apryl Lynn	alynn@psc.state.fl.us	07/15/24
May - June 2024	Apryl Lynn	alynn@psc.state.fl.us	07/08/24
March - April 2024	Apryl Lynn	alynn@psc.state.fl.us	05/08/24
January - February 2024	Apryl Lynn	alynn@psc.state.fl.us	03/11/24

Helpful Links

[Dashboard Snapshots](#)
[Knowledge Center](#)
[Florida PALM Workbook for SCS](#)
[Readiness Workplan](#)

SCS Status Report Dashboard

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

Reporting Period

September - October 2024

Agency Sponsor

Eric Maclure

CCN Composition



The Change Champion Network dial reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 18
- Duplicate Filled Role = 0
- Vacant Role = 0

RW Task Completeness



The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

RW Task Completeness:

- Score = 93.90%
- Submitted Complete = 31
 - Submitted Incomplete = 0
 - Completed After Submission = 10

RW Task Timeliness



The Readiness Workplan Tasks Timeliness dial reflect the timeliness of your agency's submission of all RW tasks to date.

RW Task Timeliness:

- Score = 96.76%
- Submitted On Time = 58
 - Submitted Late = 8
 - Pending Submission = 0

Project-led Meeting Participation



The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items										
Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	Technology	531	Remediate Agency Business Systems based on Segment II	04/29/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
Direct	Data	541-A	Complete Configuration Workbooks for Segment IV	07/22/24	09/06/24	100% - Submitted	09/06/24		Submission Complete	
N/A	Data	542	Complete Data Readiness Analysis and Data Cleansing Activities for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Processes	543	Identify Change Impacts and Update Agency Business Process Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
N/A	Technology	544	Update Agency Business System Documentation for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	11/05/24
Direct	Technology	545-A	Update and Finalize Florida PALM Conversion Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	
Direct	Technology	546	Update Florida PALM Interface Inventory for Segment IV	07/22/24	10/18/24	100% - Submitted	10/18/24		Submission Complete	11/04/24
N/A	Technology	547	Remediate Agency Business Systems based on Segment III	07/22/24	12/13/24	50% - In Progress				
Direct	People	549	Submit Training Survey	08/12/24	09/20/24	100% - Submitted	09/20/24		Submission Complete	
Indirect	People	536-B	Create Agency Specific User Acceptance Testing Plan	08/19/24	10/11/24	100% - Submitted	10/14/24		Submission Complete	
Direct	Data	541-C	Complete Configuration Workbooks for Segment IV	08/26/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	10/29/24
N/A	N/A	551	Submit Bimonthly Agency Readiness Status Report	08/30/24	09/11/24	100% - Submitted	09/09/24		Submission Complete	
N/A	N/A	552	Manage Agency Specific Implementation Schedule, Risks and Issues	08/30/24	10/31/24	100% - Submitted	10/31/24		N/A	10/31/24
Direct	Technology	550-B	Participate in Technical Meeting to Receive Credentials and Access	09/03/24	09/13/24	100% - Submitted	09/10/24		N/A	
Indirect	Technology	553	Prepare for Interface Testing	09/16/24	10/18/24	100% - Submitted	10/11/24		Submission Complete	
Direct	Technology	554	Participate in Connectivity Testing for Cycle 1 Interface Testing	09/16/24	10/04/24	100% - Submitted	10/04/24		Submission Complete	
Direct	Data	541-D	Complete Configuration Workbooks for Segment IV - General Ledger (GL)	10/07/24	11/01/24	100% - Submitted	11/01/24		Submission Complete	
Direct	Data	555-A	Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)	10/07/24	11/22/24	50% - In Progress				
N/A	People	559	Share Florida PALM Updates	10/14/24	10/25/24	100% - Submitted	10/25/24		Submission Complete	
N/A	Technology	561	Remediate Agency Business Systems based on Segment IV	10/21/24	03/14/25	50% - In Progress				
Direct	Data	555-B	Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)	10/28/24	11/22/24	50% - In Progress				
N/A	N/A	562	Submit Bimonthly Agency Readiness Status Report	11/01/24	11/12/24	100% - Submitted	11/07/24		Submission Complete	
N/A	N/A	563	Manage Agency Specific Implementation Schedule, Risks and Issues	11/01/24	12/27/24	50% - In Progress				
Direct	Data	555-C	Complete Data Cleansing Based on Mock Conversion 1 (AMC001 and POC001)	11/08/24	12/06/24					

People	Processes	Technology	Data
The staff and stakeholders affected by your agency's transition to Florida PALM.	The sequence of procedures to accomplish a business objective.	The applications or tools used to process, track, or report on financial operations.	Information used in or produced from an agency's financial business operations.
<p><u>Implementation:</u></p> <p>Planned Florida PALM End Users = 119</p> <ul style="list-style-type: none"> • Business Process Groupings = 13/13 <p>Identified Subject Matter Experts = 9</p> <ul style="list-style-type: none"> • SMEs by Business Process Grouping - Account Mgmt. and Financial Reporting = 2 - Accounts Receivable = 3 - Asset Accounting and Mgmt. = 2 - Banking = 1 - Budget Mgmt. and Cash Control = 1 - Contracts Mgmt. = 0 - Disbursements Mgmt. = 2 - Grants Mgmt. = 0 - Inter/IntraUnit Transactions = 4 - Payroll Mgmt. = 3 - Projects Mgmt. = 0 - Revenue Accounting = 3 - System Access and Controls = 3 <p>Role Mapping = TBD</p> <p>Training = TBD</p>	<p><u>Current-State:</u></p> <p>Cataloged Business Processes = 32</p> <ul style="list-style-type: none"> • Related Business Systems = 5 • Related Reports = 32 • Documentation Status: - Complete = 32 Partial = 0 Not Started = 0 <p><u>Implementation:</u></p> <p>Impacted Agency Business Processes = 32</p> <ul style="list-style-type: none"> • Related Business Process Groupings = 11 - Planned Spreadsheet Uploads = 4 • Level of Impact: People Changes - High = 0 Medium = 4 Low = 26 None = 2 Uncertain = 0 • Level of Impact: Processes Changes - High = 0 Medium = 8 Low = 24 None = 0 Uncertain = 0 • Level of Impact: Technology Changes - High = 0 Medium = 8 Low = 24 None = 0 Uncertain = 0 • Level of Impact: Data Changes - High = 0 Medium = 0 Low = 32 None = 0 Uncertain = 0 • Segments I & II Documentation Update Status - Not Started = 0 In Progress = 8 Complete = 24 • Segment III Documentation Update Status - Not Started = 0 In Progress = 11 Complete = 21 	<p><u>Current-State:</u></p> <p>Cataloged Business Systems = 5</p> <ul style="list-style-type: none"> • Criticality: - High = 3 Med = 2 Low = 0 None = 0 • Documentation Status: - Complete = 5 Partial = 0 Not Started = 0 <p>Cataloged Interfaces = 3</p> <ul style="list-style-type: none"> - Inbound Interfaces = 2 - Outbound Interfaces = 1 <p><u>Implementation:</u></p> <p>Business Systems Planned for Integration = 4</p> <ul style="list-style-type: none"> • Segment I - Documentation Updates: - Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment II - Documentation Updates: - Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 • Segment III - Documentation Updates: - Complete = 2 Updating = 0 Evaluating = 0 Not Started = 0 Not Needed = 0 <p>Planned Interfaces = 9</p> <ul style="list-style-type: none"> - Inbound Interfaces = -2 - Outbound Interfaces = 7 	<p><u>Current-State:</u></p> <p>Unique FLAIR Data Elements = 72</p> <ul style="list-style-type: none"> • Associated Unique Uses = 72 - Continued Use - Yes = 48 - Continued Use - No = 0 • Associated Business Systems = 6 <p>Cataloged Reports = 48</p> <ul style="list-style-type: none"> • Criticality: - High = 3 Med = 27 Low = 6 None = 9 <p><u>Implementation:</u></p> <p>Segments I & II Planned Configurations = 6/9</p> <ul style="list-style-type: none"> • Accounts Receivable (AR) - Planned Distribution Codes = 7 • Asset Management (AM) - Planned Location Codes = 89 - Planned Associated Area ID's = None • Commitment Control (KK) - Planned Option = Option # 1 - Track with Budget • General Ledger (GL) - Planned Budgetary Value Combo Edits = 285 - Planned Local Funds = None - Planned Organization ID's = 1046 - Planned OA1's = 70 - Planned OA2's = None <p>Segment IV Planned Configurations</p> <ul style="list-style-type: none"> - Started = 1 Not Started = 1 <p>Conversions & Data Readiness</p> <ul style="list-style-type: none"> • Conversions Needed = 9 • Agency Data Outside of Primary Source System(s) = 1 • Data Readiness/Cleansing Status: - Complete = 5 In Progress = 0 Not Started = 0 Not Applicable 0 <p>Reports = TBD</p>

Agency Reported

The Risks, Issues, Assumptions and Readiness Activities tables below display only items that were opened/logged, closed/resolved or active during the reporting period.

SCS Risks							
Critical Operational Elements	Risk Description	Status	Risk Rating	Mitigation/Response Strategy	Reporting Period Comments or Updates	Date of Status Change	Owner / Coordinator
Processes	Allocation to Object Code. State Courts does not allocate to the Object Code level. This would be a severe impact to the Judicial Branch. Not only our process would be hugely impacted but also our need for additional FTE.	Open	9 (High/High)	We have verbalized to FL PALM the impact of this proposed change to the Judicial Branch. We are waiting for updates on the proposed design.	Allocation to the object code may not be necessary - check with PALM to validate this approach. - example: place "7" (expenses) value in the Account Code to satisfy the Object Code requirement		Budget
Processes	Warrant cancellation, On Demand and Salary refunds.	Open	9 (High/High)	We do not use. Setup a discussion with SCS HR to further identify any actions.	HR impact to be further flushed out Additional BPC resources have been added to assist with developing salary refunds, etc. as needed, continuing to monitor progress		Human Resources
Technology	SCS Access to PALM Application	Open	9 (High/High)	Leveraging PALM Website to establish an SCS & PALM functionality baseline. Waiting on PALM functionality updates around PALM Data Warehouse & reporting, then accessing the impact to SCS Tran History, & Enterprise system modification readiness.	Following up with PALM, other Agency contacts & Enterprise System contacts	10/30/24	OIT
Technology Data	FLAIR data conversion integrity & validation	Open	4 (Medium/Medium)	Working with PALM to see what resources & processes will be provided to SCSs to validate converted FLAIR data into PALM.	This was discussed during our 12/12/23 Touch Point meeting that we need assistance to convert our ORG Code listings. 7/19: Requested a joint SCS, PALM session	12/13/23	F&A, OIT and HR
People	Training for all stakeholders at deployment.	Open	4 (Medium/Medium)	We will take advantage of all available training provided by PALM Update our process and	Staff augmentation is in process		Finance & Accounting

				procedures. - Recruit staff augmentation resources to assist	Additional BPC resources have been added to assist with developing training materials as needed, continuing to monitor progress		
Processes	Statutory Compliance - Prompt Payments	Open	4 (Medium/Medium)	PALM to provide training to process Statutory Compliance - Prompt Payments - Reduce time involved to process batch approval processes for Statutory Compliance - Prompt Payments - Remediate process flow in PALM vs the current process flow	Further details will be flushed out as the SCS PALM solution design is further defined.		Finance & Accounting
Processes Technology	UAT Readiness: PALM application test cases & acceptance criteria defined, Enterprise system dependencies & readiness, extensive "negative path" testing, and UAT data synchronization plans with Agency Business Systems in order to conduct "round-trip" integration testing scenarios.	Open	4 (Medium/Medium)	SCS is focusing on ABS testing scenarios, defining where PALM can be leveraged, logging some SCS expectations for PALM.	Following up with PALM, other Agency contacts & Enterprise System contacts	10/30/24	Finance & Accounting, Budget, HR/Payroll, OIT
Processes	Proper documentation of current processes and procedures.	Closed	2 (Medium/Low)	Recruited & onboarded 1 PM & 2 BPCs to further define SCS business processes details through Fit-Gap activities.	Processes were updated to complete FL PALM TASK 328 - 3 additional resources added (1 PM, 2 BPC) - BPCs are currently performing Fit-Gap Analysis which includes interviewing SMEs "As-Is" processes to define Gaps, then mitigating them through integrating the functionality of PALM, modified Agency applications & Enterprise application designs.	10/30/24	SCS
People	Additional/adequate human resources for accounting roles	Open	1 (Low/Low)	Prepare LBR to request additional funding or FTE. Cross train employees to assume different work responsibilities.	This was discussed during our last touchpoint meeting 12/12/23 Cross Training is being evaluated along with current resource levels. Final action is to be determined	12/12/23	Finance & Accounting Chief and Budget Chief
People	Ongoing Communication about project	Open	1 (Low/Low)	Working Task 523 to document SCS communications. - Continue to meet with our SCS communication team to further define PALM communication campaign strategies, project messaging, delivery channels and schedules to PALM stakeholders	Planned bi-monthly SCS communication beginning 2024. Intranet updates. As PALM implementation comes closer, we will create a mass communication SCS campaign. - Met with our SCS communication team to define PALM communication campaign strategies, project messaging, delivery channels and schedules to PALM stakeholders		Finance & Accounting
Technology Data	Business system development and integration	Open	1 (Low/Low)	We develop as best as possible	Follow up with OIT (Brian)		Finance & Accounting, OIT
People Technology Data	SCS implementing a cloud environment to remediate our on-prem applications consisting of Transaction History, Payroll, and Contracts/Tracker applications; however, this has been delayed due resource allocation needs.	Closed	1 (Low/Low)	Train employees to use the new SCS Development/Cloud environment - Implement Cloud Best-Practices - Implement cloud environment & tools - Train staff on selected tools - Remediate our business systems with PALM - SCS will not need Cloud resources for 01/01/2026	Training is in process for the development team	09/04/24	OIT

SCS Issues							
Critical Operational Elements	Issue Description	Status	Priority	Resolution Plan	Reporting Period Comments or Updates	Planned or Actual Resolution Date	Owner / Coordinator
Processes Data	SCS needs the ARS timesheet requirements, reporting, integration and design specifications Consolidated into Issue 12	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Attended the PALM HR/Payroll workshops, SCS is: - Conducting internal design sessions to update processing procedures - SCS is waiting on PALM to provide answers to the following: (Sharan/Tina please provide items we are waiting on PALM to provide)	Conduct SCS impact discussions with HR, OIT & F&A	10/31/24	Human Resources
Processes Data	HRIS payroll reports not utilized to send data to PALM Consolidated into Issue 12	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Request payroll reports for SCS to be generated - LWOP, missing timesheet reports, over and under payment report	Need PALM reporting/data warehouse design information	10/31/24	Human Resources
Processes	Entering OPS paper timesheets, Shift and On-call payments into People First manually in the Alternate Time Entry screen Consolidated into Issue 12	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	Request approval for OPS employees be allowed to use the HRIS system to submit timesheets.	SCS needs to validate SCS ARS (time reporting system) integration procedures with PALM HR/Payroll	10/31/24	Human Resources
Processes	LWOP entered as Unpaid hours in Alternate Time Entry screen when notified timely Consolidated into Issue 12	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	We are still trying to figure out how this change will affect us. We are anticipating updates from FL PALM.		10/31/24	OIT
Technology Data	SCS needs to understand PALM's Interface API direction, plan & schedule so SCS can make design decisions based on the availability of APIs	Closed	High - Impacts the ability of the agency to meet deadlines or milestones	With the availability of APIs, SCS will have the option to implement Cloud API capabilities, without APIs - SCS will interface through flat file transfers	SCS currently implementing Cloud Platform capabilities. This information will help SCS to properly focus development resources.	09/04/24	OIT
Processes Technology Data	Consolidated Issue 2, 3, 4, 6, 7: SCS is adopting new PALM HR/Payroll processing requirements, designs, & reporting:	Open	High - Impacts the ability of the agency to meet deadlines or milestones	Attended the PALM HR/Payroll workshops, SCS is conducting internal design sessions to update processing procedures.	Validating updated processing with SCS HR, F&A, & OIT	10/31/24	HR/Payroll

	- Updating how to enter SCS ARS (Time Reporting System) into PALM - Updating how to enter SCS HRIS payroll reports into PALM - Updating available reports from PALM						
People Technology	Our Agency planned to develop API Interfaces in a cloud environment for remediating the Transaction History, Payroll, and Contracts/Tracker applications; however, this has been delayed due resource allocation needs.	Closed	Low - All impacts not listed as Critical or High	Having required resources available to perform cloud environment activities	No APIs will be available for 1/1/2026	09/04/24	OIT

SCS Assumptions						
Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments or Updates	
Processes	Additional One-Time Payment function in HRIS will function the same	Logged	08/09/24	Separating, retiring, DROP entry, Overtime recipients		
Data	Payroll data will be transferred the way it is now, except the funding codes will be updated	Logged	08/09/24	Human Resources		
Processes	Alternate Time Entry screen will function the same	Logged	08/09/24	LWOP and OPS employees		

SCS Agency-Specific Readiness Activities					
Critical Operational Elements	Activity Description	Date(s)	Impacted Stakeholder(s) and/or System(s)	Objective	Reporting Period Comments or Updates

Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

☐ Confirm *

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SCS Status Report Confirmation			
Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
September - October 2024	Eric W. Maclure, State	macluree@flcourts.org	11/06/24
July - August 2024	Eric W. Maclure, State	macluree@flcourts.org	09/09/24
May - June 2024	Eric W. Maclure, State	macluree@flcourts.org	07/10/24
March - April 2024	Eric W. Maclure, State	macluree@flcourts.org	05/10/24
January - February 2024	Eric W. Maclure, Interim	macluree@flcourts.org	03/06/24

The following reports
were not confirmed by the
agency:

DCF, DOS