FCOR Status Report Dashboard

Helpful Links

- Dashboard Snapshots
- Knowledge Center
- Florida PALM Workbook for FCOR
- Readiness Workplan

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

Reporting Period

May - June 2026

Agency Sponsor

Ryan Schenck

RW Task Timeliness

Direct Impact Task Timeliness

Other Task Timeliness

RW Task Completeness

Direct Impact Task Completeness

Other Task Completeness

Direct Impact Task Timeliness:

Score = 99.59%

- Submitted On Time = 47
- Submitted Late = 2
- Pending Submission = 0

Other Task Timeliness:

Score = 96.89%

- Submitted On Time = 97
- Submitted Late = 6
- Pending Submission = 0

Direct Task Completeness:

Score = 99.38%

- Submitted Complete = 45
- Submitted Incomplete = 0
- Completed After Submission = 3

Other Task Completeness:

Score = 98.70%

- Submitted Complete = 76
- Submitted Incomplete = 0
- Completed After Submission = 1

The RW Task Timeliness dials reflect the timeliness of your agency's submission of all RW tasks based on the task due date. Calculations are based on all RW tasks to date.

The RW Task Completeness dials reflect the completeness of your agency's task submissions based on the task rubric. Calculations of task completeness includes all RW Tasks since RW 512.

The Change Champion Network composition reflects the completeness of your CCN makeup.

Change Champion Network:

- Unique Filled Role = 14
- Duplicate Filled Role = 0
- Vacant Role = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

RW Tasks - Completed or Open Items

Project Impact	Critical Operational Element	Task ID	Task Name	Task Planned Start Date	Task Planned End Date	Agency Reported Task Progress	Agency Submission Date	Status Comment	Project Verification of Completion	Agency Corrected Submission Date
N/A	People	**607**	Update Training Plan	04/06/26	06/05/26	100% - Submitted	**06/04/26**		Submission Complete	
Direct	Data	**713**	Confirm Supplier Records	04/20/26	05/22/26	100% - Submitted	**05/20/26**		Submission Complete	
Direct	Data	**698**	Complete Data Cleansing in Preparation for Dry Run 2	04/20/26	06/17/26	100% - Submitted	**05/07/26**		Submission Complete	
N/A	N/A	**677**	Submit Bimonthly Agency Readiness Status Report	05/01/26	05/11/26	100% - Submitted	**05/06/26**		Submission Complete	
Indirect	N/A	**678**	Submit Monthly Progress Report -Testing, Training	05/01/26	05/29/26	100% - Submitted	**05/29/26**		Submission Complete	
Indirect	Data	**699**	Maintain Configuration and Conversion Workbooks	05/01/26	05/29/26	100% - Submitted	**05/28/26**		Submission Complete	
Indirect	People	**700**	Maintain Role Mapping Worksheet	05/01/26	05/29/26	100% - Submitted	**05/21/26**		Submission Complete	
N/A	Processes	**602**	Update Agency Business Process Documentation	05/04/26	10/30/26	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	People	**604**	Create Agency-Specific Learning Materials to Support End Users	05/04/26	10/30/26	25% - Beginning Initial Internal Meetings and Information Gathering				
Direct	Data	**701**	Submit Configuration and Conversion Workbooks	06/01/26	06/17/26	100% - Submitted	**06/15/26**		Submission Complete	
Direct	People	**702**	Submit Role Mapping Worksheet	06/01/26	06/26/26	100% - Submitted	**06/24/26**		Submission Complete	
Indirect	N/A	**679**	Submit Monthly Progress Report -Testing, Training	06/01/26	06/30/26	100% - Submitted	**06/26/26**		Submission Complete	
Indirect	N/A	**619**	Update Agency Readiness Certification #3	06/22/26	07/10/26	100% - Submitted	**07/08/26**		Submission Complete	
Indirect	Technology	**586**	Create Agency Deployment Plan and Cutover Checklist to Prepare for Go-Live	06/29/26	09/11/26	25% - Beginning Initial Internal Meetings and Information Gathering				
N/A	N/A	**680**	Submit Bimonthly Agency Readiness Status Report	07/01/26	07/10/26	100% - Submitted	**07/08/26**		Submission Complete	
Indirect	N/A	**681**	Submit Monthly Progress Report -Testing, Training, Cutover	07/01/26	07/31/26	25% - Beginning Initial Internal Meetings and Information Gathering				
Indirect	Data	**703**	Maintain Configuration and Conversion Workbooks	07/01/26	07/31/26	25% - Beginning Initial Internal Meetings and Information Gathering				
Indirect	People	**704**	Maintain Role Mapping Worksheet	07/01/26	08/21/26	25% - Beginning Initial Internal Meetings and Information Gathering				

Agency Reported

The Risks, Issues, and Assumptions tables below display only items that were marked confirmed and were opened/logged, closed/resolved or active during the reporting period.

FCOR Risks

Status	Date Opened	Date Closed	Primary Risk Category	Risk Title	Trend	Risk Rating	Background	Monitor/Mitigation Plan/Resolution	Impact if Risk Becomes an Issue	Reporting Period Comments
Open and Mitigating	06/24/26		Staffing/Resource Availab	Reduced budget allocation for fiscal year 2026-27 could lead to impediments to the planned readiness activities for the agency PALM efforts and agency systems remediation.	Increasing	9 (High/High)	New Risk - Opened on 6/24/26	Risk Management Strategy: Mitigate. 1. Baseline the project spend plan and continue monitoring. 2. Come out with a short-term and longterm approach to staffing needed for FDC-FCOR PALM project. 3. Request additional funding from LBR / FL PALM project team, for agency to successfully transition to PALM system. 4. Apply the course-corrections (if needed) with outlining the impact to the agency's ability to transition to PALM system. Target Closure Date: 9/30/2026.	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	6/23/2026: Agency leadership decided to take a few workarounds to minimize the impact. With available funding (approved budget and revert & reappropriate from FY 2025-26) the agency staffing plan could be managed upto December/2026. Additional funding is necessary and will be requested, accordingly agency's ability to successfully transition to PALM system could be determined.
Open and Mitigating	12/04/24		Agency Business System	Unavailability of existing BARS reporting infrastructure will impact agency ability to generate user reports based on legacy/ historical data.	Increasing	6 (High/Medium)	Archived Risk Id: 012/ 009	Risk Management Strategy : Mitigate. 1. Work with FDC OIT on archival of BARS reporting solution, including database, UI and any platform components. 2. Archive BARS reporting solution, as the reporting tool for the legacy (FLAIR) information. Target Closure Date: 4/30/2027	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: Continue to monitor this risk, based on progress of CAIRS Reports solution. 6/23/2026: FL PALM team published draft cutover plan, with a Go-Live planned on January 12th. CAIRS solution planned to be go-live 1 week after PALM Go-live, and archival of BARS planned to be initiated 2 months after that.
Open and Monitoring	12/04/24		User Acceptance Testing	The Testing phases in the Florida PALM project plan assumes right-at-first-time, therefore may not allow	Increasing	6 (High/Medium)	Archived Risk Id: 014/ 011	Risk Mitigation Strategy: Reduction 1. Prepare the UAT testing team thoroughly, w.r.to Business processes, Configurations, User roles, PALM trainings, Test scripts. 2. Establish a communication channel with Florida PALM to get quick turnaround on the defect management. 3. Identify across-agency best practices for UAT planning and execution. 4. Continue to touch base with the Florida PALM team, and assess the impact due to the risk. Target Closure Date: 11/07/2026	Fail to achieve the mandatory success measure of User Acceptance Testing for PALM Go-Live.	4/23/2026: Agency continues to experience around 13% Test cases Failure. Continued to work with the FL PALM team to identify the resolution of the defects. 5/4/2026: Several functionalities are planned to be tested in the later phase of Testing, leading to the challenge of ability to test those functionalities adequately, e.g. Year-end closure, Role based Security Access model. Known Issues list does not adequately cover the current list of known issues. 6/23/2026: Agency is on-track to complete UAT phase 1 with the available test cases. FL PALM yet to publish 14% of the process steps applicable to the agency and role based security not implemented in the UAT Phase 1, therefore UAT of these and regression testing out of Phase 1 test cases could only be done in UAT Phase 2 (starting lateAugust/2026). Current timeline of 2.5 months for UAT Phase 2 is highly challenging, along with high number of defects found in the UAT so far.
Open and Mitigating	12/04/24		Business Process Chang	sufficient time for defect Inadequate planning to management and retest of fixes. identify specific process	Increasing	6 (High/Medium)	Archived Risk Id: 015/ 012	Risk Mitigation Strategy: Mitigate Action: Develop and Launch Pre-PALM Training Closing Activities. Closing Activity 1: Process Gap Analysis Closing Activity 2: Process Gap Remediation Target Closure Date: 11/30/2026	Fail to achieve the mandatory success measure Business Process readiness for PALM Go-Live.	4/23/2026: Process Impact Analysis (PIA) proposal has been reviewed with the project leadership. Preparation activities in progress to kick-off the initiatives, based on the successful areas in the UAT. 6/23/2026: Agency started final round of process impact analysis to identify the process gaps and remediation planning. FL PALM yet to publish 14% of the process steps applicable to the agency, which is currently impacting the agency's ability to

										complete the process gaps remediation to a satisfactory level.
Open and Mitigating	12/04/24		Staffing/Resource Availab	Unavailability of IT resources with required skillset may impact timely remediations of agency business systems.	Stable	6 (High/Medium)	Archived Risk Id: 010/ 007	Risk Management Strategy: Mitigate 1. Identify the High level solution for Agency Business System (ABS) remediation. 2. Finalize the Architectural design and technology stack identification. 3. Conclude the resources/ roles required for ABS remediation. 4. Onboard the required resources, complete the IT development activities to ensure readiness for E2E interface testing/ UAT Target Closure Date: 12/31/2026	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: This is currently in control, however delays in publishing FL PALM Interfaces may affect the IT team to complete Interface Testing in timely manner. 6/23/2026: Attrition in the agency IT team is mitigated, and currently the team is adequately staffed. However, agency is monitoring evolving concerns around pending process steps and rework due to high defect count and changing UAT & interface documentation, which could become an issue if not controlled well.
Open and Mitigating	12/04/24		Staffing/Resource Availab	Competing priorities for SMEs leading to limited bandwidth availability, may impact timely completion and quality of FDC/ FCOR PALM project deliverables, including data cleanup, configurations, process mapping & remediation, Trainings, agency systems remediations, and UAT preparation & execution.	Increasing	6 (High/Medium)	Archived Risk Id: 017/ 014	Risk Mitigation Strategy: Mitigate 1. Identify the areas where it needs the SMEs bandwidth. 2. Come out with a plan to support FDC PALM project with required SMEs bandwidth. Target Closure Date: 12/31/2026	Fail to achieve the mandatory success measure User Acceptance Testing, User training and People readiness for PALM Go-Live.	4/23/2026: Agency continues to monitor this risk, however delays in publishing FL PALM documentation could affect the UAT-SMEs of the agency to carry on with the UAT execution in timely manner. 6/23/2026: Agency is currently facing significant rework due to high number of defects found in UAT phase 1, continued changes to the FL PALM UAT & Interface documentation, and high amount of clarifications / questions on the behavior of the PALM system. This is adding up to the additional workload to the agency UAT SMEs.
Open and Mitigating	06/25/25		Deployment/Cutover	Lack of clear guidelines from the Florida PALM Program on preparing for Cutover activities and setting up Operations support for the agencies.	Stable	6 (High/Medium)	Newly added, on 6/25/2025	Risk Management Strategy: Mitigate 1. Identify the agency specific cutover activities for the agency systems and readiness activities to prepare for operations support. 2. Add the agency specific cutover activities and operations support preparation to agency plan. 3. Continue to progress on the agency specific plan and ongoing monitoring Target Closure Date: 11/30/2026	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: Team will review the Task instructions for cutover planning, once it is published by June. 6/23/2026: FL PALM team published the draft cutover plan in May/2026, which gives high level plan & approach to the cutover activities. Agency started preparing the agency-specific cutover plan accordingly. Agency awaiting the task instructions for RW-586 (Create Agency Deployment Plan and Cutover Checklist to Prepare for Go-Live) to get additional information.
Open and Monitoring	02/06/26		Deployment/Cutover	Engagement with 'FL PALM Testing vendor to support agencies' during the same period when agency is fully-engaged in UAT may impact agency progress and timely readiness for go-live.	Decreasing	6 (High/Medium)	New Risk - Opened on 2/6/2026	Risk Management Strategy : Reduce. 1. Identify suitable time for the agency for this engagement, considering minimal impact to the agency from schedule and efforts perspective. 2. FL PALM Testing vendor to support agencies' to propose the improvements and the implementation plan. 3. Agency leadership to determine the criticality and urgency of implementing these proposed improvements, considering the impact to scope/ schedule/ cost impact to the agency. 4. Agency PALM project team to plan and implement the improvements, and conduct ongoing review with the agency leadership. Target Closure Date: 12/31/2026	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: Questionnaire on Financial regulatory compliance has been completed and shared with the 'FL PALM Testing vendor to support agencies'. No follow up actions identified. 6/23/2026: Currently this risk seems to be in-control as agency was able to provide necessary information to the 'FL PALM Testing vendor to support agencies', and no additional work was assigned to the agency.
Open and Mitigating	12/04/24		Training	Unavailability of Florida PALM system training and Demo sessions early in the project phase may result in insufficient time given to	Stable	4 (Medium/Medium)	Archived Risk Id: 013/ 010	Risk Management Strategy : Reduction 1. Support PALM end users in completing the UAT Prerequisite	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: FL PALM intimated that there will be limited number of Demos, i.e. not covering all the Topics & Activities Also

				insufficient time given to agency user readiness/ adoption.				UAT Prerequisite Learning Paths by monitoring and tracking completions 2. Share PALM Business Process Group Demos with the applicable SMEs and end users as they are being developed and made accessible by the state PALM team. 3. Develop and Launch agency-specific learnings to expose end users to PALM concepts. 4. Agency to onboard all end-users of PALM to the system as part of 'Exploratory Testing' phase. Target Closure Date:12/31/2026		& Activities. Also Process steps for few Activities are yet to be published. Therefore there is limited resources available to train agency users, before FL PALM training starts in October. 5/4/2026: Unavailability of adequate reference materials (above) and identification of high number of defects during UAT are hindering onboarding of remaining end-users to the FL PALM system. 6/23/2026: Agency started onboarding all end-users to the PALM system, based on the user groups. FL PALM user training is planned to start in October/2026 and agency received high level plan & approach for the user training so far with the Demo videos are available only for 25% of the activities. Agency started planning for agency-specific training materials, however system stability and high number of critical defects is hindering the progress.
Open and Monitoring	12/04/24		Role Mapping	Insufficient information on access security model and planning of changes to current user roles/responsibilities may impact agency user readiness/ adoption.	Stable	4 (Medium/Medium)	Archived Risk Id: 016/ 013	Risk Mitigation Strategy: Mitigate 1. Read & understand the access security model and role definition, published by FL PALM. 2. Map the current business teams to the appropriate user role. 3. Identify the users for whom role/ responsibility are changed. 4. Provide required support to the users to adapt to their changed role. Target Closure Date: 12/30/2026	Fail to achieve the mandatory success measure User Acceptance Testing and Go-Live Readiness for PALM Go-Live.	4/23/2026: Additional instructions being published for Security Access Model module. However the Separation-of-Duties is not implemented so far to test user role mapping for the agency 5/4/2026: Security Access Model could not be tested till late-August, since it is planned to be implemented in during second phase of the UAT. 6/23/2026: Agency continues to work on updating the role mapping on monthly basis. FL PALM plans to implement the role based security model during the UAT Phase 2 (in last-August), therefore agency has limited opportunity to test this adequately.
Closed	06/25/25	06/24/26	Deployment/Cutover	Several readiness deliverables for agencies have been removed from the Florida PALM Program plan.	Decreasing	4 (Medium/Medium)	Newly added, on 6/25/2025	Risk Management Strategy: Mitigate 1. Analysis of the removed readiness workplan tasks which are still applicable to the agencies. 2. Agencies to add the applicable deliverables as part of agency specific activities. 3. Continue to progress these agency specific deliverables and ongoing monitoring. Target Closure Date: 12/31/2026	Fail to achieve the mandatory success measure of agency systems readiness for PALM Go-Live.	4/23/2026: Project Change request has been approved by the project sponsors. FL PALM Readiness workplan continues to get enhanced to bring increased focus on the detailed deliverables, as 19 new deliverables has been added in the last one month. 6/23/2026: Recent changes to the FL PALM Readiness Workplan has been absorbed, and agency has sufficient control over the upcoming deliverables. Therefore, this Risk can be closed, and the impact due to changes to the FL PALM Readiness Workplan could be monitored as part of Issue #1 in the agency Issue Log.

FCOR Issues

Status	Date Opened	Date Closed	Priority	Primary Issue Category	Issue Title	Background	Action Plan	Planned or Actual Resolution Date	Reporting Period Comments
Open	01/30/25		Critical - Impacts the abil	Agency Business System	Unavailability of PALM Data Warehouse and	Archived Issue Id: 007/ 006	1. Setup new database, to remediate 12 agency	10/30/26	4/23/2026: FL PALM team yet to publish the steps for agency to request for the

					Data Warehouse and technical specifications (File format, Data dictionary) affecting the remediation activities for the agency based system.	006	to remediate 12 agency business systems/ tools, depends on the PALM Data Warehouse for data. 2. Design the new database, and subsequently plan for the user reporting solution (CAIRS -Corrections Accounting Information Resource System) with appropriate reports. 3. Remediate Agency based systems to integration to CAIRS and internal functional testing		the steps for agency to request for the AMI004 interface file. Therefore, Interface Testing could be planned for both Asset Outbound and Inbound interfaces (AMI004, AMI008) accordingly. This is currently a roadblock for the agency to complete the AMI008 Inbound Interface Testing by July. 6/23/2026: FL PALM team published the process steps for requesting Outbound Asset Inventory Interface file (AMI004) on May 19th. Agency was able to generate the AMI004 file and started working with the 3rd party vendor to complete end-to-end interface testing. The delay in getting AMI004 impacted timely interface testing of Inbound Asset Inventory Interface (AMI008). FL PALM plan yet to publish the interface file for Outbound Carry Forward Payable interface (POI007), which is needed for the agency to progress on the end-to-end Interface Testing.
Open	03/25/25		Critical - Impacts the abil	Agency Business System	Continued changes to the interface specifications by FL PALM due to ongoing system development, may require FDC PALM project team to rework on the solution for agency systems	Archived Issue Id: 008/ 007	Team to work on minimizing the impact due to this issue. 1. Develop a scalable solution design with system level flexibility built-in. 2. Collaborate closely with the FL PALM interface team, and ensure the FDC PALM team is updated with the recent/ upcoming changes to the interface file structures. 3. Resolve the gaps in the agency system remediation solution. 4. Escalate in case the changes to interfaces are not feasible to be mitigated.	10/30/26	4/23/2026: FL PALM team yet to publish the steps for agency to request for the AMI004 interface file. Therefore, Interface Testing could be planned for both Asset Outbound and Inbound interfaces (AMI004, AMI008) accordingly. This is currently a roadblock for the agency to complete the AMI008 Inbound Interface Testing by July. 4/24/2026: Changes to FL PALM interface standards, interface file related defects leading to significant rework for the agencies. 6/23/2026: Continue to observe high degree of changes to the interface specification, including Outbound Supplier data interface (API020), Outbound SpeedKey (SDI008) and introduction of process steps for Outbound Asset Inventory interface (AMI004). Team continues to update integration logic to accommodate these changes. Lower than expected system performance of Outbound interface file generation impacts agency progress of end-to-end interface testing.
Open	10/01/25		Critical - Impacts the abil	Agency Business System	Timely remediation of the remediation, which could 3rd party managed lead to agencies missing the interface testing agency systems (Axiom milestone. Pro and SSTC Bar Code	FDC/ FCOR Risk Is: 007/ 008	1. Vendor to refer FL PALM knowledge center to plan & design the system remediation. 2. Vendor to perform unit testing with the information provided by the FL PALM team. 3. FL PALM Team to make sizable and reliable sample/ test files available. 4. Vendor to perform exhaustive Technical Testing of the system integration (Cycle 2 -Testing) and complete defect fixes.	10/30/26	4/24/2026: AMI004 yet to be published by FL PALM team, in case this file is not available by end-April it will become challenging to complete the Inbound interface testing (AMI008) by July. 6/23/2026: FL PALM team published the process steps for requesting Outbound Asset inventory Interface file (AMI004) on May 19th. Agency was able to generate the AMI004 file and started working with the 3rd party vendor to complete end-to-end interface testing. The delay in getting AMI004 impacted timely interface testing of Inbound Asset Inventory Interface (AMI008). Limited data crosswalk is possible between FLAIR and PALM systems, agency is working internally on the remediation of OpenGov and SAS systems.
Open	10/23/25		Critical - Impacts the abil	Agency Business System	Not having a Scanning tool) is impacted as (a) the vendor adopts a comprehensive common remediation	FDC/ FCOR Risk Is: 012/ 012	1. Identify the FLAIR data elements is required for the agency and prepare crosswalk, based on the available information. 2. Reach out to PALM for their support in validating and providing the data PALM elements cross walk from FLAIR to 3. Agency to consider the crosswalk from PALM as the basis for internal systems remediation and agency internal activities. Target Closure Date: 12/31/2026.	12/31/26	4/23/2026: Agency is able to complete 82% of the data mapping from relevant FLAIR fields to PALM data elements, due to crosswalk or PALM data dictionary is not available. Agency is currently assessing the impact due to this limitations and trying to find workaround. 6/23/2026: Agency understands that limited data crosswalk is possible between FLAIR and PALM systems, therefore applying functional knowledge and available PALM documentation to determine requirements for the agency reporting systems and other agency systems remediation.
Open	02/28/24		High - Impacts the ability	Deployment/Cutover	Lack of clear approach across instructions and frequent changes to the Task guidelines from Florida PALM team impacts agency's ability agencies and (b) high to complete the tasks data on time. dependency on technical specifications and elements to PALM may sample interface files from State PALM.	Archived Issue Id: 004/ 003	1. To minimize frequent changes in task instructions. Consistent guidance fosters stability and improves overall performance. 2. Collaborate with Florida PALM team on the issues with the Smartsheets. 3. Continue to communicate with the FL PALM on the impacted delayed deliverables. 4. Re-prioritize/ reorganize the work in agencies to complete the deliverables with minimal impact possible.	11/30/26	4/15/2026: FL PALM published a few more process steps, therefore process steps for 78% of Activities are available so far. Continued to work with FL PALM team in remediating role discrepancy in the documentations. 4/23/2026: Inconsistencies in applicable roles for an activity across various project documentation continues to hinder agency understanding of the FL PALM system. Additionally inconsistency in maintaining version history and explicitly mentioning specific changes in the version history is leading to agency rework. 6/23/2026: Currently the agency is awaiting 14% of the process steps applicable to the agency. Continue to observe high degree of changes to the PALM UAT & interface documentation and observed the various documentations are not in sync. PALM Topics & Activities List (TAL), which is the basis for most of the agency testing, process change analysis and planning for user training, continue to undergo changes. These are hindering agency preparation to the PALM system transition.
Open	08/31/24		High - Impacts the ability	Staffing/Resource Availab	Resource availability is impact agency systems	Archived Issue Id: 006/	1. Onboard additional	10/30/26	4/24/2026: 22% of the process steps yet

					limiting agency ability to progress on UAT preparation activities, e.g., UAT Test Plan, UAT Test Scripts, Future State Work Processes.	005	OIT BA to assist with mapping future state work processes to PALM and write test scenarios. 2 The SMEs from F&A team will guide this OIT BA and will review, revise, approve, and use the test scripts in UAT. 3 OIT BA will guide the F&A team on the UAT process and support on Test Management and monitoring UAT progress. 4 Continue to monitor the effectiveness/ productivity of the QA resources from OIT and make course-corrections, as required.		to be published by FL PALM therefore UAT preparation for agencies are impacted. Additionally, continued changes to process documentation is leading to significant rework for the agencies. 6/23/2026: Agency is monitoring evolving concerns around pending process steps, rework due to high number of defect fixes and changing UAT & interface documentation. These are leading to additional workload for the agency team beyond planned. Agency continue to re-prioritize PALM activities to accommodate these ongoing changes, and may lead agency to adopt risk based approach to meet timeline of the project.
Open	08/21/23		High - Impacts the ability	Staffing/Resource Availab	Not having resource backup in the FDC F&A	Archived Issue Id: 001/ 001	1. Crosstrain staff to ensure adequate backup. 2. Cross training to be completed during the PALM project to ensure operational resiliency.	12/31/26	4/24/2026: Continuing to monitor and reassess 6 months prior to Go-Live. 6/23/2026: Continuing to monitor and reassess 6 months prior to Go-Live.

team for recently created

FCOR Assumptions

Critical Operational Elements	Assumption	Status	Date Logged or Removed	Impacted Stakeholder(s) and/or System(s)	Reporting Period Comments for May - June 2026
People Processes Technology	FDC's Change Champion Network will continue to attend workshops, working sessions, meetings, and other forums for collaboration to ensure the continued functionality of inbound and outbound interface points between the two agencies.	Logged	07/31/23	All agency business systems and CCN roles	No change this period.
People Processes Technology	FDC will understand and document our current state technical architecture and business systems and modify to integrate with the financial management solution.	Logged	07/31/23	All agency business systems and CCN roles	No change this period.
People Processes Technology	There will be sufficient engagement by resources knowledgeable about agency business processes and technical capabilities.	Logged	07/31/23	All agency business systems and CCN roles	No change this period.
People Processes Technology	Additional clarity required from Florida PALM team, for finalizing the FDC UAT plan	Logged	10/21/24	UAT Planning for user readiness for performing UAT	No change this period.
People Processes Technology	Florida PALM team will work closely with agency team to mitigate any challenges the agency may face to meet the strict cutover timeline.	Logged	12/20/24	All users in agency financial functions.	No change this period.
People Processes Technology	Agency team will receive required support (availability of Infrastructure and Florida PALM team) while performing the User Acceptance Testing and defect management.	Logged	12/20/24	All UAT Testers.	No change this period.
People Processes Technology Data	Enterprise systems shall be available for User Acceptance Testing including respective business processes.	Logged	12/20/24	All UAT Testers.	No change this period.
Technology	IT Infrastructure for the agency shall support the user access and continued use of Florida PALM system.	Logged	12/20/24	All users in agency financial functions.	No change this period.
Processes Technology	Required operations support team (both IT and F&A team) has been setup to support Florida PALM system access for the agency users, e.g. ongoing user access, user/ security roles assignments, access to data/ reports etc.	Logged	12/20/24	All users in agency financial functions.	No change this period.
Technology	State PALM team to provide necessary support to the agency for Cycle-3 End-to-endl Interface Testing	Logged	05/04/26	All agency business systems and the remediation of agency business systems.	No change this period.
Technology	State PALM team to provide necessary support to the agency for Cycle-2 Technical Interface Testing	Removed	05/04/26	All agency business systems and the remediation of agency business systems.	5/4/2026: Agency completed the Cycle-2 Technical Interface Testing successfully, therefore this Assumption is not valid for the agency anymore.

Agency Sponsor Confirmation

Fields marked with an asterisk (*) are required.

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: *

Confirm *

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FCOR Status Report Confirmation

Reporting Period	Agency Sponsor Name:	Confirmed By:	Confirmation Date:
May - June 2026	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	07/08/26
March - April 2026	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	05/06/26
January - February 2026	Ryan C. Schenck	ryanschenck@fcor.state.fl.us	03/09/26